VILLAGE OF WOODSTOCK, VERMONT

FINANCIAL STATEMENTS

JUNE 30, 2018
AND
INDEPENDENT AUDITOR'S REPORTS

VILLAGE OF WOODSTOCK, VERMONT

JUNE 30, 2018

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Mudgett
Jennett &
Krogh-Wisner, P.C.
Certified Public Accountants #435

INDEPENDENT AUDITOR'S REPORT

The Board of Trustees Village of Woodstock, Vermont

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Village of Woodstock, Vermont (the Village) as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Village's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Village's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Village of Woodstock, Vermont as of June 30, 2018, and the respective

changes in financial position and, where applicable, cash flows thereof and the budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and schedules 4 and 5 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Village's basic financial statements. The accompanying schedules 1 through 3 are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying schedules 1 through 3 are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying schedules 1 through 3 are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated March 27, 2019 on our consideration of the Village's internal control over financial reporting; on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements; and on other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Village's internal control over financial reporting and compliance.

Montpelier, Vermont March 27, 2019

Mudgett, Junet ! Theogh-Wisner, P.C.

Management's Discussion and Analysis

The Village of Woodstock was chartered by the State of Vermont on November 11, 1836. It is located in the north central part of the Town of Woodstock. Consisting of approximately one square mile, the Village is the main heart of Woodstock.

The Village of Woodstock is a part of the Town of Woodstock. However, an elected five-member Board of Trustees is responsible for providing municipal services within the Village boundaries. These services include public safety services, planning and zoning, sidewalks, parks, street lights and road maintenance.

The following is a discussion and analysis of the Village of Woodstock's (the Village) financial performance, including an overview and analysis of the financial activities of the Village for the fiscal year ended June 30, 2018. Readers should consider this information in conjunction with the Village's financial statements which are located after this analysis.

GENERAL FUND BUDGETARY HIGHLIGHTS

On March 21, 2017 the voters of the Village of Woodstock convened at the Town Hall for the annual Village Meeting. A budget (excluding special articles) of \$1,383,245 (for fiscal year 2018) was presented which included specific sums of money to operate the various Village departments. To defray operating costs, the amount needed to be raised by taxation was \$458,375. The budget was voted and adopted.

This budget decreased by \$131,825 over the FY 17 budget. The decrease was primarily due to services that were part of the Village during FY 17 being part of the Town of Woodstock for FY 18.

The amount to be raised by taxation (excluding special articles) of \$458,375 was a decrease of 27.6% over the previous year's amount.

FINANCIAL HIGHLIGHTS

Government-wide Highlights

The Village's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at June 30, 2018, by \$1,775,895 for its governmental activities. Net position for governmental activities decreased by \$132,658 and net position for business-type activities did not change. There were deferred inflows of resources of \$8,147 and deferred outflows of resources of \$113,281.

Fund Highlights

At the end of the fiscal year, the Village's governmental funds reported a combined ending fund balance of \$624,477, a decrease of \$2,218 compared to the prior year. The assigned portion of the combined fund balance includes the General Fund assigned balance of \$98,558 and the Capital Reserve Fund assigned balance of \$114,937 for a total assigned balance of \$213,495. The remaining \$410,982 represents amounts restricted for specific purposes. The proprietary funds reported a net position at June 30, 2018, of \$5,008 which did not change for the year.

Accrued compensated absences

The Village's total accrued compensated absences decreased during the fiscal year to \$133,993.

OVERVIEW OF THE FINANCIAL STATEMENTS

The Governmental Accounting Standards Board (GASB) establishes accounting principles generally accepted in the United States of America (U.S. GAAP) for governmental entities. The Village's financial statements for the year ended June 30, 2018 are prepared and presented using the guidelines established by the GASB.

The Village's basic financial statements consist of the following three components:

- Management's Discussion and Analysis An introduction to the basic financial statements that is intended
 to be an easily read analysis of the Village's financial activities based on currently known facts, decisions or
 conditions.
- Basic Financial Statements This section of the report includes government-wide financial statements, fund financial statements and notes to the financial statements. The government-wide financial statements present the financial position and activities of the Village as a whole using accounting methods similar to those used by private-sector companies. The fund financial statements present financial information on specific activities of the Village. The notes to the financial statements provide additional disclosures to the information presented in the financial statements.
- Supplementary Schedules This section of the report includes schedules 1, 2 and 3, which are not required by accounting principles generally accepted in the United States of America (U.S. GAAP) but are presented as supplementary information. These schedules contain the budgetary basis for the General Fund and the combining information for the individual components of the Permanent Fund. This section also includes schedules 4 and 5, which report information required by U.S. GAAP. These schedules contain historical pension information for the Village's portion of VMERS.

Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Village's finances. The statements provide both short-term and long-term information about the Village's financial position which helps readers determine whether the Village's financial position has improved or deteriorated during the fiscal year. These statements include all non-fiduciary activity on the accrual basis of accounting. This means that all revenues and expenses are reflected in the financial statements even if the related cash has not been received or paid as of June 30. There are two government-wide statements:

- Statement of Net Position This statement presents information on all of the Village's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference between assets plus deferred outflows less liabilities less deferred inflows reported as net position. Over time, increases or decreases in net position may indicate whether the financial position of the Village is improving or deteriorating and what impact deferred outflows and inflows of resources are making.
- Statement of Activities This statement presents information showing how the Village's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements have separate columns for governmental activities and business-type activities. The Village's activities are classified as follows:

- Governmental Activities Activities reported here include general government, public safety, highways and streets, and culture and recreation. Property taxes, federal, state and other revenues finance these activities.
- Business-type Activities Activities reported here include the Unemployment Fund.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Village of Woodstock, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the Village's funds can be divided into two categories: governmental and proprietary. Each of these categories uses different methods of accounting.

- Governmental funds Most of the basic services provided by the Village are reported in the governmental funds. These statements provide a detailed, short-term view of the functions reported as governmental activities in the government-wide financial statements. The government-wide financial statements are reported using the accrual basis of accounting, but the governmental fund financial statements are reported using the modified accrual basis of accounting. This allows the reader to focus on assets that can be readily converted to cash and determine whether there are adequate resources to meet the Village's current needs.
- **Proprietary funds** Proprietary funds report activities that operate more like those of private-sector business and use the accrual basis of accounting. Proprietary funds are reported as business-type activities on the government-wide financial statements. Since proprietary funds use accrual basis accounting, there are no differences between amounts reported on the government-wide statements and the proprietary fund statements. The Village uses proprietary funds to account for its Unemployment Fund.

The governmental fund statements include reconciliations of the amounts reported on the governmental fund financial statements (modified accrual accounting) with governmental activities on the government-wide statements (accrual accounting). The following indicates some of the reporting differences between the government-wide financial statements and the fund financial statements.

- Capital assets used in government-wide activities are not reported on governmental fund statements.
- Other long-term assets that are not available to pay for current period expenditures are not included in governmental fund statements, but are included on the government-wide statements.
- Long-term liabilities, unless due and payable, are not included in the governmental fund financial statements. These liabilities are only included in the government-wide statements.
- Capital outlay spending results in capital assets on the government-wide statements, but is reported as an expenditure in the fund financial statements.

Because the focus of governmental funds is different from that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. This comparison can help readers better understand the long-term impact of the Village's near-term financing decisions. The comparisons are:

• Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position.

• Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds to the Statement of Activities.

The reconciliation of the government-wide financial statements to proprietary funds financial statements isn't necessary. The business-type activities of the government-wide financial statements and the proprietary funds use the same basis of accounting.

FINANCIAL ANALYSIS OF THE GOVERNMENT-WIDE FINANCIAL STATEMENTS

Net Position

As noted earlier, net position may serve as a useful indicator of a government's financial position over time. However, the net position of governmental activities should be viewed independently from business-type activities. Revenues of the business-type activities are generally used to finance the operations of the Unemployment Fund.

The following table reflects the government-wide net position compared to the prior year.

