Town of Woodstock Capital Improvement Plan FY2023 – FY2028

Appendix - Definitions, Summary Tables, and Project Sheets

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Introduction

The method of capital budgeting utilized in this document is to summarize like items together into a smaller number of individual department specific capital projects to aid in planning and decision making. Starting initially with a full list of almost 590 assets compiled from the audit, insurance documents, and department heads, like items have been grouped into 29 unique projects within 6 different departments. Summary data is provided in the first section of the document followed by individual project sheets. The data that feed the project sheets cut across all funds of the Town and Village showing inflows and outflows from various sources. The variety of data that is shown here is then distilled into individual lines and budgets for incorporation into the annual operating budgets of the Town and Village. This method requires a variety of financing sources and uses to be documented and understood to gain a broader understanding of the organization. The goal of this document is to provide a high-level understanding of applicable concepts, define terms used throughout the report, give a summary list of projects, give a more detailed look by fund and department, and finally provide individual project sheets. Stakeholders and decision makers of all levels should find data herein to help them understand the capital needs and plan to address those needs.

Financing Source (Revenue) Categories and Definitions

Within each project sheet, there are a variety of pre-defined financing sources. Financing sources detail how purchases will be funded. This can range from issuing debt to cover the initial outflow, raising tax dollars through the general fund, proposed grant funding, or accumulating funds through reserve savings. The following table details each of the financing sources with some additional detail about each.

Figure 1. Financing Source Categories and Definitions

| Financing Source | Definition |
|---------------------------|---|
| Debt Financing | Debt financing is loaded in as a financing source when debt is proposed as a method for purchasing or constructing an asset. At the point of preparing the document debt financing may or may not be approved by the voters. When debt financing is proposed, future debt service payments will also be loaded into the project sheet and will be funded through the operating budget of the applicable fund (Town GF, Village GF, Sewer Fund) |
| Donations | Funding contributions from private donations or contributions whether they be a part of a larger capital campaign, an individual contribution, or an endowment |
| Grants | Potential or known grant funding |
| Impact Fees | For projects meeting the requirements for the spending of impact fees, impact fee revenue may be used to offset project costs |
| Reserve Opening Balance | This category serves one purpose which is to show the opening reserve balance for each category. These balances will be updated to actual at the start of each budget cycle. In this first year they equal the audited FY21 balance plus any budgeted additions in FY22 less any planned or actual expenses as of December 2021. The nature of the capital budget cycle is that there is always a lag between planning for the future and realizing the actual results of the current year which will inevitably be different from the budget because of various supply and demand factors that influence timing and costs |
| Sewer Fund | Indicates the funding is included in the annual operating budget of the Sewer Fund |
| State Revolving Loan Fund | SRLF is a specific debt financing option that is called out as there are certain requirements related to applying for this funding source |
| Town General Fund | Indicates the funding is included in the annual operating budget of the Town General Fund |
| Transfer In | This is a transfer between funds and is the method used in Woodstock to set aside funds budgeted in the general fund budget for capital reserves or capital savings. The reserve amount is budgeted in a specific fund and then an entry is made each year to transfer those funds into the appropriate capital fund fund balance category. Transfer In indicates to the reader that funds will be budgeted annually as a capital savings or reserve. These items will then be included in the annual operating budgets of the individual funds. Each transfer in includes an identifier of which fund the money is coming from |
| User Fees | Related to the Sewer Fund, an enterprise fund, which is a business-type activity self-supported by user fees |

Financing Use (Expense) Categories and Definitions

The ultimate purpose of each project sheet is to plan for the renewal and replacement of existing assets and the acquisition of new assets as needed. In order to plan accordingly and to summarize data in a meaningful way, general categories of outflow are pre-defined and used across projects. Figure 2 details each item available in the project sheets.

Figure 2. Financing Use Categories and Definitions

| Financing Use | Definition |
|-----------------------|---|
| Construction | Used for multiphase construction projects where the various components can be broken down into |
| Debt Service | Payments of annual debt service. These can be funded through the operating budget of the Town General Fund, Village General Fund, or Sewer Fund in which case an offsetting inflow will be shown in the project sheet. They may also be funded through the annual transfer to reserve in which case the amount needed to cover debt service is included in the Transfer In financing source |
| Engineering or Design | For multiphase projects where various phases can be broken out, this can be used to designate the engineering or design phase of a project from construction or outright purchase. This is useful when an uncertain project is on the horizon and additional information is needed to determine the cost and timeline |
| Equipment | Purchase of equipment |
| Infrastructure | Specific infrastructure projects – roads, sidewalks, underground sewer lines |
| Land | Acquisition of land |
| Transfer Out | A transfer out indicates the funding previously earmarked for a specific project has been re- assigned by the appropriate legislative body and will be transferred either to another project or back into an operating budget |
| Vehicles | Purchase of vehicles. If the purchase is financed through debt service the full cost of the vehicle in the purchase year will be listed, offset by the debt proceeds, and then the future debt service costs listed out year by year |

Specific Project Notes and Summary

For each of the 31 capital projects, Figure 3 details project number, project name, and a brief overview of what's proposed for the upcoming budget year, FY2023. More detail on each of these projects can be found in the associated project sheets at the end of this document.

Figure 3. Project List and Summary

| Number | Project Name | FY23 Notes |
|--------|--|---|
| DIS1 | Dispatch Consoles | Proposal to replace two consoles at the cost of \$144k. This would be funded through existing reserves and a municipal lease |
| FA1 | Fire & Ambulance Apparatus | No purchases in FY23. Reserve transfer proposed of \$135k which would cover the debt payment of \$75,805 and contribute to the reserve balance |
| FA2 | Ambulance Equipment | \$22,500 additional reserve added to this project. Purchases for FY23 include one of the Stair Chairs and computers as needed |
| FA3 | Ambulance Communications Equipment | No purchases in FY23. Reserve transfer proposed of \$6k |
| FA4 | Emergency Services Building | No purchases in FY23. The ~\$250k debt payment will be funded from the Town General Fund. Ongoing \$25k reserve will continue to support future needs of the building |
| FA5 | Fire Vehicles | FY23 will replace the Kawasaki ATV for approximately \$25k. There is no reserve established for this project. Debt is proposed to finance the FY23 purchase. Additionally, the establishment of a reserve is recommended at \$15k for FY23 that would step up year over year to support the purchases |
| FA6 | Fire Tools and Equipment | FY23 capital spending is budgeted to replace three sets of bunker gear at a total cost of \$21k and to continue the \$30,500 reserve transfer already in place |
| FA7 | Fire Communications Equipment | No purchases proposed in FY23. Continue the \$4k reserve transfer to support future needs |
| FA8 | Radio Towers | No purchases proposed in FY23. This project is a placeholder to alert decision makers to the radio infrastructure and the fact that it will ultimately need to be replaced, renewed, and upgraded |
| GOV1 | Town Hall Rejuvenation Project | This project is in the design phase and working on private fundraising, initial design development and costs, and a construction timeline. A proposed bond of \$5M has been included in FY24 for planning purposes though no specific spending has been listed for FY23 |
| GOV2 | Climate Action Project (A) | FY23 spending of \$660k for 11 items in support of Woodstock's Climate Emergency Declaration. Funding will be a ten-year lease. This project is broken out into GOV2 and SEW6 to reflect the portion of the \$660k that will be spend on Sewer buildings |
| GOV3 | Welcome Center | Project sheet includes existing debt payment only. |
| HWY1 | Highway Vehicles | FY23 Truck 11 will replace Truck 1 (no outflow), Truck 11 will be replaced with a new ¾ ton for \$65k (after trade allowance). Truck 8 2017 Dump Truck to be replaced \$175k (after trade allowance) this truck was already delayed a year and we are proposing debt financing to support the purchase. Vehicle 4-1 the 1986 Deere Loader which carries the snowblower to clean the streets is up for replacement for \$185k with debt financing proposed to support the purchase |
| HWY2 | Highway Equipment | FY23 capital spending for FY23 is the proposed purchase of a new plow mounted york rake. Continuation of the \$20k/year reserve transfer |
| HWY3 | Bridges | No spending proposed in FY23 |
| HWY4 | Roads | FY23 proposed road work includes Mountain Ave, Mechanic St and Parking Lots, Ford Street, and Church Street Ext |
| HWY5 | Sidewalks | FY23 proposed spending is sidewalks, curbing and drainage on River Street in conjunction with River Street Paving happening summer 2022 |