Net Position June 30, 2018 and June 30, 2017

		Governmental Activities				Busii Ac	iess- tivit		Total				
		2018		2017	-	<u>2018</u>		2017	-	2018		2017	
Current Assets	\$	627,224	\$	670,692	\$	5,008	\$	5,008	\$	632,232	\$	675,700	
Noncurrent Assets		1,485,403		1,576,612	_	-	-	-	-	1,485,403		1,576,612	
Total Assets		2,112,627		2,247,304	_	5,008		5,008	-	2,117,635	_	2,252,312	
Deferred Outflows of Resources	,	113,281		225,559	_	-		-		113,281	_	225,559	
Current Liabilities		16,528		43,997		-		-		16,528		43,997	
Long-term Liabilities		425,338		518,179	_	-				425,338		518,179	
Total Liabilities		441,866		562,176	_	-				441,866		562,176	
Deferred Inflows of Resources		8,147		2,134	_	-				8,147		2,134	
Net Position:													
Investment in Capital Assets		1,471,622		1,576,612		-		-		1,471,622		1,576,612	
Restricted - Nonexpendable		-		208,078		-		-		-		208,078	
Restricted - Expendable		410,982		315,558		5,008		5,008		415,990		320,566	
Unrestricted		(106,709)		(191,695)		-				(106,709)		(191,695)	
Total Net Position	\$	1,775,895	\$	1,908,553	\$	5,008	\$	5,008	\$	1,780,903	\$	1,913,561	

The portion of the Village's net position as of June 30, 2018 that reflects its investment in capital assets (e.g., land, buildings, equipment, and construction in progress), less any related debt used to acquire those assets is \$1,471,622 or 82.9%. The Village uses these capital assets to provide services to citizens; therefore, these assets are not available for future spending. Although the Village's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

A portion of the Village's net position (23.1%) represents restricted net position. These resources are subject to external restrictions on how they may be used. The remaining net position is an unrestricted negative amount of \$106,709.

At the end of the 2018 fiscal year, the Village of Woodstock is able to report positive balances in two of the three categories of net position for the government as a whole.

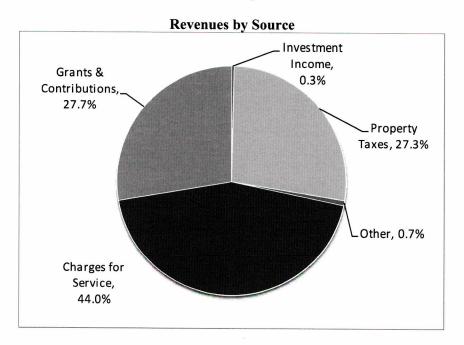
Changes in Net Position for the Fiscal Years Ended June 30, 2018 and 2017

			rnmental tivities			Business-type Activities				Т	otal		
		2018		<u>2017</u>	-	2018		2017	_	<u>2018</u>		<u>2017</u>	
Revenues													
Program Revenues													
Grants and Contributions	\$	405,487	\$	534,211	\$	-	\$	-	\$	405,487	\$	534,211	
Charges for Services		643,312		554,009		-		-		643,312		554,009	
Other		10,201		45,045		-		-		10,201		45,045	
General Revenues													
Property Taxes		399,400		642,661		-		-		399,400		642,661	
Investment Income	_	4,535	_	6,437	_	-	_			4,535		6,437	
Total Revenues	_	1,462,935	_	1,782,363	_	-	_	-		1,462,935		1,782,363	
Expenses	_		-				•						
Governmental Activities													
General Government		340,494		395,464		-		-		340,494		395,464	
Public Works		154,528		610,112		-		-		154,528		610,112	
Public Safety		1,112,502		787,342		-		-		1,112,502		787,342	
Culture and Recreation		-		9,914		-		-		0		9,914	
Business-type Activities													
Unemployment	_	-				-		-	_	-	_	-	
Total Expenses	_	1,607,524		1,802,832		-		-		1,607,524		1,802,832	
Changes in Net Position	-		_										
before Changes in Market													
Value (MV) and Transfers		(144,589)		(20,469)		-		-		(144,589)		(20,469)	
MV Increase (Decrease)		11,931		21,683		-		-		11,931		21,683	
Changes in Net Position	•	(132,658)	•	1,214	,	-		-	•	(132,658)	-	1,214	
Net Position - Beginning		1,908,553		1,907,339		5,008		5,008		1,913,561		1,912,347	
Net Position - Ending	\$	1,775,895	\$.	1,908,553	\$	5,008	. \$	5,008	\$	1,780,903	\$.	1,913,561	

Governmental Activities - In fiscal year 2018, property taxes provided 27.3% of revenues. Grants and Contributions accounted for 27.7%. The amount earned on investments was 0.3% of total governmental activities revenues. Charges for Services brought in 44.0%.

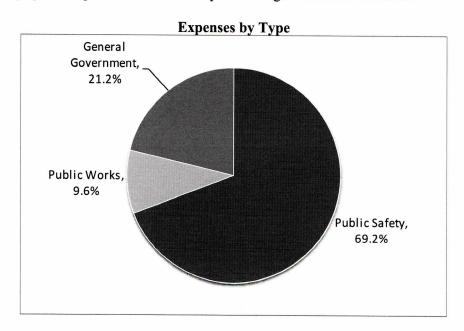
Business-type Activities - No revenue was reported for fiscal year 2018.

The following is a graphical representation of revenues for governmental activities.



For FY 2018, governmental activities expenses exceeded program revenues by \$548,524 compared to \$669,567 for FY 2017.

The following is a graphical representation of the expenses for governmental activities.



While Village expenses cover many services, the largest expenses are for public works and public safety.

FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, the Village of Woodstock uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Village of Woodstock's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Village's financial requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the Village's governmental funds reported combined ending fund balances of \$624,477. A total assigned balance of \$213,495 consists of a General Fund assigned balance of \$98,558 and a Capital Reserve Fund assigned balance of \$114,937. The remainder of the fund balance represents amounts classified for specific purposes.

General Fund - The General Fund is the chief operating fund of the Village. At the end of the current fiscal year, assigned fund balance was \$98,558. As a measure of the General Fund's liquidity, it may be useful to compare total fund balance to total General Fund expenditures and interfund transfers. Total fund balance represents 6.39% of total General Fund expenditures and interfund transfers out. The fund balance of the Village's General Fund decreased by \$4,668 during the fiscal year.

Proprietary Funds - The Village's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. In addition to determining the amount of General Fund balance available for appropriation, the Village also makes a similar calculation for the Unemployment Fund.

Unrestricted net position of the Village's Unemployment Fund amounts to \$5,008. Restricted net position of the Village's Unemployment Fund amounts to \$5,008, unchanged from last year. Other factors concerning this fund have already been addressed in the discussion of the Village's business-type activities.

CAPITAL ASSETS

The Village's investment in capital assets for its governmental and business-type activities as of June 30, 2018, amounts to \$1,471,622 (net of depreciation). This amount represents a decrease of \$104,990 from the prior year. This investment in capital assets includes land and improvements, buildings and improvements, vehicles and equipment, and infrastructure.

Capital Assets as of June 30, 2018 and June 30, 2017 (Net of Depreciation)

	_	Governmental Activities			_	Busi Ac	ness- tiviti	• 1	Total				
		<u>2018</u>		2017		<u>2018</u>		<u>2017</u>		<u>2018</u>		<u>2017</u>	
Land	\$	107,798	\$	107,798	\$	-	\$	-	\$	107,798	\$	107,798	
Construction in Progress		-		75,694		-		-		-		75,694	
Land Improvements		663,834		622,652		-		-		663,834		622,652	
Infrastructure		508,483		543,306		-		-		508,483		543,306	
Buildings and Improvements		50,679		53,007		-				50,679		53,007	
Vehicles and Equipment		132,558		167,545		-		-		132,558		167,545	
Office Equipment and Computers	_	8,270	_	6,610	_	-		-		8,270	_	6,610	
Total Capital Assets	\$_	1,471,622	. \$_	1,576,612	\$_	_	\$_	-	\$.	1,471,622	\$_	1,576,612	

Additional information on the Village's capital assets can be found in Note 4, "Capital Assets."

FISCAL YEAR 2019 BUDGET

For fiscal year 2019, property taxes are projected to increase 12.1% or \$55,482 over last year's budget.

Notwithstanding the anticipated level of funding of state aid, increases for public safety, highway maintenance, and allocations for special articles, the fiscal year 2019 budget adopted at the Village Meeting in March, 2018 will maintain services at the fiscal year 2018 levels.

Requests for Information

This financial report is designed to provide a general overview of the Village of Woodstock's finances for all those with an interest in the Village's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Municipal Manager, Village of Woodstock, PO Box 488, Woodstock VT 05091.

VILLAGE OF WOODSTOCK, VERMONT GOVERNMENT-WIDE STATEMENT OF NET POSITION JUNE 30, 2018

	Governmental Activities	Business-type Activities	<u>Totals</u>
ASSETS:			
Current assets -			
Cash and cash equivalents	\$ 304,055	\$ 5,008	\$ 309,063
Investments	217,627	-	217,627
Accounts receivable	83,329	-	83,329
Due from Town of Woodstock	22,213	-	22,213
Total current assets	627,224	5,008	632,232
Noncurrent assets -			
Note receivable	13,781	-	13,781
Capital assets	2,657,173	-	2,657,173
less - accumulated depreciation	(1,185,551)		(1,185,551)
Total noncurrent assets	1,485,403		1,485,403
Total assets	2,112,627	5,008	2,117,635
DEFERRED OUTFLOWS OF RESOURCES:			
Deferred pension expense	113,281		113,281
LIABILITIES: Current liabilities -			
Accounts payable	5,853	_	5,853
Accrued expenses	10,675	_	10,675
Total current liabilities	16,528		16,528
Noncurrent liabilities -			
Accrued compensated absences	133,993	-	133,993
Net pension liability	291,345	-	291,345
Total noncurrent liabilities	425,338	-	425,338
Total liabilities	441,866		441,866
DEFERRED INFLOWS OF RESOURCES:			
Deferred pension credits	8,147		8,147
NET POSITION:			
Investment in capital assets	1,471,622	-	1,471,622
Restricted	410,982	5,008	415,990
Unrestricted	(106,709)	-	(106,709)
Total net position	\$ 1,775,895	\$ 5,008	\$ 1,780,903

VILLAGE OF WOODSTOCK, VERMONT GOVERNMENT-WIDE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2018

										Net (I	Expen	se) Reve	nue a	ınd
				Program Revenues					_	Cha	inges	in Net Po	<u>ositio</u>	n
			(Grants and Charges for					C	Sovernmental	Business-type			
		Expenses	<u>C</u>	<u>ontributior</u>	<u>1S</u>	Services		Other		Activities	_ <u>A</u>	ctivities		Totals
FUNCTIONS/PROGRAMS:		_												
Governmental activities -														
General government	\$	340,494	\$	263,557	\$	9,773	\$	10,201	\$	(56,963)	\$	-	\$	(56,963)
Highways, streets, and bridges		154,528		133,423		-				(21,105)		_		(21,105)
Public safety		1,112,502		8,507		633,539		-		(470,456)		-		(470,456)
Total governmental activities		1,607,524		405,487		643,312		10,201		(548,524)	- -			(548,524)
Business-type activities -														
Unemployment					·									
	\$	1,607,524	\$	405,487	\$	643,312	\$	10,201		(548,524)				(548,524)
	GENI	ERAL REV	ENUES	- PROPER	TY '	TAXES				399,400		_		399,400
				- INVEST	MEN	IT INCOM	Έ			4,535		-		4,535
•				- NET INC	REA	ASE (DECI	REAS	SE) IN FAI	R					
				VALUE	OF I	NVESTME	ENTS	5		11,931	_			11,931
										415,866	-	_		415,866
	CHAN	IGE IN NET	POSITI	ON						(132,658)		-		(132,658)
	NET I	POSITION, J	uly 1, 20	17						1,908,553	-	5,008		1,913,561
]	NET F	POSITION, J	une 30, 2	018					\$	1,775,895	\$_	5,008	\$	1,780,903

VILLAGE OF WOODSTOCK, VERMONT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2018

(Page 1 of 2)

ASSETS	General <u>Fund</u>	Capital Reserve <u>Fund</u>	Permanent <u>Fund</u>	G –	Totals overnmental Funds
Cash and cash equivalents (overdraft)	\$ (8,188)	\$ 131,869	\$ 180,374	\$	304,055
Investments	-	-	217,627		217,627
Accounts receivable	83,329	-	-		83,329
Vermont Community Loan Fund Receivable	-	-	13,781		13,781
Due from other funds	17,732	-	-		17,732
Due from Town of Woodstock	22,213				22,213
Total assets	\$ 115,086	\$ 131,869	\$ 411,782	\$	658,737
LIABILITIES AND FUND EQUITY					
LIABILITIES:					
Accounts payable	\$ 5,853	\$ -	\$ -	\$	5,853
Accrued expenses	10,675	-	-		10,675
Due to other funds		16,932	800		_17,732
Total liabilities	16,528	16,932	800		34,260
FUND EQUITY:					
Fund balances -					
Restricted	-	-	410,982		410,982
Assigned	98,558	114,937			213,495
Total fund balances	98,558	114,937	410,982		624,477
Total liabilities and fund equity	\$ 115,086	\$ 131,869	\$ 411,782	\$	658,737

VILLAGE OF WOODSTOCK, VERMONT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2018

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RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS TO THE GOVERNMENT-WIDE STATEMENT OF NET POSITION:

Amount reported on Balance Sheet - Governmental Funds - total fund balances	\$ 624,477
Amounts reported for governmental activities in the Government-wide	
Statement of Net Position are different because -	
Capital assets used in governmental funds are not financial resources	
and are therefore not reported in the funds.	
Capital assets	2,657,173
Accumulated depreciation	(1,185,551)
Liabilities not due and payable in the year are not reported in the governmental funds.	
Accrued compensated absences	(133,993)
Balances related to net pension asset or liability and related deferred outflows/inflows	
of resources are not reported in the governmental funds.	
Deferred pension expense	113,281
Deferred pension credits	(8,147)
Net pension liability	(291,345)
Net position of governmental activities - Government-wide Statement of Net Position	\$ 1,775,895

VILLAGE OF WOODSTOCK, VERMONT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2018

(Page 1 of 2)

	General <u>Fund</u>		Capital Reserve Fund	P	Permanent <u>Fund</u>	G	Totals overnmental Funds
REVENUES:							
Property taxes \$,		-	\$	-	\$	399,400
Intergovernmental	399,13		-		-		399,132
Licenses, permits, fines, and fees	282,32		-		-		282,329
Charges for goods and services	360,98	3	-		-		360,983
Investment income		5	4		4,526		4,535
Net increase (decrease) in fair value							
of investments	-		-		11,931		11,931
Miscellaneous	4,96	<u>1</u>	6,357				11,318
Total revenues	1,446,81	0	6,361		16,457		1,469,628
EXPENDITURES:							
General government	303,25		-		1,029		304,279
Highways, streets, and bridges	54,38		-		-		54,384
Public safety	820,64		-		-		820,643
Special Articles	6,72		-		-		6,729
Grant expense	274,91		-		-		274,910
Capital outlay	16,14	<u>1</u>					<u>16,141</u>
Total expenditures	1,476,05	<u>57</u>			1,029		1,477,086
EXCESS OF REVENUES OR							
(EXPENDITURES)	(29,24	<u>17</u>)	6,361		15,428		(7,458)
OTHER FINANCING SOURCES (USES):							
Insurance recoveries	5,24		-		-		5,240
Interfund transfers in	84,52		65,190		-		149,719
Interfund transfers out	(65,19)	<u>90</u>)	(73,653)		(10,876)		(149,719)
Total other financing sources (uses)	24,5′	<u>79</u>	(8,463)		(10,876)		5,240
NET CHANGE IN FUND BALANCES	(4,66	58)	(2,102)		4,552		(2,218)
FUND BALANCES, July 1, 2017	103,22	<u> 26</u>	117,039		406,430		626,695
FUND BALANCES, June 30, 2018	\$ 98,5	<u>58</u> \$	114,937	\$	410,982	\$	624,477