| HWY6 | Highway Buildings | FY23 the old Town Highway Garage requires a roof replacement. Currently this is included in GOV2 as part of Climate Action Projects. If GOV2 gets pushed or eliminated the roof project is still necessary and would be included here |
|------|-------------------------------------|--|
| HWY7 | Culverts | No spending proposed in FY23. Establish a reserve transfer in anticipation of grant funding in future years. Reserve will provide grant match |
| HWY8 | Retaining Walls and Embankments | The embankment on Carleton Hill Road is in poor shape. A geo-technical study is required, VTRANS estimates cost to fix the embankment at \$500k. FY23 spending proposed at \$50k for the initial study and evaluation, with construction happening in future years. Debt financing is proposed for the completion of this project. |
| HWY9 | Stormwater Collection System | An evaluation of the collection system is currently underway. While no spending is proposed in FY23, a continued \$10k per year reserve should continue to fund this project |
| SEW1 | South Woodstock WWTF Upgrade | State mandated project currently underway |
| SEW2 | Maxham Meadow WWTF Upgrade | An engineering study is currently underway to provide a more specific scope on this state mandated project |
| SEW3 | Sewer Underground Infrastructure | No planned spending in FY23 |
| SEW4 | Sewer Vehicles | FY23 planned replacement of the Line Flusher and F350. There is \$40kin reserve to offset the Line Flusher and no reserve for the F350. Debt financing is proposed to make up the shortfall |
| SEW5 | Sewer Equipment | FY23 plan to install a new pump in the pump station, then rotate the existing pump and rebuild it |
| SEW6 | Climate Action Project (B) | FY23 spending of \$660k for 11 items in support of Woodstock's Climate Emergency Declaration. Funding will be a ten-year lease. This project is broken out into GOV2 and SEW6 to reflect the portion of the \$660k that will be spend on Sewer buildings |
| | | |

Figure 4. Summary of Costs by Project

| | | | | EV2023 | | | Droiord | Projected Entire Vears Outflows | Out-flower | |
|-------------------|------------------------------------|----------------------|---------------------|----------------------|-----------------------------|-----------|-----------|---------------------------------|------------|-----------|
| | | | | L1 2023 | | | nanafoil | בחוחוב ובשוי | Oddilows | |
| Project Number | Project Name | Opening Balance FY22 | Proposed Inflows | Proposed Outflows | Estimated Ending Balance | FY2024 | FY2025 | FY 2026 | FY2027 | FY 2028 |
| General Fund | pu | | | | | | | | | |
| G0V1 | Town Hall Rejuvenation Project | 1,551,219 | 1 | | 1,551,219 | 6,551,219 | 255,000 | 255,000 | 255,000 | 255,000 |
| G0V2 | Climate Action Projects A | 30,000 | 428,900 | 458,900 | | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 |
| 6003 | Welcome Center | • | 5,851 | 5,851 | | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 |
| HWY1 | Highway Vehicles | 96,241 | 628,686 | 673,686 | 51,241 | 433,047 | 762,332 | 807,332 | 426,670 | |
| HWY2 | Highway Equipment | 44,174 | 20,000 | 8,000 | 56,174 | 75,000 | 8,000 | | 9,000 | • |
| НМУЗ | Bridges | 125,219 | 25,000 | | 150,219 | 1 | 150,000 | 100,000 | • | 1 |
| HWY4 | Roads | 28,224 | 128,000 | 70,000 | 86,224 | 200,000 | 145,000 | 75,000 | 150,000 | |
| HWY5 | Sidewalks | 88 | 150,000 | 150,000 | 88 | | • | | 1 | |
| НМУ6 | Highway Buildings | 8,000 | 87,000 | 70,000 | 25,000 | 120,000 | 70,000 | 70,000 | 100,000 | |
| HWY7 | Culverts | , | 15,000 | | 15,000 | 100,000 | • | 80,000 | • | |
| HWY8 | Retaining Walls and Embankments | | 200,000 | 50,000 | 450,000 | 483,276 | 33,276 | 33,276 | 33,276 | 33,276 |
| НМУ9 | Stormwater Collection System | 20,000 | 10,000 | | 30,000 | • | | | | |
| FA1 | Fire and Ambulance Apparatus | 22,600 | 135,000 | 75,805 | 81,795 | 380,394 | 892,512 | 447,100 | 1,090,885 | 1,128,807 |
| FA2 | Ambulance Equipment | 71,252 | 22,500 | 10,000 | 83,752 | 2,500 | 2,500 | 2,500 | 242,500 | 2,500 |
| FA3 | Ambulance Communications Equipment | 22,000 | 6,000 | • | 28,000 | - | 26,000 | | | |
| FA4 | Emergency Services Building | 17,175 | 275,000 | 250,000 | 42,175 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| FA5 | Fire Vehicles | ı | 40,000 | 30,459 | 9,541 | 54,193 | 118,639 | 28,639 | 28,639 | 23,180 |
| FA6 | Fire Tools and Equipment | 64,334 | 30,500 | 21,000 | 73,834 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 |
| FA7 | Fire Communications Equipment | 10,000 | 4,000 | 1 | 14,000 | 1 | • | | | • |
| FA8 | Radio Towers | 1 | 1 | 1 | | • | • | | • | ٠ |
| DIS1 | Dispatch Consoles | 72,778 | 83,476 | 156,254 | 0 | 12,254 | 22,254 | 12,254 | 12,254 | • |
| | Total General Fund | 2,183,306 | 2,594,912 | 2,029,954 | 2,748,264 | 8,731,699 | 2,805,329 | 2,230,917 | 2,668,039 | 1,762,579 |
| Sewer Fund | | | | | | | | | | |
| SEW1 | South Woodstock WWTF Upgrade | ı | 2,800,000 | 1,800,000 | 1,000,000 | 2,171,200 | 171,200 | 171,200 | 171,200 | 171,200 |
| SEW2 | Maxham Meadow WWTF Upgrade | 1 | 150,000 | 150,000 | | | • | | | 1 |
| SEW3 | Sewer Underground Infrastructure | 23,696 | ı | • | 23,696 | 1 | | | • | • |
| SEW4 | Sewer Vehicles | 185,336 | 225,304 | 259,304 | 151,336 | 234,304 | 51,304 | 39,304 | 39,304 | ٠ |
| SEW5 | Sewer Equipment | 19,214 | 18,000 | 22,000 | 15,214 | 12,000 | • | | • | 1 |
| SEW6 | Climate Action Projects B | ı | 271,377 | 271,377 | - | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 |
| | Total Sewer Fund | 328 246 | 3 464 681 | 2, 502, 681 | 1,190,246 | 2.444.689 | 949,689 | 937.689 | 937,689 | 198.385 |

Town Capital Projects

Town capital projects are divided into five departments: Fire & Ambulance, Dispatch, General Government, and Highway. Fire and Ambulance have been combined under one department heading in this document because they fall under the same department head and the large apparatus have been combined into one project.

Figure 5. Summary of Funding Sources by Type, Fund – Town shows the proposed funding sources for Town capital projects broken down first by department, then by type. Whenever debt financing is proposed as a funding source, the full inflow of debt proceeds is shown in addition to the future inflows required to fund the debt payments over time. The funding source for future debt payments is Town General Fund which indicates that debt payments are budgeted within the Town General Fund operating budget. Opening balances are included in this figure to alert the reader to the existence of reserve balances available for spending. The opening reserve balance takes the most recent audited data and adjusts for planned reserve savings or spending in the current year to produce an estimated opening balance.

Figure 5. Summary of Funding Sources by Type, Fund – Town

| Fund, Type | Opening Balance | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|--------------------------|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|
| ☐ Dispatch | | | | | | | |
| Debt Financing | - | 56,122 | - | - | - | - | - |
| Reserve Opening Balance | 72,778 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 12,254 | 12,254 | 12,254 | 12,254 | 12,254 | - |
| Transfer In: 1 - Town GF | - | 15,100 | 15,500 | 15,500 | 15,500 | 15,500 | - |
| ☐ Fire & Ambulance | | | | | | | |
| Debt Financing | - | 25,000 | 290,000 | 840,000 | 250,000 | 800,000 | 750,000 |
| Reserve Opening Balance | 207,362 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 325,805 | 380,394 | 392,512 | 447,100 | 540,885 | 628,807 |
| Transfer In: 1 - Town GF | - | 162,195 | 162,606 | 205,488 | 200,900 | 157,115 | 163,000 |
| ☐ General Government | | | | | | | |
| Debt Financing | - | 385,935 | - | - | - | - | - |
| Reserve Opening Balance | 30,000 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 48,816 | 48,816 | 48,816 | 48,816 | 48,816 | 48,816 |
| ☐ Highway | | | | | | | |
| Debt Financing | - | 860,000 | - | - | - | - | - |
| Grants | - | - | 80,000 | - | - | - | - |
| Reserve Opening Balance | 321,947 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 318,686 | 336,323 | 250,608 | 250,608 | 179,946 | 33,276 |
| Town GF - Operating | - | 150,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Transfer In: 1 - Town GF | - | 235,000 | 270,000 | 285,000 | 315,000 | 345,000 | 375,000 |
| Grand Total | 632,087 | 2,594,912 | 1,655,893 | 2,110,178 | 1,600,178 | 2,159,516 | 2,058,899 |

The next figure, Figure 6. Summary of Costs by Type, Fund – Town shows the proposed capital spending for Town capital projects. The table shows the proposed six-year plan for spending which will be considered by the Selectboard and once approved, the one upcoming year (FY2023) will become the Capital Budget for FY2023. Similar to the summary of financing sources, existing and proposed new debt is listed as debt service payments into the future years and offset in the financing sources figure through the general fund. While it may seem redundant to include the issuance and payments, it is an important piece of information to understand the full financial burden of each project. Often, when a project is funded by a combination of debt and reserves, it's the goal of the

government to balance the combined impact on the tax rate (reserve funding plus debt obligations) and have that combined impact be predictable and consistent over time.