VILLAGE OF WOODSTOCK, VERMONT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2018

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RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES:

Net change in fund balances - total governmental funds	\$ (2,218)
Amounts reported for governmental activities in the Government-wide	
Statement of Activities are different because -	
Governmental funds report capital outlays as expenditures. However,	
in the Statement of Activities, the cost of those assets is allocated	
over their estimated useful lives as depreciation expense.	
Additions to capital assets, net of dispositions	15,875
Depreciation	(120,865)
The (increase) decrease in compensated absences is recorded in the Statement	
of Activities, but is not recorded in the governmental funds.	
(Increase) decrease in compensated absences, net	33,095
Changes in net pension asset or liability and related deferred outflows/inflows	
of resources will increase or decrease the amounts reported in the	
government-wide statements, but are only recorded as an expenditure	
when paid in the governmental funds.	
Net (increase) decrease in net pension obligation	(58,545)
Change in net position of governmental activities -	
Government-wide Statement of Activities	\$ (132,658)

VILLAGE OF WOODSTOCK, VERMONT STATEMENT OF REVENUES AND EXPENDITURES -BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2018

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
REVENUES:			,
Property taxes	\$ 467,875	\$ 399,400	\$ (68,475)
Licenses and permits	7,500	9,773	2,273
Intergovernmental	44,900	399,132	354,232
Charges for services	362,750	360,983	(1,767)
Fines and forfeits	250,000	272,556	22,556
Investment income	20	5	(15)
Miscellaneous	2,000	4,961	2,961
Total revenues	1,135,045	1,446,810	311,765
EXPENDITURES:			
General government	304,805	303,013	(1,792)
Public safety	766,590	825,884	59,294
Highways and streets	44,900	44,856	(44)
Special Articles	9,800	6,729	(3,071)
Grant expenses	-	287,921	287,921
Capital reserve spending	1,500	7,654	6,154
Total expenditures	1,127,595	1,476,057	348,462
EXCESS OF REVENUES OR			
(EXPENDITURES)	7,450	(29,247)	(36,697)
OTHER FINANCING SOURCES (USES):			
Insurance recoveries	-	5,240	5,240
Transfers in	9,500	84,529	75,029
Transfers out	(19,450)	(65,190)	(45,740)
Total other financing sources (uses)	(9,950)	24,579	34,529
NET CHANGE IN FUND BALANCE	\$ (2,500)	\$(4,668)	\$ (2,168)

VILLAGE OF WOODSTOCK, VERMONT STATEMENT OF NET POSITION - PROPRIETARY FUND JUNE 30, 2018

	Une:	mployment Fund
ASSETS:		
Cash and cash equivalents	\$_	5,008
LIABILITIES:	-	
NET POSITION:		
Restricted	\$	5,008

VILLAGE OF WOODSTOCK, VERMONT STATEMENT OF REVENUES, EXPENSES AND CHANGE IN NET POSITION - PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2018

	Unemployment Fund				
OPERATING REVENUES	\$ -				
OPERATING EXPENSES					
Operating income (loss)	-				
NONOPERATING REVENUES (EXPENSES)					
CHANGE IN NET POSITION	-				
NET POSITION, July 1, 2017	_5,008				
NET POSITION, June 30, 2018	\$ 5,008				

VILLAGE OF WOODSTOCK, VERMONT STATEMENT OF CASH FLOWS - PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2018

	Une:	mployme Fund	<u>n</u>
CASH FLOWS FROM OPERATING ACTIVITIES	\$		
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:			
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:			
CASH FLOWS FROM INVESTING ACTIVITIES:			
NET INCREASE IN CASH AND CASH EQUIVALENTS		-	
CASH AND CASH EQUIVALENTS, July 1, 2017		5,008	
CASH AND CASH EQUIVALENTS, June 30, 2018	\$	5.008	

1. Summary of significant accounting policies:

The Village of Woodstock, Vermont (the Village) is a unit of local government organized under the statutes of the State of Vermont. The Village is governed by a Board of Trustees (the Board). The Village provides various services as authorized and funded by state government or Village voters.

A. Reporting entity - The Village is a primary unit of government under reporting criteria established by the Governmental Accounting Standards Board (GASB). Those criteria include a separately elected governing body, separate legal standing, and fiscal independence from other state and local governmental entities. Based on these criteria, there are no other entities which are component units of the Village.

The financial statements of the Village have been prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) as applied to governmental units. The GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The GASB periodically updates its codification of the existing *Governmental Accounting and Financial Reporting Standards* which, along with subsequent GASB pronouncements (Statements and Interpretations), constitutes U.S. GAAP for governmental units.

B. Government-wide and fund financial statements - The basic financial statements include both government-wide and fund financial statements. The government-wide financial statements (the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the Village. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

In the government-wide Statement of Net Position, the financial position of the Village is consolidated and incorporates capital assets as well as long-term debt and obligations. The government-wide Statement of Activities reflects both the gross and net costs by category. Direct expenses that are clearly identifiable with the category are offset by program revenues of the category. Program revenues include charges for services provided by a particular function or program and grants that are restricted to meeting the operational or capital requirements of the particular segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds, if any, are summarized in a single column.

C. <u>Basis of presentation</u> - The accounts of the Village are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, deferred outflows/inflows of resources, fund balances or net position, revenues and expenditures or expenses, as appropriate.

1. Summary of significant accounting policies (continued):

C. Basis of presentation (continued) -

The Village reports the following major governmental funds:

<u>General Fund</u> - The General Fund is the general operating fund of the Village. It is used to account for all financial resources, except those required to be accounted for in another fund.

<u>Capital Reserve Fund</u> - The Capital Reserve Fund accounts for funds reserved for a specific purpose. The Capital Reserve Fund was established to fund the Village's long-term capital budget. Committed funds represent amounts set aside for specific items approved by voters with a separate article; assigned funds represent amounts that have been set aside for specific items by the Board of Trustees.

<u>Permanent Fund</u> - The Permanent Fund is used to account for resources held in trust by the Village for the benefit of the Village or its citizenry.

The Village also reports the Unemployment Fund, a nonmajor proprietary fund, to provide funds to liquidate any unemployment claims, as the Village is self-insured for unemployment.

D. <u>Measurement focus and basis of accounting</u> - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as they become both measurable and available. "Measurable" means the amount of the transaction that can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures generally are recorded when the fund liability is incurred, if measurable, as under accrual accounting. However, debt service expenditures are recorded only when payment is made.

The proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Licenses and permits, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received because they are generally not measurable prior to collection. Investment earnings and certain intergovernmental grants are recorded as earned.

E. <u>Budgets and budgetary accounting</u> - The Village adopts a budget for the General Fund at an annual Village Meeting. The tax rate is determined by the Board of Trustees based on the education and municipal grand lists and the approved operating budget. The accounting method used for budget presentation is the same method used for the financial presentation of operations under U.S. GAAP. Formal budgetary integration is employed as a management control during the year for the General Fund. The Village does not legally adopt budgets for other governmental funds. All budgeted amounts lapse at year end.

1. Summary of significant accounting policies (continued):

- F. Property taxes Property taxes attach as an enforceable lien on property owned as of April 1st. Listers establish a grand list of all property and the Board of Trustees sets the tax rate required to raise the tax revenue authorized by Village and School District voters and the Vermont Agency of Education. Property taxes for the fiscal year ended June 30, 2018 were payable in two installments due November 2017 and May 2018.
- G. <u>Use of estimates</u> The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and deferred outflows/inflows of resources as well as disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures or expenses during the reporting period. Actual results could differ from those estimates.
- H. Risk management The Village is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and others; environmental liability, and natural disasters. The Village manages these risks through commercial insurance packages and participation in public entity risk pools covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Village. There were no settlements in excess of the insurance coverage in any of the past three fiscal years.

The Village is self-insured for unemployment insurance and \$5,008 has been set aside in the Unemployment Fund to liquidate any unemployment claims. While a calculation of maximum potential unemployment claims has not been made, management believes that the amount in this Fund is sufficient to cover claims asserted in the normal course of business.

- I. Cash, cash equivalents and investments The Village considers all cash accounts and certificates of deposit, where the principal is not at risk for loss due to early withdrawal, to be cash and cash equivalents. Investments and unrealized gains and losses are reflected in the individual fund and government-wide financial statements. Investments of the Village are reported at fair value using quoted prices in active markets for identical assets. This is considered a level 1 input valuation technique under the framework established by U.S. GAAP for measuring fair value. The Village does not own investments valued with level 2 or level 3 inputs, which would use quoted prices for similar assets, or in inactive markets, or other methods for estimating fair value.
- J. Capital assets Capital assets, which include land, buildings, equipment, vehicles and infrastructure, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and in the proprietary fund financial statements. Capital assets are defined by the Village as assets with an initial, individual cost of more than \$3,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. The Village does not retroactively report infrastructure assets. The Village began capitalizing newly acquired or constructed general infrastructure assets since the implementation of GASB Statement No. 34. Donated capital assets are recorded at acquisition value. Major outlays for capital assets and improvements are capitalized as projects are constructed. Net interest costs are capitalized on projects during the construction period. Normal maintenance and repairs that do not add to the value of an asset or materially extend an asset's life are not capitalized.

1. Summary of significant accounting policies (continued):

J. Capital assets (continued) -

Capital assets are depreciated using the straight-line method over the useful lives shown below:

Buildings and improvements	15 - 40 years
Vehicles and equipment	4 - 20 years
Office equipment and computers	5 - 10 years
Infrastructure	25 years

- K. <u>Deferred outflows/inflows of resources</u> In addition to assets and liabilities, deferred outflows of resources and deferred inflows of resources are reported as separate sections in the applicable statement of net position or balance sheet. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources in the current period. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources in the current period.
- L. <u>Compensated absences</u> Employees are granted vacation leave based upon their number of years of employment with the Village. Upon retirement, termination or death, certain employees are compensated for up to a maximum of 30 days of unused vacation (subject to certain limitations) at their then current rates of pay, provided that the employee gives a minimum notice of two weeks if the employee resigns.

Full-time employees accumulate one sick day for each full calendar month of employment. Unused sick leave may accumulate from year to year, but not to exceed 128 sick leave days. Upon retirement, termination or death, certain employees are compensated for up to a maximum of 128 days of sick leave (subject to certain limitations) at their then current rates of pay, provided that the employee gives a minimum notice of two weeks if the employee resigns.

Compensated absences are reported as accrued compensated absences in the government-wide financial statements.

The Village's long-term obligations at June 30, 2018 consisted of \$133,993 in compensated absences, a decrease of \$33,095 from the balance of \$167,088 at June 30, 2017.

- M. <u>Long-term obligations</u> Governmental activities, business-type activities, and proprietary funds report long-term debt and other long-term obligations as liabilities in the applicable statement of net position. Governmental funds report the amount of debt issued as other financing sources and the repayment of debt as debt service expenditures.
- N. <u>Fund equity</u> In the fund financial statements, governmental funds may report five categories of fund balances: nonspendable, restricted, committed, assigned and unassigned.

Nonspendable fund balance includes amounts associated with inventory, prepaid expenditures, long-term loans or notes receivable, and trust fund principal to be held in perpetuity.

1. Summary of significant accounting policies (continued):

N. Fund equity (continued) -

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

Committed fund balance includes amounts that can be used only for specific purposes determined by the Village's highest level of decision making authority, the voters, as a result of articles passed at Annual or Special Meetings.

Assigned fund balance includes amounts that are intended to be used by the Village for specific purposes as authorized by the Board of Trustees.

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in another classification. Deficits are also classified as unassigned.

The Village's policy is to apply expenditures to the fund balance in the order of restricted, committed, assigned and unassigned unless the Board of Trustees specifies otherwise.

2. Deposits and investments:

<u>Fair value and classification</u> - Deposits and investments are stated at fair value as described in note 1.I. The classification of investments as of June 30, 2018 are as follows:

Investment	Ī	Fair Value
Mutual funds Corporate stocks - domestic	\$	216,584 1,043
	\$	217,627

<u>Custodial credit risk</u> - Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Village will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investments or collateral securities that are in the possession of another party. The Village does not have a policy for custodial credit risk. As of June 30, 2018, \$183 of the Village's deposits were uninsured and uncollateralized.

3. Note receivable:

At June 30, 2018 the Village had a 10-year \$13,700 note receivable from the Vermont Community Loan Fund, due January 2028 with an interest rate of 3%. The balance at June 30, 2018 was \$13,781.

4. Capital assets:

Capital asset activity for the year ended June 30, 2018 was as follows:

		Balance					Balance
	<u>]</u>	July 1, 2017	<u>Increase</u>]	<u>Decrease</u>	<u>J</u>	une 30, 2018
Governmental activities -							
Capital assets, not depreciated:							
Land	\$	107,798	\$ -	\$	-	\$	107,798
Construction in progress		75,694			75,694		
Total capital assets, not depreciated		183,492	_		75,694		107,798
Capital assets, depreciated:							
Land improvements		885,396	88,704		-		974,100
Buildings and improvements		107,353	-		-		107,353
Vehicles and equipment		519,425	-		-		519,425
Office equipment and computers		78,127	3,131		3,337		77,921
Infrastructure		870,576					870,576
Total capital assets, depreciated		2,460,877	91,835		_3,337		2,549,375
Less accumulated depreciation for:							
Land improvements		262,744	47,522		-		310,266
Buildings and improvements		54,346	2,328		-		56,674
Vehicles and equipment		351,880	34,987		-		386,867
Office equipment and computers		71,517	1,205		3,071		69,651
Infrastructure		327,270	34,823				362,093
Total accumulated depreciation		1,067,757	120,865		3,071		1,185,551
Total capital assets, depreciated, net		1,393,120	(29,030)		<u>266</u>		1,363,824
Capital assets, net	\$	1,576,612	\$ (29,030)	\$	75,960	\$	1,471,622

Depreciation expense of \$120,865 in the governmental activities was allocated to expenses of the general government (\$3,772), highways, streets, and bridges (\$100,144), and public safety (\$16,949) programs based on capital assets assigned to those functions.

5. Interfund receivable and payable balances:

Interfund receivable and payable balances at June 30, 2018 are primarily the result of amounts owed to the Capital Reserve Fund for transfers from the General Fund. Interfund receivable and payable balances as of June 30, 2018 included the General Fund owing the Capital Reserve Fund and Permanent Fund \$16,932, and \$800, respectively.

6. Interfund transfers:

Interfund transfers constitute the transfer of resources from the fund that receives the resources to the fund that utilizes them. Interfund transfers for the year ended June 30, 2018 are detailed on the following page.

6. Interfund transfers (continued):

	Transfers In		<u>Tra</u>	nsfers Out
Governmental funds -				
General Fund	\$	84,529	\$	65,190
Capital Reserve Fund		65,190		73,653
Permanent Fund				10,876
	\$	149,719	\$	149,719

Transfers from the General Fund to the Capital Reserve Fund totaling \$65,190 represent Board of Trustee assigned transfers. The transfers from the Capital Reserve Fund to the General Fund totaling \$73,653 were for the payment of assigned capital expenditures. The transfers from the Permanent Fund to the General Fund totaling \$10,876 were for budgeted and Board of Trustee approved disbursements of assets from the Permanent Fund.

7. Related party:

The Village shares common personnel, office facilities and equipment with the Town of Woodstock. Shared costs are billed and paid within normal payment cycles. As of June 30, 2018, amounts due from the Town of Woodstock were \$22,213.

8. Police services:

The Village and the Town of Woodstock (the Town) have entered into an agreement for the Village to provide police services to the Town. The Village has recorded revenues of \$333,371 applicable to these services.