Figure 6. Summary of Costs by Type, Fund – Town

| Fund, Type | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | Total (2023- 2028) |
|------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------|
| □ Dispatch | | | | | | | |
| Debt Service | 12,254 | 12,254 | 12,254 | 12,254 | 12,254 | - | 61,270 |
| Equipment | 144,000 | - | 10,000 | - | - | - | 154,000 |
| ☐ Fire & Ambulance | | | | | | | |
| Debt Service | 331,264 | 394,587 | 421,151 | 475,739 | 569,524 | 651,987 | 2,844,251 |
| Equipment | 31,000 | 23,500 | 49,500 | 23,500 | 263,500 | 23,500 | 414,500 |
| Vehicles | 25,000 | 290,000 | 840,000 | 250,000 | 800,000 | 750,000 | 2,955,000 |
| ☐ General Government | | | | | | | |
| Building Improvements | 415,935 | - | - | - | - | - | 415,935 |
| Debt Service | 48,816 | 48,816 | 48,816 | 48,816 | 48,816 | 48,816 | 292,895 |
| ☐ Highway | | | | | | | |
| Construction | - | - | - | - | 30,000 | - | 30,000 |
| Debt Service | 318,686 | 336,323 | 250,608 | 250,608 | 179,946 | 33,276 | 1,369,448 |
| Engineering | 50,000 | 50,000 | - | - | - | - | 100,000 |
| Equipment | 8,000 | 75,000 | 8,000 | - | 9,000 | - | 100,000 |
| Infrastructure | 220,000 | 750,000 | 295,000 | 255,000 | 150,000 | - | 1,670,000 |
| Vehicles | 425,000 | 200,000 | 615,000 | 660,000 | 350,000 | - | 2,250,000 |
| Grand Total | 2,029,954 | 2,180,480 | 2,550,329 | 1,975,917 | 2,413,039 | 1,507,579 | 12,657,298 |

Figure 7 through Figure 14 break down the Town Capital Projects by Town department to show funding sources and costs on a project-by-project basis. Each of the projects included in these summary tables has an associated project sheet later on in this document which includes additional narrative and funding detail. Generally, each set of tables shows by project the anticipated funding sources as defined in Figure 1 followed by the anticipated costs by outflow type as defined in Figure 2.

Dispatch

The large project in Dispatch is the proposed replacement of two dispatch consoles financed with a lease over five years. Lease payments would then be paid from the Town General Fund. Figure 7 and Figure 8 can be used to see the inflow of Debt Financing in the amount of \$144,000 to offset the Equipment outflow in the same amount. The reader can also see the Debt Service Payments estimated at \$31,443 each year funded from the Town General Fund. This is the basic method of reading the summary tables throughout the remainder of this document.

Figure 7. Summary of Funding Sources by Project - Dispatch

| Fund, Type DIS1 | ìΤ | Opening Balance | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|--------------------------|----|--------------------|--------|--------|--------|--------|--------|--------|
| ■ Dispatch Consoles | | | | | | | | |
| Debt Financing | | - | 56,122 | - | - | - | - | - |
| Reserve Opening Balanc | e | 72,778 | - | - | - | - | - | - |
| Town GF - Debt Service | | - | 12,254 | 12,254 | 12,254 | 12,254 | 12,254 | - |
| Transfer In: 1 - Town GF | | - | 15,100 | 15,500 | 15,500 | 15,500 | 15,500 | - |
| DIS1 Total | | 72,778 | 83,476 | 27,754 | 27,754 | 27,754 | 27,754 | - |
| Grand Total | | 72,778 | 83,476 | 27,754 | 27,754 | 27,754 | 27,754 | - |

Figure 8. Summary of Costs by Project - Dispatch

| | | | | | | | Total (2023- |
|---------------------|---------|--------|--------|--------|--------|--------|--------------|
| Fund, Type | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | 2028) |
| □ DIS1 | | | | | | | |
| ■ Dispatch Consoles | | | | | | | |
| Debt Service | 12,254 | 12,254 | 12,254 | 12,254 | 12,254 | - | 61,270 |
| Equipment | 144,000 | - | 10,000 | - | - | - | 154,000 |
| DIS1 Total | 156,254 | 12,254 | 22,254 | 12,254 | 12,254 | - | 215,270 |
| Grand Total | 156,254 | 12,254 | 22,254 | 12,254 | 12,254 | - | 215,270 |

General Government

Figure 9. Summary of Funding Sources by Project – General Government

| | Opening | 5 1/2000 | - 1/2004 | | TV2000 | | |
|-----------------------------|---------|-----------------|-----------------|--------|--------|--------|--------|
| Fund, Type | Balance | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
| □ GOV2 | | | | | | | |
| ■ Climate Action Projects A | | | | | | | |
| Debt Financing | - | 385,935 | - | - | - | - | - |
| Reserve Opening Balance | 30,000 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 |
| GOV2 Total | 30,000 | 428,900 | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 |
| □ GOV3 | | | | | | | |
| ■ Welcome Center | | | | | | | |
| Town GF - Debt Service | - | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 |
| GOV3 Total | - | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 |
| Grand Total | 30,000 | 434,751 | 48,816 | 48,816 | 48,816 | 48,816 | 48,816 |

Figure 10. Summary of Costs by Project – General Government

| Fund, Type | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | Total (2023- 2028) |
|---------------------------|---------|--------|--------|--------|--------|--------|-----------------------|
| ∃ GOV2 | | | | | | | |
| Climate Action Projects A | | | | | | | |
| Building Improvements | 415,935 | - | - | - | - | - | 415,935 |
| Debt Service | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 | 257,789 |
| GOV2 Total | 458,900 | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 | 673,724 |
| □ GOV3 | | | | | | | |
| ■ Welcome Center | | | | | | | |
| Debt Service | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | 35,106 |
| GOV3 Total | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | 35,106 |
| Grand Total | 464,751 | 48,816 | 48,816 | 48,816 | 48,816 | 48,816 | 708,830 |

Highway

Figure 11. Summary of Funding Sources by Project – Highway

| Figure 11. Summary of Funding Sou | Opening | ingiiway | | | | | |
|-----------------------------------|----------|-----------|---------|---------|---------|---------|---------|
| Fund, Type | Balance | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
| □ HWY1 | Darafice | -112025 | 112024 | 112025 | 1 12020 | 1 12027 | 1 12028 |
| | | | | | | | |
| ■ Highway Vehicles | | 360,000 | | | | | |
| Debt Financing | - | 360,000 | - | - | - | - | - |
| Reserve Opening Balance | 96,241 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 248,686 | 233,047 | 147,332 | 147,332 | 76,670 | 450,000 |
| Transfer In: 1 - Town GF | - | 20,000 | 50,000 | 75,000 | 100,000 | 125,000 | 150,000 |
| HWY1 Total | 96,241 | 628,686 | 283,047 | 222,332 | 247,332 | 201,670 | 150,000 |
| HWY2 | | | | | | | |
| ■ Highway Equipment | | | | | | | |
| Reserve Opening Balance | 44,174 | - | - | - | - | - | - |
| Transfer In: 1 - Town GF | - | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| HWY2 Total | 44,174 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| □ HWY3 | | | | | | | |
| ■ Bridges | | | | | | | |
| Reserve Opening Balance | 125,219 | - | - | - | - | - | - |
| Transfer In: 1 - Town GF | - | 25,000 | 30,000 | 35,000 | 40,000 | 45,000 | 50,000 |
| HWY3 Total | 125,219 | 25,000 | 30,000 | 35,000 | 40,000 | 45,000 | 50,000 |
| □ HWY4 | | | | | | | |
| ■ Roads | | | | | | | |
| Reserve Opening Balance | 28,224 | - | - | - | - | - | - |
| Transfer In: 1 - Town GF | - | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 |
| HWY4 Total | 28,224 | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 |
| □ HWY5 | | | | | | | |
| ■ Sidewalks | | | | | | | |
| Reserve Opening Balance | 88 | - | - | - | - | - | - |
| Town GF - Operating | - | 150,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| HWY5 Total | 88 | 150,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| □ HWY6 | | | | | | | |
| ■ Highway Buildings | | | | | | | |
| Reserve Opening Balance | 8,000 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | - |
| Transfer In: 1 - Town GF | - | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| HWY6 Total | 8,000 | 87,000 | 87,000 | 87,000 | 87,000 | 87,000 | 17,000 |
| □ HWY7 | | | | | | | |
| □ Culverts | | | | | | | |
| Grants | - | - | 80,000 | - | - | - | - |
| Transfer In: 1 - Town GF | - | 15,000 | 15,000 | _ | - | - | _ |
| HWY7 Total | - | 15,000 | 95,000 | - | - | - | - |
| □ HWY8 | | ., | ,,,,, | | | | |
| Retaining Walls and Embankment | S | | | | | | |
| Debt Financing | - - | 500,000 | _ | _ | _ | _ | _ |
| Town GF - Debt Service | _ | - | 33,276 | 33,276 | 33,276 | 33,276 | 33,276 |
| HWY8 Total | - | 500,000 | 33,276 | 33,276 | 33,276 | 33,276 | 33,276 |
| □ HWY9 | | 333,000 | 55,275 | 55,275 | 55,275 | 55,275 | 33,273 |
| Stormwater Collection System | | | | | | | |
| Reserve Opening Balance | 20,000 | _ | - | - | _ | _ | _ |
| Transfer In: 1 - Town GF | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| HWY9 Total | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Grand Total | | - | | | | 584,946 | |
| GIANU IOLAI | 321,947 | 1,563,686 | 746,323 | 595,608 | 625,608 | J04,94b | 468,276 |