9. Fund balances:

As of June 30, 2018, the fund balances of the governmental funds consisted of the following:

	General <u>Fund</u>	Capital Reserve <u>Fund</u>	Permanent <u>Fund</u>	<u>Totals</u>
Restricted: Benefit of the Village	\$	\$	\$ <u>410,982</u>	\$ <u>410,982</u>
Assigned: Parking program	97,663	-	-	97,663
Capital projects and equipment Accrued benefits	5,563	114,937	, <u>-</u>	114,937 5,563
Ilmaniamad	103,226	114,937		218,163
Unassigned	(4,668) \$ 98,558	\$ 114,937	\$ 410,982	(4,668) \$ <u>624,477</u>

Note that the General Fund assigned amount of \$103,226 shown above has been combined with the General Fund unassigned negative amount of \$4,668 on the face of the financial statements. This results in an assigned amount of \$98,558 being reported in the General Fund at June 30, 2018.

9. Fund balances (continued):

For the year ended June 30, 2018, the changes in the Capital Reserve Fund's assigned and unassigned fund balances were as follows:

	Jı	Balance uly 1, 2017	Additions	W	ithdrawals	Balance ne 30, 2018
Assigned fund balance -						
Office equipment - computers	\$	11,821	\$ 200	\$	10,330	\$ 1,691
Computer equipment		1,181	500		850	831
Village plan update		3,000	1,000		-	4,000
Planning and zoning		-	45,740		-	45,740
Snow blower		31,674	-		-	31,674
Manager pick-up		3,258	500		397	3,361
Storage trailer		700	-		_	700
The Green archway		3,000	-		3,000	-
Trucks		37,854	-		37,854	-
Police computer		9,425	250		5,000	4,675
Police cruiser		5,729	15,000		2,999	17,730
Radio system		6,000	2,000		5,000	3,000
Radar speed sign		4,014	-		4,000	14
Police equipment		1,900	-		-	1,900
Police communications		1,475	-		-	1,475
Police office carpet		250			250	
Total assigned fund balance		121,281	65,190		69,680	116,791
Unassigned		_(4,242)	6,361		3,973	(1,854)
Total Capital Reserve fund balance	\$	117,039	\$ 71,551	\$	73,653	\$ 114,937

Note that the Capital Reserve Fund assigned amount of \$116,791 shown on the previous page has been combined with the Capital Reserve Fund unassigned negative amount of \$1,854, shown in the table above, on the face of the financial statements. This results in an assigned amount of \$114,937 being reported in the Capital Reserve Fund at June 30, 2018.

10. Pension plan:

Vermont Municipal Employees' Retirement System -

<u>Plan description</u>: The Village contributes to the Vermont Municipal Employees' Retirement System (VMERS or the Plan) a cost-sharing multiple-employer public employee retirement system with defined benefit and defined contribution plans, administered by the State of Vermont. The State statutory provisions, found in Title 24, Chapter 125, of the V.S.A., govern eligibility for benefits, service requirements and benefit provisions. The general administration and responsibility for the proper operation of VMERS is vested in the Board of Trustees consisting of five members. VMERS issues annual financial information which is available and may be reviewed at the VMERS' office, 109 State Street, Montpelier, Vermont, 05609-6200, by calling (802) 828-2305 or online at http://www.vermonttreasurer.gov.

10. Pension plan (continued):

Vermont Municipal Employees' Retirement System (continued) -

Benefits provided: VMERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefits do vary between the three groups included in the Plan, but are determined for the members of each group as a percentage of average compensation in a certain number of the highest consecutive years of service. Eligibility for benefits requires five years of service.

Contributions: Defined Benefit Plan members are required to contribute 2.5% (Group A), 4.875% (Group B), 10.0% (Group C) or 11.35% (Group D) of their annual covered salary, and the Village is required to contribute 4.0% (Group A), 5.5% (Group B), 7.25% (Group C) or 9.85% (Group D) of the employees' compensation. Defined contribution plan members are required to contribute 5.0% of their annual covered salary and the Village is required to contribute an equal dollar amount. The contribution requirements of plan members and the Village are established and may be amended by the Board of Trustees. The Village's contributions to VMERS for the years ended June 30, 2018, 2017, and 2016, were \$41,674, \$44,833, and \$40,404, respectively. The amounts contributed were equal to the required contributions for each year.

Pension liabilities, deferred outflows of resources, deferred inflows of resources: These financial statements include the Village's proportionate share of the VMERS' net pension liability, deferred outflows of resources for pension expense, deferred inflows of resources from investment earnings and contributions, and the related effects on government-wide net position and activities. The State of Vermont has provided the following information to all employers participating in VMERS, which is based on its calculation of the Village and Town of Woodstock's combined 0.74658% proportionate share of VMERS Defined Benefit Plan. In addition, Village management has estimated 0.24047% of the total VMERS net pension liability to be attributable to governmental activities of the Village. Town of Woodstock management has estimated that the Town of Woodstock has a 0.50611% proportionate share of the total VMERS net pension liability.

Village share of VMERS net pension liability	\$ 291,345
Deferred outflow of resources - Deferred pension expense	\$ 113,281
Deferred inflow of resources - Deferred pension credits	\$ 8,147

<u>Additional information</u>: VMERS obtains an annual actuarial valuation for the pension plan. Detailed information is provided in that report for actuarial assumptions of inflation rates, salary increases, investment rates of return, mortality rates, discount rates, and the calculations used to develop annual contributions and the VMERS net position.

The Village adopted GASB Statement No. 68 in FY 2015 and is developing the ten years of required supplementary information in schedules 4 and 5. This historical pension information includes the Village's Proportionate Share of Net Pension Liability of VMERS and Village's Contributions to VMERS.

REVENUES:		Original and Final Budget		Actual (Budgetary Basis)		Variance Over (Under)
Property Taxes -						
Real estate	\$	464,875	\$	398,660	\$	(66,215)
In lieu of taxes	Ψ	3,000	Ψ	740	Ψ	(2,260)
Total Property Taxes		467,875		399,400		(68,475)
Licenses and Permits -						
Curb cut permits		-		125		125
Zoning permits		7,500		9,618		2,118
Yard sale permits				30		30
Total Licenses and Permits		7,500		9,773		2,273
Intergovernmental -						
Highway state aid		44,900		44,856		(44)
Park and ride grant		-		88,567		88,567
DUI enforcement grant		-		5,650		5,650
Police PACIF grant		-		2,857		2,857
Safe routes to schools grant				257,202		257,202
Total Intergovernmental		44,900		399,132		354,232
Charges for Services -						(-)
Alarms answered		500		-		(500)
Miscellaneous police revenue		-		1,338		1,338
Police contract with Town of Woodstock		350,250		333,371		(16,879)
Police contracts		12,000		26,274		14,274
Total Charges for Services		362,750		360,983		(1,767)
Fines and Forfeits -						(4 = 4 4)
Parking ticket fines		25,000		23,256		(1,744)
Parking meter revenue - coins		115,000		105,306		(9,694)
Parking meter revenue - credit cards		-		37,913		37,913
Moving violations		_110,000		106,081		(3,919)
Total Fines and Forfeits		250,000		272,556		22,556
Miscellaneous -		- -		_		7 a an
Investment income		20		5		(15)
Miscellaneous		2,000		4,961		2,961
Total Miscellaneous		2,020		4,966		2,946
Total Revenues		1,135,045		1,446,810		311,765