Figure 12. Summary of Costs by Project – Highway

| | | | | | | | Total (2023- |
|---------------------------------|-----------|--|-----------|-----------|---------|--------|--------------|
| Fund, Type | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | 2028) |
| □ HWY1 | | | | | | | |
| ☐ Highway Vehicles | | | | | | | |
| Debt Service | 248,686 | 233,047 | 147,332 | 147,332 | 76,670 | - | 853,068 |
| Vehicles | 425,000 | 200,000 | 615,000 | 660,000 | 350,000 | - | 2,250,000 |
| HWY1 Total | 673,686 | 433,047 | 762,332 | 807,332 | 426,670 | - | 3,103,068 |
| □ HWY2 | , | · | · | · | , | | , , |
| ☐ Highway Equipment | | | | | | | |
| Equipment | 8,000 | 75,000 | 8,000 | - | 9,000 | - | 100,000 |
| HWY2 Total | 8,000 | 75,000 | 8,000 | - | 9,000 | - | 100,000 |
| ∃ HWY3 | • | <u>, </u> | , | | | | · |
| □ Bridges | | | | | | | |
| Infrastructure | - | - | 150,000 | 100,000 | - | - | 250,000 |
| HWY3 Total | - | - | 150,000 | 100,000 | - | - | 250,000 |
| ∃ HWY4 | | | | | | | |
| ■ Roads | | | | | | | |
| Infrastructure | 70,000 | 200,000 | 145,000 | 75,000 | 150,000 | - | 640,000 |
| HWY4 Total | 70,000 | 200,000 | 145,000 | 75,000 | 150,000 | - | 640,000 |
| □ HWY5 | | · | · | · | | | · |
| ■ Sidewalks | | | | | | | |
| Infrastructure | 150,000 | - | - | - | - | - | 150,000 |
| HWY5 Total | 150,000 | - | - | - | - | - | 150,000 |
| ∃ HWY6 | | | | | | | |
| ■ Highway Buildings | | | | | | | |
| Construction | - | - | - | - | 30,000 | - | 30,000 |
| Debt Service | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | - | 350,000 |
| Engineering | - | 50,000 | - | - | - | - | 50,000 |
| HWY6 Total | 70,000 | 120,000 | 70,000 | 70,000 | 100,000 | - | 430,000 |
| ⊟ HWY7 | | | | | | | |
| ■ Culverts | | | | | | | |
| Infrastructure | - | 100,000 | - | 80,000 | - | - | 180,000 |
| HWY7 Total | - | 100,000 | - | 80,000 | - | - | 180,000 |
| ∃ HWY8 | | | | | | | |
| Retaining Walls and Embankments | | | | | | | |
| Debt Service | - | 33,276 | 33,276 | 33,276 | 33,276 | 33,276 | 166,380 |
| Engineering | 50,000 | - | - | - | - | - | 50,000 |
| Infrastructure | - | 450,000 | - | - | - | - | 450,000 |
| HWY8 Total | 50,000 | 483,276 | 33,276 | 33,276 | 33,276 | 33,276 | 666,380 |
| □ HWY9 | | | | | | | |
| ■ Stormwater Collection System | | | | | | | |
| Infrastructure | - | - | - | - | - | - | - |
| HWY9 Total | - | - | - | - | - | - | - |
| Grand Total | 1,021,686 | 1,411,323 | 1,168,608 | 1,165,608 | 718,946 | 33,276 | 5,519,448 |

Fire & Ambulance

Figure 13. Summary of Funding Sources by Project – Fire and Ambulance

| | Opening | | | | | | |
|--|-----------|---------|---------|-----------|---------|-----------|-----------|
| , / | T Balance | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
| □ FA1 | | | | | | | |
| Fire and Ambulance Apparatus | | | | | | | |
| Debt Financing | - | - | 250,000 | 750,000 | 250,000 | 800,000 | 750,000 |
| Reserve Opening Balance | 22,600 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 75,805 | 130,394 | 142,512 | 197,100 | 290,885 | 378,807 |
| Transfer In: 1 - Town GF | - | 59,195 | 44,606 | 72,488 | 57,900 | 4,115 | - |
| FA1 Total | 22,600 | 135,000 | 425,000 | 965,000 | 505,000 | 1,095,000 | 1,128,807 |
| □ FA2 | | | | | | | |
| ■ Ambulance Equipment | | | | | | | |
| Reserve Opening Balance | 71,252 | - | - | - | - | - | - |
| Transfer In: 1 - Town GF | - | 22,500 | 32,500 | 42,500 | 52,500 | 62,500 | 72,500 |
| FA2 Total | 71,252 | 22,500 | 32,500 | 42,500 | 52,500 | 62,500 | 72,500 |
| □ FA3 | | | | | | | |
| ■ Ambulance Communications Equipment | t | | | | | | |
| Reserve Opening Balance | 22,000 | - | - | - | - | - | - |
| Transfer In: 1 - Town GF | - | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| FA3 Total | 22,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| □ FA4 | | | | | | | |
| ■ Emergency Services Building | | | | | | | |
| Reserve Opening Balance | 17,175 | - | - | - | - | - | - |
| Town GF - Debt Service | - | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Transfer In: 1 - Town GF | - | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| FA4 Total | 17,175 | 275,000 | 275,000 | 275,000 | 275,000 | 275,000 | 275,000 |
| □ FA5 | | | | | | | |
| ■ Fire Vehicles | | | | | | | |
| Debt Financing | - | 25,000 | 40,000 | 90,000 | - | - | - |
| Transfer In: 1 - Town GF | - | 15,000 | 20,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| FA5 Total | - | 40,000 | 60,000 | 115,000 | 25,000 | 25,000 | 25,000 |
| □ FA6 | | | | | | | |
| ■ Fire Tools and Equipment | | | | | | | |
| Reserve Opening Balance | 64,334 | - | - | - | - | - | - |
| Transfer In: 1 - Town GF | - | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 |
| FA6 Total | 64,334 | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 |
| ⊟ FA7 | | | | | | | |
| ■ Fire Communications Equipment | | | | | | | |
| Reserve Opening Balance | 10,000 | - | - | - | - | - | - |
| Transfer In: 1 - Town GF | | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| FA7 Total | 10,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Grand Total | 207,362 | 513,000 | 833,000 | 1,438,000 | 898,000 | 1,498,000 | 1,541,807 |

Figure 14. Summary of Costs by Project – Fire and Ambulance

| | | TV2004 | =\\200= | T1/2025 | | E1/2020 | Total (2023- |
|--------------------------------------|---------|----------|-----------|---------|-----------|-----------|--------------|
| Fund, Type | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | 2028) |
| □ FA1 | | | | | | | |
| Fire and Ambulance Apparatus | | | | | | | |
| Debt Service | 75,805 | 130,394 | 142,512 | 197,100 | 290,885 | 378,807 | 1,215,503 |
| Vehicles | - | 250,000 | 750,000 | 250,000 | 800,000 | 750,000 | 2,800,000 |
| FA1 Total | 75,805 | 380,394 | 892,512 | 447,100 | 1,090,885 | 1,128,807 | 4,015,503 |
| □ FA2 | | | | | | | |
| ■ Ambulance Equipment | | | | | | | |
| Equipment | 10,000 | 2,500 | 2,500 | 2,500 | 242,500 | 2,500 | 262,500 |
| FA2 Total | 10,000 | 2,500 | 2,500 | 2,500 | 242,500 | 2,500 | 262,500 |
| □ FA3 | | | | | | | |
| Ambulance Communications Equipmen | t | | | | | | |
| Equipment | - | - | 26,000 | - | - | - | 26,000 |
| FA3 Total | - | - | 26,000 | - | - | - | 26,000 |
| □ FA4 | | | | | | | |
| ■ Emergency Services Building | | | | | | | |
| Debt Service | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| FA4 Total | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| □ FA5 | | | | | | | |
| ■ Fire Vehicles | | | | | | | |
| Debt Service | 5,459 | 14,193 | 28,639 | 28,639 | 28,639 | 23,180 | 128,748 |
| Vehicles | 25,000 | 40,000 | 90,000 | - | - | - | 155,000 |
| FA5 Total | 30,459 | 54,193 | 118,639 | 28,639 | 28,639 | 23,180 | 283,748 |
| □ FA6 | Ĺ | ĺ | · | , | | | Ĺ |
| ☐ Fire Tools and Equipment | | | | | | | |
| Equipment | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 126,000 |
| FA6 Total | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 126,000 |
| □ FA7 | , | | , | | , | , | |
| Fire Communications Equipment | | | | | | | |
| Equipment | _ | _ | _ | _ | _ | _ | _ |
| FA7 Total | - | - | - | - | - | - | - |
| Grand Total | 387,264 | 708,087 | 1,310,651 | 749,239 | 1,633,024 | 1,425,487 | 6,213,751 |
| | 33.,204 | . 00,007 | _,0_0,001 | 5,=55 | _,000,017 | _,,, | 3,223,732 |

Sewer Capital Projects

The following two tables summarize all the proposed costs and proposed financing sources for capital projects in the Sewer Fund for FY2023 through FY2028. The next pages look at this data on a project-by-project basis, however, these summary tables give the reader a high-level view of the range of uses and sources proposed for the upcoming years. Debt financing is new debt proposed in a given year as an inflow and depending on the type of debt (long term vs. short term or leasing) a vote may be necessary.

Figure 15. Summary of Funding Sources by Type, Fund – Sewer

| | Opening | | | | | | |
|-------------------------|---------|-----------|-----------|---------|---------|---------|---------|
| Fund, Type | Balance | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
| Debt Financing | - | 3,224,192 | - | - | - | - | - |
| Grants | - | 75,000 | 1,000,000 | - | - | - | - |
| Reserve Opening Balance | 228,246 | - | - | - | - | - | - |
| Sewer Fund | - | 141,489 | 237,689 | 237,689 | 237,689 | 237,689 | 198,385 |
| Transfer In: 3 - Sewer | - | 24,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Grand Total | 228,246 | 3,464,681 | 1,243,689 | 243,689 | 243,689 | 243,689 | 204,385 |

Figure 16. Summary of Costs by Type, Fund – Sewer

| | | | | | | | Total (2023- |
|-----------------------|-----------|-----------|---------|---------|---------|---------|--------------|
| Fund, Type | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | 2028) |
| Building Improvements | 244,192 | - | - | - | - | - | 244,192 |
| Construction | 1,500,000 | 2,000,000 | - | - | - | - | 3,500,000 |
| Debt Service | 66,489 | 237,689 | 237,689 | 237,689 | 237,689 | 198,385 | 1,215,630 |
| Engineering | 450,000 | - | - | - | - | - | 450,000 |
| Equipment | 22,000 | 12,000 | - | - | - | - | 34,000 |
| Vehicles | 220,000 | 195,000 | 12,000 | - | - | - | 427,000 |
| Grand Total | 2,502,681 | 2,444,689 | 249,689 | 237,689 | 237,689 | 198,385 | 5,870,822 |

Figure 17. Summary of Funding Sources by Project – Sewer

| | Opening | | | | | | |
|---|---------|-----------|-----------|---------|---------|---------|---------|
| Fund, Type | | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
| □ SEW1 | | | | | | | |
| ■ South Woodstock WWTF Upgrade | | | | | | | |
| Debt Financing | - | 2,800,000 | = | - | - | - | - |
| Grants | - | - | 1,000,000 | - | - | - | - |
| Sewer Fund | - | - | 171,200 | 171,200 | 171,200 | 171,200 | 171,200 |
| SEW1 Total | - | 2,800,000 | 1,171,200 | 171,200 | 171,200 | 171,200 | 171,200 |
| □ SEW2 | | | | | | | |
| ■ Maxham Meadow WWTF Upgrade | | | | | | | |
| Grants | - | 75,000 | - | - | - | - | - |
| Sewer Fund | - | 75,000 | - | - | - | - | - |
| SEW2 Total | - | 150,000 | - | - | - | - | - |
| □ SEW3 | | | | | | | |
| ■ Sewer Underground Infrastructure | | | | | | | |
| Reserve Opening Balance | 23,696 | = | = | - | - | = | = |
| SEW3 Total | 23,696 | - | - | - | - | - | - |
| ∃ SEW4 | | | | | | | |
| ■ Sewer Vehicles | | | | | | | |
| Debt Financing | - | 180,000 | - | - | - | - | - |
| Reserve Opening Balance | 185,336 | - | = | - | - | - | - |
| Sewer Fund | - | 39,304 | 39,304 | 39,304 | 39,304 | 39,304 | - |
| Transfer In: 3 - Sewer | - | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| SEW4 Total | 185,336 | 225,304 | 45,304 | 45,304 | 45,304 | 45,304 | 6,000 |
| ∃ SEW5 | | | | | | | |
| ■ Sewer Equipment | | | | | | | |
| Reserve Opening Balance | 19,214 | - | = | - | - | - | - |
| Transfer In: 3 - Sewer | - | 18,000 | - | - | - | - | - |
| SEW5 Total | 19,214 | 18,000 | - | - | - | - | - |
| ∃ SEW6 | | | | | | | |
| ■ Climate Action Projects B | | | | | | | |
| Debt Financing | - | 244,192 | = | - | - | - | - |
| Sewer Fund | - | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 |
| SEW6 Total | - | 271,377 | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 |
| Grand Total | 228,246 | 3,464,681 | 1,243,689 | 243,689 | 243,689 | 243,689 | 204,385 |

Figure 18. Summary of Costs by Project – Sewer

| | | | | | | | Total (2023- |
|------------------------------|-----------|-----------|---------|---------------|---------------|---------------|--------------|
| Fund, Type | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | 2028) |
| □ SEW1 | 112023 | 112024 | 112023 | 1 1 2020 | 1 1 2027 | 1 1 2020 | 2020) |
| South Woodstock WWTF Upgrade | | | | | | | |
| Construction | 1,500,000 | 2,000,000 | _ | _ | _ | _ | 3,500,000 |
| Debt Service | - | 171,200 | 171,200 | 171,200 | 171,200 | 171,200 | 856,000 |
| Engineering | 300,000 | - | - | - | - | - | 300,000 |
| SEW1 Total | 1,800,000 | 2,171,200 | 171,200 | 171,200 | 171,200 | 171,200 | 4,656,000 |
| □ SEW2 | _,000,000 | _,_,_,_ | | _,_, <u>_</u> | _,_, <u>_</u> | _,_, <u>_</u> | .,050,000 |
| ■ Maxham Meadow WWTF Upgrade | | | | | | | |
| Construction | _ | = | _ | _ | _ | = | _ |
| Engineering | 150,000 | = | _ | _ | - | = | 150,000 |
| SEW2 Total | 150,000 | - | - | - | - | - | 150,000 |
| □ SEW4 | | | | | | | , |
| ■ Sewer Vehicles | | | | | | | |
| Debt Service | 39,304 | 39,304 | 39,304 | 39,304 | 39,304 | - | 196,520 |
| Vehicles | 220,000 | 195,000 | 12,000 | - | - | - | 427,000 |
| SEW4 Total | 259,304 | 234,304 | 51,304 | 39,304 | 39,304 | - | 623,520 |
| ∃ SEW5 | | | | | | | |
| ■ Sewer Equipment | | | | | | | |
| Equipment | 22,000 | 12,000 | - | - | - | = | 34,000 |
| SEW5 Total | 22,000 | 12,000 | - | - | - | - | 34,000 |
| ∃ SEW6 | | | | | | | |
| ☐ Climate Action Projects B | | | | | | | |
| Building Improvements | 244,192 | = | - | - | - | - | 244,192 |
| Debt Service | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 | 163,110 |
| SEW6 Total | 271,377 | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 | 407,302 |
| Grand Total | 2,502,681 | 2,444,689 | 249,689 | 237,689 | 237,689 | 198,385 | 5,870,822 |

| Project Name | Dispatch Consoles |
|------------------------|-------------------|
| Responsible Department | Dispatch |
| Project Type | Equipment |
| Project Rank | Necessary |

| Project Number | DIS1 |
|-----------------------|---------------|
| Owner | Beth Therrien |
| Last Update | 12/9/2021 |
| Entity | Town |