Schedule 1 Page 2 of 6

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES:	_	·	
General Government -			
Trustees:			
Salaries and wages	3,750	3,750	-
Benefits	300	287	(13)
Advertising	1,000	1,064	64
Dues, subscriptions, and meetings	1,000	913	(87)
Printing Village annual report	1,200	1,182	(18)
Legal fees	2,750	4,374	1,624
Community television	1,200	1,200	-
Lobbyist	5,000	5,484	484
Insurance	66,000	73,585	7,585
Unclassified	3,000	502	(2,498)
Total Trustees	85,200	92,341	7,141
Executive Department:			
Managing Municipality -			
Salaries and wages	43,700	44,229	529
Benefits	15,200	12,897	(2,303)
Professional services	50	-	(50)
Dues, subscriptions, and meetings	650	322	(328)
Advertising	50		(50)
Total Executive Department	<u>59,650</u>	57,448	(2,202)
Finance Department:			
Collection, Custody, and Distribution of Funds -			
Salaries and wages	1,500	1,370	(130)
Benefits	130	105	(25)
Travel and transportation	40		(40)
Total collection, custody, and distribution of funds	1,670	1,475	(195)
Accounting and Bookkeeping -			
Salaries and wages	21,500	23,366	1,866
Benefits	6,900	5,931	(969)
Professional services	600	,	(600)
Dues, subscriptions, and meetings	60		(60)
Total accounting and bookkeeping	29,060	29,297	237
Auditing -			
Professional services	12,500	13,400	900
Total Finance Department	43,230	44,172	942

Schedule 1 Page 3 of 6

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):			
General Government (continued) -			
Village Clerk:			
Salaries	400	400	
Administration:			
Equipment repairs and maintenance	2,600	2,457	(143)
Communications	2,100	1,953	(147)
Office supplies	1,500	1,339	(161)
Postage	1,900	1,277	(623)
Operating supplies	1,000	1,462	462
Total Administration	9,100	8,488	(612)
Boards and Agencies:			
Municipal Planning and Zoning -			
Salaries and wages	73,100	70,056	(3,044)
Benefits	29,400	26,047	(3,353)
Advertising	2,500	2,433	(67)
Dues, subscriptions, and meetings	1,150	1,168	18
Travel and transportation	275	270	(5)
Professional services	500	138	(362)
Equipment purchase	300	52	(248)
Total Municipal Planning and Zoning	107,225	100,164	(7,061)
Total General Government	304,805	303,013	(1,792)
Public Safety -			
Police Administration:			
Salaries and wages	118,610	122,636	4,026
EMT training and stipend	1,250	1,045	(205)
Benefits	41,750	42,489	739
Office supplies	500	691	191
Travel and transportation	275	270	(5)
Advertising	300	300	-
Operating supplies	1,500	1,532	32
Dues, subscriptions, and meetings	1,500	1,540	40
Printing and binding	125	125	
Total Police Administration	165,810	170,628	4,818
Police Office Maintenance:			
Salaries and wages	1,500	1,140	(360)
Benefits	100	87	(13)

Schedule 1 Page 4 of 6

Budget Basis Cunder		Original and Final	Actual (Budgetary	Variance Over
EXPENDITURES (CONTINUED): Public Safety (continued) - Police Office Maintenance (continued): 2,600 2,600 - Propane 2,600 1,800 - Electricity 1,800 1,800 - Rubbish removal 1,100 1,449 349 Water & sewer 700 694 (6) Building maintenance 1,000 2,990 1,990 Total Police Office Maintenance 8,800 10,760 1,960 Law Enforcement: Salaries and wages 233,000 235,909 2,909 Benefits 70,220 84,025 13,805 Contract police coverage - 22,553 22,553 Stipend 9,100 11,401 2,301 Operating supplies 850 698 (152) Professional services 1,000 969 (31) Weapon maintenance and supplies 1,600 763 (837) Uniform service 4,000 3,826 (174) Bike patrol 2,00			, -	
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Stipend 2,200 - (2,200) Training paid benefits 200 99 (101) Employer paid benefits 31,500 19,832 (11,668) Uniform service 1,300 1,294 (6) Vehicle repair and maintenance 2,500 2,318 (182) Small tools and equipment 500 497 (3) 4X4 vehicle lease 7,600 7,748 148 4X4 radio, lights, radar 800 791 (9) Communications - 300 300 Fuel 2,500 2,500 - Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)	-			
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Employer paid benefits 31,500 19,832 (11,668) Uniform service 1,300 1,294 (6) Vehicle repair and maintenance 2,500 2,318 (182) Small tools and equipment 500 497 (3) 4X4 vehicle lease 7,600 7,748 148 4X4 radio, lights, radar 800 791 (9) Communications - 300 300 Fuel 2,500 2,500 - Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)			99	• • •
Uniform service 1,300 1,294 (6) Vehicle repair and maintenance 2,500 2,318 (182) Small tools and equipment 500 497 (3) 4X4 vehicle lease 7,600 7,748 148 4X4 radio, lights, radar 800 791 (9) Communications - 300 300 Fuel 2,500 2,500 - Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)		31,500	19,832	
Vehicle repair and maintenance 2,500 2,318 (182) Small tools and equipment 500 497 (3) 4X4 vehicle lease 7,600 7,748 148 4X4 radio, lights, radar 800 791 (9) Communications - 300 300 Fuel 2,500 2,500 - Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)		1,300		
Small tools and equipment 500 497 (3) 4X4 vehicle lease 7,600 7,748 148 4X4 radio, lights, radar 800 791 (9) Communications - 300 300 Fuel 2,500 2,500 - Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)		2,500	2,318	(182)
4X4 vehicle lease 7,600 7,748 148 4X4 radio, lights, radar 800 791 (9) Communications - 300 300 Fuel 2,500 2,500 - Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)	Small tools and equipment		497	, ,
4X4 radio, lights, radar 800 791 (9) Communications - 300 300 Fuel 2,500 2,500 - Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)	<u>-</u> -	7,600	7,748	
Communications - 300 300 Fuel 2,500 2,500 - Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)	4X4 radio, lights, radar		791	(9)
Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)	the second secon	-	300	
Dues, subscriptions and meetings - 162 162 Tuition 750 710 (40)	Fuel	2,500	2,500	-
Tuition <u>750</u> 710 (40)		, -		162
	•	750	710	
	Total Town Police Services	126,150	109,748	(16,402)

Schedule 1 Page 5 of 6

	Original and Final	Actual (Budgetary Basis)	Variance Over (Under)
EVDENDITUDES (CONTINUED).	Budget	<u> Dasis)</u>	(Onder)
EXPENDITURES (CONTINUED): Public Safety (continued) -			
Training:			
Salaries and wages	5,000	4,927	(73)
Benefits	300	373	73
Tuition	1,900	1,823	(77)
Travel and transportation	300	305	5
Total Training	7,500	7,428	(72)
Communications:			
Repairs and maintenance	300	438	138
Dispatch services	64,730	64,730	-
Communications	10,000	10,848	848
Total Communications	75,030	76,016	986
Vehicles and Equipment:			
Repairs and maintenance	3,500	3,713	213
Police cruiser repair	-	5,240	5,240
Small tools and equipment	600	595	(5)
Gasoline	8,000	9,124	1,124
Total Vehicles and Equipment	12,100	18,672	6,572
Parking Meters:			
Salaries and wages	22,600	24,054	1,454
Benefits	1,730	1,949	219
Office supplies	3,000	2,547	(453)
Repairs and maintenance	1,000	1,000	_
Equipment purchase	3,500	3,458	(42)
Postage	2,600	3,600	1,000
Professional service	400	146	(254)
Computer software	1,000	901	(99)
Parking meter credit card fees	-	20,836	20,836
Parking lot rental	11,000	11,000	-
Small tools and equipment	700	697	(3)
Total Parking Meters	47,530	70,188	22,658
Total Public Safety	_766,590	825,884	59,294

Schedule 1 Page 6 of 6

	Original and Final <u>Budget</u>	Actual (Budgetary Basis)	Variance Over <u>(Under)</u>
EXPENDITURES (CONTINUED):			
State aid rebate paid to Town of Woodstock	44,900	44,856	(44)
Special Articles -			
Public Trust Fund - audit	400	_	(400)
Public Trust Fund - trustee	400	- ,	(400)
Seasonal decorations	5,000	4,000	(1,000)
Tree Fund	4,000	2,729	(1,271)
Total Special Articles	9,800	6,729	(3,071)
Grant Expenses -			
Highway safety	_	8,545	8,545
Police grant	-	1,005	1,005
Park and ride	-	13,010	13,010
DUI enforcement	-	8,159	8,159
Safe routes to schools	-	257,202	257,202
Total Grant Expenses		287,921	287,921
Capital Reserve Spending -			
Office equipment	-	2,830	2,830
Computer equipment replacement	1,500	850	(650)
Paving	-,	3,974	3,974
Total Capital Reserve Spending	1,500	7,654	6,154
Total expenditures	1,127,595	1,476,057	348,462
EXCESS OF REVENUES OR (EXPENDITURES)	7,450	(29,247)	(36,697)
OTHER FINANCING SOURCES (USES):			
Insurance recoveries	-	5,240	5,240
Transfers in	9,500	84,529	75,029
Transfers out	(19,450)	(65,190)	(45,740)
Total other financing sources (uses)	(9,950)	24,579	34,529
NET CHANGE IN FUND BALANCE	\$ (2,500) \$	(4,668)	\$ (2,168)