Description and Justification

Dispatch has three consoles. The primary unit is is a computer console, all calls and radio frequencies run through the system. It essentially includes a computer, display and switchboard. There is a secondary unit, that does not connect or work with the primary unit. The secondary unit is an older model without a display screen and instead is a series of knobs and dials. A third unit which is non-functioning is located at station 2. Ideally, at least the secondary unit would be upgraded to work with the primary unit in case of emergencies requiring backup. A full unit runs about \$95,000 - \$100,000. Additional communication items in Dispatch covered here include: Acorn Recording Solution, Voice Recorder, Transmit Equipment and various other items. Proposed for FY23 is a municipal lease to replace the primary and secondary consoles, the current primary unit will become the third unit for backups. None of the current units are supported.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|------|--------------|------------|
| Reserve Opening Balance | 72,778 | | | | | | | | 72,778 |
| Debt Financing | - | 56,122 | | | | | | | 56,122 |
| Transfer In: 1 - Town GF | - | 15,100 | 15,500 | 15,500 | 15,500 | 15,500 | | | 77,100 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Town GF - Debt Service | - | 12,254 | 12,254 | 12,254 | 12,254 | 12,254 | - | - | 61,270 |
| Total Sources | \$ 72,778 | \$ 83,476 | \$ 27,754 | \$ 27,754 | \$ 27,754 | \$ 27,754 | \$ - | \$ - | \$ 267,270 |

| Financing Uses (Expenses) | Prior Years | | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|---|------------|-----------|-----------|-----------|-----------|------|--------------|------------|
| Equipment | | - | 144,000 | | | | | | | 144,000 |
| Equipment | | - | | | 10,000 | | | | | 10,000 |
| | | - | | | | | | | | - |
| | | - | | | | | | | | i |
| | | - | | | | | | | | |
| | | - | | | | | | | | - |
| Debt Service | | - | 12,254 | 12,254 | 12,254 | 12,254 | 12,254 | | | 61,270 |
| Total Uses | \$ | - | \$ 156,254 | \$ 12,254 | \$ 22,254 | \$ 12,254 | \$ 12,254 | \$ - | \$ - | \$ 215,270 |

| Running Project Total | \$ 72,778 \$ | 0 \$ | 15,500 \$ | 21,000 | \$ 36,500 | \$ 52,000 | \$ 52,00 | 0 \$ 52,000 | 52,000 |
|-----------------------|-----------------|------|-----------|--------|-----------|-----------|----------|-------------|--------|

Additional information - Grant Source details - General Ledger Account Numbers:

Dispatch Reserve Accounts and FY21 Balances:

6-3400-501 Assigned - Communications \$44,216.52; 6-3400-959 Receiver/Transmitter B \$8,000; 6-3400-506 Assigned - CommunComputer \$5,461.79

FY22 Transferring from 1-5059-957 \$5,000 console a; 1-5059-958 \$2,600 console b; 1-5059-955 Recorder \$1,500; 1-5059-959 Receiver/Transmitter B \$3,000; 1-5059-960 Receiver/Transmitter F \$3,000

| Project Name | Fire and Ambulance Apparatus |
|------------------------|------------------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Vehicles |
| Project Rank | Necessary |

| Project Number | FA1 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 12/6/2021 |
| Entity | Town |

Description and Justification

Summary project for the renewal and replacement of the ambulance fleet and fire apparatus. These large public safety vehicles are grouped into one capital project as they are all of significant cost and required for the operation of fire and ambulance services. Ambulance planned replacement cycle is 6 years but has been extended to 8 to make the flow of funds work during the current fleet replacement cycle. Fire truck replacement cycle is 20 years. Transfer In as a financing source includes annual debt plus an additional amount to be reserved. This will be increased by \$40k per year up to a steady \$360k per year. The \$360k per year will cover the cost of debt financing the full fleet life cycle and allow for a downpayment or outright purchase in FY38 when the replacement cycle starts again.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|------------|------------|------------|--------------|--------------|--------------|--------------|
| Reserve Opening Balance | 22,600 | | | | | | | | 22,600 |
| Transfer In: 1 - Town GF | - | 59,195 | 44,606 | 72,488 | 57,900 | 4,115 | - | | 238,304 |
| Debt Financing | - | | 250,000 | 750,000 | 250,000 | 800,000 | 750,000 | | 2,800,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Town GF - Debt Service | - | 75,805 | 130,394 | 142,512 | 197,100 | 290,885 | 378,807 | | 1,215,503 |
| Total Sources | \$ 22,600 | \$ 135,000 | \$ 425,000 | \$ 965,000 | \$ 505,000 | \$ 1,095,000 | \$ 1,128,807 | \$ - | \$ 4,276,407 |

| Financing Uses (Expenses) | Pr | ior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|----|-----------|-----------|------------|------------|------------|--------------|--------------|--------------|--------------|
| Vehicles | | - | | 250,000 | | 250,000 | | | | 500,000 |
| Vehicles | | - | | | 750,000 | | 800,000 | 750,000 | | 2,300,000 |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | ı |
| | | - | | | | | | | | - |
| Debt Service | | - | 75,805 | 130,394 | 142,512 | 197,100 | 290,885 | 378,807 | | 1,215,503 |
| Total Uses | \$ | - | \$ 75,805 | \$ 380,394 | \$ 892,512 | \$ 447,100 | \$ 1,090,885 | \$ 1,128,807 | \$ - | \$ 4,015,503 |
| | • | | • | • | • | • | • | • | | |
| | | | | | | | | | | |

Running Project Total \$ 22,600 \$ 81,795 \$ 126,401 \$ 198,889 \$ 256,789 \$ 260,904 \$ 260,904 \$ 260,904 \$ 260,904

Additional information - Grant Source details - General Ledger Account Numbers:

Amubulance Reserve Accounts and FY21 balances: 6-3400-301 Assigned - Ambulance \$111,603.79 (used in FY22); 6-3400-302 Assigned - Ambulance VLCT \$2,600

Ambulance Debt: Ambulance Ford F450 #33401027 FY22 ending balance \$52,079.28; 4 years \$10k/year payments; matures 4/11/24

Fire Truck Reserve Account and FY21 balance: 6-3400-401 Assigned - Fire Truck \$10,000

Fire Truck Debt: Fire Truck FY20 #63038399 FY22 ending balance \$168,390.54; 5 years \$27,236.30/year payments; matures 8/13/25

All debt funded through the general fund budget

| Project Name | Fire and Ambulance Apparatus |
|------------------------|------------------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Vehicles |
| Project Rank | Necessary |

| Project Number | FA1 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 12/6/2021 |
| Entity | Town |

| | | | Est. | | | |
|------------------------------------|----------------|------------------|-------------|------------------------|----------------|---------------------------------------|
| | | Est. Replacement | Replacement | | | |
| Detail | Vehicle Number | Year | Cost | Current Reserve | Debt Financing | Notes |
| Ambulance 2 - 2008 | Ambulance 2 | 2022 | 250,000 | | | used reserve and Rockefeller transfer |
| Ambulance 1 - 2016 | Ambulance 1 | 2024 | 250,000 | | Proposed | 5 year 3 % |
| Fire Engine 2 - 1999 E-1 | Fire Engine 2 | 2025 | 750,000 | 10,000 | Proposed | 10 year 3% |
| Ambulance 3 - 2019 | Ambulance 3 | 2026 | 250,000 | | #33401027 | |
| Rescue 1 - 2002 E-1 | Rescue 1 | 2027 | 800,000 | | Proposed | 10 year 3% |
| Fire Engine 3 - 2008 International | Fire Engine 3 | 2028 | 750,000 | | Proposed | 10 year 3% |
| Fire Engine 1 - 2019 E-1 | Fire Engine 1 | 2039 | 750,000 | | #63038399 | |

| Project Name | Ambulance Equipment |
|------------------------|---------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Equipment |
| Project Rank | Necessary |

| Project Number | FA2 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 11/27/2021 |
| Entity | Town |

Description and Justification

Ambulance equipment is a summary project for all capital equipment required on the Ambulances. This includes three Stryker Power Pro Cots, three Stryker Stair Chairs, three Cardiac Monitors, and three Ambulance Computers. The Ambulance Computers had previously been tough books, as they break they are being replaced with less expensive computers. Each year \$2,500 is set aside for the replacement of these computers as needed. The Cadiac Monitors will be replaced all together to ensure the entire fleet has the same functionality.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Reserve Opening Balance | 61,252 | | | | | | | | 61,252 |
| Transfer In: 1 - Town GF | - | 20,000 | 30,000 | 40,000 | 50,000 | 60,000 | 70,000 | | 270,000 |
| Reserve Opening Balance | 10,000 | | | | | | | | 10,000 |
| Transfer In: 1 - Town GF | - | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | | 15,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | _ | | _ | | | | - |
| Total Sources | \$ 71,252 | \$ 22,500 | \$ 32,500 | \$ 42,500 | \$ 52,500 | \$ 62,500 | \$ 72,500 | \$ - | \$ 356,252 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|-----------|------------|------------|------------|------------|-----------|--------------|------------|
| Equipment | - | | | - | - | 240,000 | | | 240,000 |
| Equipment | - | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | | 15,000 |
| Equipment | - | 7,500 | | | | | | | 7,500 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Uses | \$ - | \$ 10,000 | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 242,500 | \$ 2,500 | \$ - | \$ 262,500 |
| | • | | | | | | | | |
| Running Project Total | \$ 71,252 | \$ 83,752 | \$ 113,752 | \$ 153,752 | \$ 203,752 | \$ 23,752 | \$ 93,752 | \$ 93,752 | \$ 93,752 |

Additional information - Grant Source details - General Ledger Account Numbers:

Ambulance Equipment Reserve Accounts and FY21 balances:

6-3400-303 Assigned - Cardiac Monitors \$41,252.30 (FY22 Transfer of \$20k from 1-5039-906 Cardiac Monitors)

6-3400-304 Assigned - Ambulance Computers \$7,500 (FY22 Transfer of \$2,500 from 1-5039-934 Portable Computers)

| Project Name | Ambulance Communications Equipment |
|------------------------|------------------------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Equipment |
| Project Rank | Necessary |

| Project Number | FA3 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 11/28/2021 |
| Entity | Town |

Description and Justification

Summary project for Ambulance specific communication equipment. This includes two way radios, pagers, etc. Pagers and radios have a 20 year life or are replaced as needed if they break. The Ambulance two way radios will be replaced within the next four years, estimated FY25.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-------------|----------|----------|----------|----------|----------|--------------|-----------|
| Reserve Opening Balance | 22,0 | 00 | | | | | | | 22,000 |
| Transfer In: 1 - Town GF | | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | | 36,000 |
| | | | | | | | | | - |
| | | | | | | | | | - |
| | | | | | | | | | - |
| | | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ 22,0 | 00 \$ 6,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | \$ - | \$ 58,000 |

| Financing Uses (Expenses) | Prior | Years | 2023 | | 2024 | | 2025 | 202 | 26 | 20 | 027 | 2 | 028 | Future Year | ; | Total |
|---------------------------|-------|-------|------|---|------|-----|-----------|-----|----|----|-----|----|-----|-------------|----|--------|
| Equipment | | - | | | | | 26,000 | | | | | | | | | 26,000 |
| | | - | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | - |
| Total Uses | \$ | - | \$ | - | \$ | - ; | \$ 26,000 | \$ | - | \$ | - | \$ | - | \$ - | \$ | 26,000 |

| Running Project Total | \$ 22,000 | \$ 28,000 | \$ 34,000 | \$ 14,000 | \$ 20,0 | 00 | \$ 26,000 |) | \$ 32,000 | \$ 32,000 | \$ 32,000 |
|-----------------------|--------------|--------------|--------------|--------------|---------|----|-----------|---|-----------|--------------|--------------|

Additional information - Grant Source details - General Ledger Account Numbers:

Reserve Accounts and balances:

6-3400-305 Assigned - Amb Pagers/Radios FY21 \$6k with \$2k added FY22 from 1-5039-963

6-3400-306 Amb 2 Way Radios FY21 \$10k with \$4k added FY22 from 1-5039-964

| Project Name | Emergency Services Building |
|------------------------|-----------------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Buildings |
| Project Rank | Necessary |

| Project Number | FA4 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 11/28/2021 |
| Entity | Town |

Description and Justification

Currently underway is a \$4.5M expansion and renovation of the Emergency Services Building. This project exists to begin/continue reserving funds for building related items that will require renewal or replacement in the coming years. Items such as generator, boiler, roof, carpet, etc. that have a shorter replacement life than the full building. 30 years, 2.25%

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|------------|------------|------------|------------|------------|--------------|--------------|
| Reserve Opening Balance | 17,175 | | | | | | | | 17,175 |
| Transfer In: 1 - Town GF | | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | | 150,000 |
| | | | | | | | | | - |
| | | | | | | | | | - |
| | | | | | | | | | - |
| | | | | | | | | | - |
| Town GF - Debt Service | - | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | - | 1,500,000 |
| Total Sources | \$ 17,175 | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ - | \$ 1,667,175 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------------|------------|------------|------------|------------|------------|--------------|--------------|
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Debt Service | - | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | | 1,500,000 |
| Total Uses | \$ - | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ - | \$ 1,500,000 |
| · | • | • | • | • | • | • | • | • | |
| Running Project Total | \$ 17,175 | \$ 42,175 | \$ 67,175 | \$ 92,175 | \$ 117,175 | \$ 142,175 | \$ 167,175 | \$ 167,175 | \$ 167,175 |

Running Project Total | \$ 17,175 | \$ 42,175 | \$ 67,175 | \$ 92,175 | \$ 117,175 | \$ 142,175 | \$ 167,175 | \$ 167,175

ESB Reserve Accounts and Balances:

6-3400-454 Assigned - ESB Boiler Replacement FY21 \$2,000; added \$2k in FY22 from 1-5049-973

Additional information - Grant Source details - General Ledger Account Numbers:

6-3400-408 Assigned - LED Lighting FY21 \$4k

6-3400-453 Assigned - ESB Generator FY21 \$3,175

6-3400-455 Assigned - EMS Building Con Study FY21 \$6k

| Project Name | Fire Vehicles |
|------------------------|------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Vehicles |
| Project Rank | Necessary |

| Project Number | FA5 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 12/6/2021 |
| Entity | Town |

Description and Justification

Renewal and replacement of Fire vehicles other than the large apparatus (EMS1). A reserve should be established to cover the replacement life cycle of this fleet. Assuming that items under \$50k would be finances for 5 years at 3% and items over \$50k would be financed for 7 years at 3% a reasonable annual funding target would be \$25k. This proposal steps into that with \$15k in FY23, then \$20k in FY24 and \$25k in FY25.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|------------|-----------|-----------|-----------|--------------|------------|
| Transfer In: 1 - Town GF | - | 15,000 | 20,000 | 25,000 | 25,000 | 25,000 | 25,000 | | 135,000 |
| Debt Financing | - | 25,000 | 40,000 | 90,000 | | | | | 155,000 |
| | - | | | | | | | | 1 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ - | \$ 40,000 | \$ 60,000 | \$ 115,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 290,000 |

| Financing Uses (Expenses) | Prior | Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------|-------|-----------|-----------|------------|-----------|-----------|-----------|--------------|------------|
| Vehicles | | - | 25,000 | 40,000 | 90,000 | | | | | 155,000 |
| Debt Service | | - | 5,459 | 14,193 | 28,639 | 28,639 | 28,639 | 23,180 | | 128,748 |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| Total Uses | \$ | - | \$ 30,459 | \$ 54,193 | \$ 118,639 | \$ 28,639 | \$ 28,639 | \$ 23,180 | \$ - | \$ 283,748 |
| | | | T | | | | | | | |
| Running Project Total | Ś | _ | S 9.541 | \$ 15.348 | \$ 11.709 | \$ 8.071 | \$ 4.432 | \$ 6.252 | \$ 6.252 | \$ 6.252 |

Additional information - Grant Source details - General Ledger Account Numbers:

As of June 2022 the balance on the lease for the 2019 Chevy 1500 is \$6,096.13 No current reserve established for this project

| Project Name | Fire Vehicles |
|------------------------|------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Vehicles |
| Project Rank | Necessary |

| Project Number | FA5 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 12/6/2021 |
| Entity | Town |

| | | Est. Replacement | Replacement | | |
|---|-------------|------------------|-------------|------------------------|--|
| Detail | Useful Life | Year | Cost | Current Reserve | Notes |
| Utility 1 - 2005 Ford F450 | 20 | 2025 | 90,000 | | proposed 7 year financing |
| Car 1 2018 Chevy 1500 | 6 | 2024 | 40,000 | | Lease payoff FY23 \$6,096.13 in General Fund |
| Gator - 2015 John Deere Gator UXV | 20 | 2035 | 25,000 | | proposed 5 year financing |
| Mule - 2005 Kawasaki ATV | 20 | asap | 25,000 | | proposed 5 year financing |
| 2015 Medlite Transport Forestry Trailer | 15 | as needed | 12,000 | | proposed for cash purchase |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

| Project Name | Fire Tools and Equipment |
|------------------------|--------------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Equipment |
| Project Rank | Necessary |

| Project Number | FA6 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 12/6/2021 |
| Entity | Town |