VILLAGE OF WOODSTOCK, VERMONT COMBINING BALANCE SHEET PERMANENT FUND JUNE 30, 2018

	Old Fire Station Fund	V	Orly Whitcomb <u>Fund</u>	M _	Frank acKenzie Fund	E. Woods Sidewalk <u>Fund</u>	E -	Endowment Fund	,	<u>Totals</u>
ASSETS										
Cash and cash equivalents Investments Vermont Community Loan	\$ 30,056	\$	86,020 1,043	\$	5,606	\$ 58,509 -	\$	183 216,584	\$	180,374 217,627
Fund Receivable								13,781		13,781
Total assets	\$ 30,056	\$	87,063	\$	<u>5,606</u>	\$ 58,509	\$	230,548	\$	411,782
LIABILITIES AND FUND EQUITY										
LIABILITIES										
Due to other funds	\$ <u>192</u>	\$	140	\$	36	\$ 432	\$		\$	800
FUND EQUITY: Fund balances - Restricted	29,864		86,923		<u>5,570</u>	58,077		230,548		410,982
Total liabilities and fund equity	\$ 30,056	\$	87,063	\$	5,606	\$ 58,509	\$	230,548	\$	411,782

VILLAGE OF WOODSTOCK, VERMONT COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - PERMANENT FUND FOR THE YEAR ENDED JUNE 30, 2018

	Old Fire Station Fund	Orly Whitcomb Fund		Frank MacKenzie Fund		E. Woods Sidewalk <u>Fund</u>		Е	ndowment Fund	Totals
REVENUES:	<u>runu</u>	•	_ runu	_	Tund	-	<u>r'unu</u>	_	1 unu	1 otals
Investment income	\$ 77	\$	250	\$	15	\$	149	\$	4,035 \$	4,526
Net increase (decrease) in fair value of investments			(292)		_				12,223	11,931
Total revenues	77		(42)		15		149		16,258	16,457
EXPENDITURES:										
Miscellaneous			199		-				<u>830</u>	1,029
EXCESS OF REVENUES OR (EXPENDITURES)	77		(241)		15		149		15,428	15,428
OTHER FINANCING										
SOURCES (USES): Transfers out	(128)		(360)		_(24)		(288)		(10,076)	(10,876)
NET CHANGE IN FUND BALANCES	(51)		(601)		(9)		(139)		5,352	4,552
FUND BALANCES, July 1, 2017	29,915		87,524		5,579		<u>58,216</u>		225,196	406,430
FUND BALANCES, June 30, 2018	\$ 29,864	\$	86,923	\$	<u>5,570</u>	\$	<u>58,077</u>	\$	230,548 \$	410,982

VILLAGE OF WOODSTOCK SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF VILLAGE'S PROPORTIONATE SHARE OF Schedule 4 **NET PENSION LIABILITY VMERS JUNE 30, 2018** June 30, June 30, June 30, June 30, 2018 _2017_ 2016 2015 Village's proportion of the net pension liability 0.2405% 0.2728% 0.2612% 0.2735% Village's proportionate share of the net pension liability 24,965 \$ 291,345 \$ 351,091 \$ 201,353 \$ \$ 590,066 554,808 Village's covered payroll 597,609 648,941 Village's proportionate share of the net pension liability as a percentage of its covered payroll 4.500% 48.752% 54.102% 34.124% VMERS net position as a percentage of the total pension liability 83.64% 80.95% 87.42% 98.32% SCHEDULE OF VILLAGE'S CONTRIBUTIONS Schedule 5 **VMERS JUNE 30, 2018** June 30, June 30, June 30, June 30, 2017 2016 2015 _2018_ Contractually required contribution \$ 41,674 \$ 44,833 40,404 36,274 Contributions in relation to the contractually required contribution 41,674 44,833 40,404 36,274 Contribution deficiency (excess) \$ \$ Village's covered payroll \$ 597,609 \$ 648,941 590,066 554,808 Contributions as a percentage of

6.973%

covered payroll

6.909%

6.847%

6.538%

Mudgett
Jennett &
Krogh-Wisner, P.C.
Certified Public Accountants #435

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Trustees Village of Woodstock, Vermont

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Village of Woodstock, Vermont (the Village) as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Village's basic financial statements, and have issued our report thereon dated March 27, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Village's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control. Accordingly, we do not express an opinion on the effectiveness of the Village's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Village's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify a certain deficiency in internal control, described in the accompanying Schedule of Findings and Responses as item 2018-001 that we consider to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Village's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of

our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Village's Response to Finding

Management's response to the finding identified in our audit is described in the accompanying Schedule of Findings and Responses. Management's response was not subjected to the auditing procedures applied in the audit of the financial statements, and accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Village's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Village's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

Modert, Jurit 9 Though- Wish, P.C.

Montpelier, Vermont March 27, 2019

VILLAGE OF WOODSTOCK, VERMONT SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDED JUNE 30, 2018

2018-001 Financial procedures and oversight:

On December 2, 2018 we received an email from the Village/Town Accountant that a June 30, 2018 bank reconciliation for a bank account that includes both Village and Town of Woodstock funds was still not complete. It wasn't until late December 2018 that we received a completed bank reconciliation for June 30, 2018 for this Village and Town of Woodstock bank account. Upon review of a trial balance provided by the client in mid December 2018 it was noted that numerous general ledger account balances had not been reconciled to supporting schedules. We noted that Village and Town taxpayers had prepaid their property taxes by around \$354,000 at June 30, 2018. However, the trial balance we received for audit noted no prepaid tax amounts which are recorded in the Town of Woodstock. Upon further investigation we observed that the Town of Woodstock property tax revenue was overstated by around \$423,000 for the year ended June 30, 2018. In the Village it was found that \$46,752 worth of funds received during the year ended June 30, 2018 from the State of Vermont had not been recorded after reviewing reports from the Vermont Department of Finance and Management. These misstatements were corrected by proposed audit adjustments and late client adjustments.

We recommend that bank reconciliations be done in the following month and get reviewed by the Treasurer or another appropriate individual in a timely manner. We also recommend that a year end close out process take place in a timely manner to ensure accurate reporting by the Village and Town of Woodstock. This would include reconciliations of detailed tax reports to amounts that are reported by the Village and as well as other detail reports to amounts reported by the Village and the Town of Woodstock.

Management's response -

Internal control has always been an integral part of the framework of the financial operations of the Village of Woodstock. Each employee has needed to handle a variety of jobs. Everyone has been encouraged to cross-train as much as possible. The theory being that the more hands involved with a task, the less likely an error will occur. Internal control means that there are protections in place to keep everyone focused on doing their jobs, effectively and efficiently.

Unfortunately, the resources of the Village became stretched and the hands needed to do the work were not readily available. Getting things up and working again is a continuing struggle. There has been a change in personnel and a renewed commitment to the job of making the Village a dynamic, vigorous place to work.

Procedures are now in place to address the problems that developed as a result of the overload of work that started in February 2018. Routines are being used for recurring processes such as posting payroll, to ensure that steps are not missed in the push to get things done in a timely fashion.

Plans are underway to streamline the handling of information, so that financial activities, such as revenue from the State of Vermont, are processed efficiently. Goals have been set to assure for the timely processing of all the information that is necessary to run the Village in this ever changing environment.