Description and Justification

Summary project for Fire Tools and Equipment. Including: all components of air packs, hydraulic tools, battery tool, bunker gear, imaging camera, hose, gas monitors, etc. Air Packs has an estimated life of 15 years by law but require replacement immediately if they become obsolete or are damaged. All air packs have been replaces in FY22 using the available reserve. Bunker gear has an estimated life of 10 years by law but also require replacement immediatly if it becomes obsolete or is damaged. New gear is issued to new members as well. Assume same level of transfer in FY23 and onward as FY22

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Reserve Opening Balance | 64,334 | | | | | | | | 64,334 |
| Transfer In: 1 - Town GF | - | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 | | 183,000 |
| | - | | | | | | | | ī |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ 64,334 | \$ 30,500 | \$ 30,500 | \$ 30,500 | \$ 30,500 | \$ 30,500 | \$ 30,500 | \$ - | \$ 247,334 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|-----------|-----------|-----------|------------|------------|------------|--------------|------------|
| Equipment | - | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 50,000 | 176,000 |
| | - | | | | | | | | 1 |
| | - | | | | | | | | - |
| | = | | | | | | | | - |
| | - | | | | | | | | - |
| | = | | | | | | | | - |
| | - | | | | | | | | - |
| Total Uses | \$ - | \$ 21,000 | \$ 21,000 | \$ 21,000 | \$ 21,000 | \$ 21,000 | \$ 21,000 | \$ 50,000 | \$ 176,000 |
| | • | • | • | • | • | • | • | • | |
| Running Project Total | \$ 64,334 | \$ 73,834 | \$ 83,334 | \$ 92,834 | \$ 102,334 | \$ 111,834 | \$ 121,334 | \$ 71,334 | \$ 71,334 |

Additional information - Grant Source details - General Ledger Account Numbers:

Fire Equipment Reserve Accounts and FY21 Balance:

6-3400-402 Assigned - FD Bunker Gear \$39,834.44

6-3400-456 Assigned - FD Hose \$7,500

Adding in FY22: \$1,000 FD Hose from 1-5049-964; \$12,500 Bunker Gear from 1-5049-965; \$3,500 Portable Pump 1-5049-977

| Project Name | Fire Communications Equipment |
|------------------------|-------------------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Equipment |
| Project Rank | Necessary |

| Project Number | FA7 |
|-----------------------|-------------|
| Owner | David Green |
| Last Update | 11/28/2021 |
| Entity | Town |

Description and Justification

Summary project for Fire specific communication equipment. This includes communications tower equipment, two way radios, pagers, etc. A bunch of radios were replaced a few years ago.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|----------|----------|----------|----------|----------|----------|--------------|-----------|
| Reserve Opening Balance | 10,000 | | | | | | | | 10,000 |
| Transfer In: 1 - Town GF | - | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | | 24,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ 10,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ - | \$ 34,000 |

| Financing Uses (Expenses) | Prior Ye | ars | 20 | 23 | : | 2024 | 20 |)25 | 2 | 2026 | 20 | 27 | 202 | 28 | Future | Years | T | otal |
|---------------------------|----------|-----|----|----|----|------|----|-----|----|------|----|----|-----|----|--------|-------|----|------|
| Equipment | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | • | | - |
| Total Uses | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

| Demotes - Desired Total | | 40.000 | ć 110 | 00 (| 40.000 | ٠. | 22.000 | ć 26.000 | ٠. | 20.000 | | 24.000 | ^ | 24.000 | ^ | 24.000 |
|-------------------------|---|--------|---------|------|--------|----|--------|-----------|----|--------|---|--------|---|--------|-------------|--------|
| Running Project Total | Ş | 10,000 | \$ 14,0 | טט ; | 18,000 | Þ | 22,000 | \$ 26,000 | Þ | 30,000 | > | 34,000 | > | 34,000 | > | 34,000 |

Additional information - Grant Source details - General Ledger Account Numbers:

Fire Communications Equipment Reserve Accounts and FY21 Balance:

6-3400-407 Fire Dept 2 Way Radios \$6,000 (FY22 transfer of \$2k from 1-5049-976)

FY22 transfer of \$2k from 1-5049-930 for Pager Replacement

| Project Name | Radio Towers |
|------------------------|------------------|
| Responsible Department | Fire & Ambulance |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | FA8 |
|----------------|-------------|
| Owner | David Green |
| Last Update | 11/28/2021 |
| Entity | Town |

Description and Justification

The Town has three radio towers - Fletcher Hill Tower (owned), Blanky Cottage Tower (lease space), and the Hose Tower (owned, in the emergency services building). These towers require the renewal and replacement of critical equipment as items become obsolete or are no longer supported. There is currently no reserve established.

This project sheet is included but blank to alert decision makers of its existence and for future planning purposes. In the coming year or two Dave and Rob are working on an analysis of current infrastructure, replacement schedule and costs.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------|------|------|------|------|------|--------------|-------|
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

| Financing Uses (Expenses) | Prio | r Years | 2 | 2023 | 2024 | 2025 | 2026 | 2 | 2027 | 20 | 028 | Future | Years | To | tal |
|---------------------------|------|---------|----|------|---------|---------|---------|----|------|----|-----|--------|-------|----|-----|
| | | - | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | - |
| Total Uses | \$ | - | \$ | - | \$ - | \$ - | \$ - | \$ | - | \$ | - | \$ | - | \$ | - |
| | | | | | | | | | | | | | - | | |
| Running Project Total | \$ | - | \$ | - | \$ - | \$ - | \$ - | \$ | - | \$ | - | \$ | - | \$ | - |

| Additional information - Grant Source details - General Ledger Account Numbers: | Additional information - Grant Source details - General Ledger Account Numbers: | | | | | | | | | | |
|---|---|--|--|--|--|--|--|--|--|--|--|
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |

| Project Name | Town Hall Rejuvenation Project |
|------------------------|--------------------------------|
| Responsible Department | General Government |
| Project Type | Buildings |
| Project Rank | Desirable |

| Project Number | GOV1 | | | | | | | | |
|-----------------------|-------------|--|--|--|--|--|--|--|--|
| Owner | Bill Kerbin | | | | | | | | |
| Last Update | 11/26/2021 | | | | | | | | |
| Entity | THRP | | | | | | | | |

Description and Justification

The Town Hall is the center of civic, cultural, and community life in Woodstock - town offices mix with record vaults, a treasured theater, and public meeting rooms. But the building was constructed in 1900, and having last been updated in 1987, it's badly in need of repair, renovation, and rejuventation. In 2020 and 2021 the Town Hall Rejuvenation Project team worked with an architect and many professionals in order to take the Master Plan through a design phase. The team worked on private fundraising, grant investigations, initial design development and costs. So far, none of the design options investigated meet the project goals at an affordable price with the significant structural support work and increasing construction costs. Proposed bond of \$5M, 30 yr, 3% in additional to reserved items included for FY24 for planning purposes.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|--------------|------|--------------|------------|------------|------------|------------|--------------|---------------|
| Restricted Donations | 1,551,219 | | | | | | | | 1,551,219 |
| Debt Financing | - | | 5,000,000 | | | | | | 5,000,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Town GF - Debt Service | - | | | 255,000 | 255,000 | 255,000 | 255,000 | 6,632,890 | 7,652,890 |
| Total Sources | \$ 1,551,219 | \$ - | \$ 5,000,000 | \$ 255,000 | \$ 255,000 | \$ 255,000 | \$ 255,000 | \$ 6,632,890 | \$ 14,204,109 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------|--------------|------------|------------|------------|------------|--------------|---------------|
| Construction | - | | 6,551,219 | | | | | | 6,551,219 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Debt Service | - | | | 255,000 | 255,000 | 255,000 | 255,000 | 6,632,890 | 7,652,890 |
| Total Uses | \$ - | \$ - | \$ 6,551,219 | \$ 255,000 | \$ 255,000 | \$ 255,000 | \$ 255,000 | \$ 6,632,890 | \$ 14,204,109 |

| Running Project Total | \$ 1,551,219 | \$ 1,551,2 | 19 \$ | (0) \$ | (0) \$ | (0) \$ | (0) \$ | (0) \$ | (0) \$ | (0) |
|-----------------------|-----------------|------------|-------|--------|--------|--------|--------|--------|--------|-----|

Additional information - Grant Source details - General Ledger Account Numbers:

The goal is to fulfill this historic building's potential by making it a modern, accessible, energy-efficient community resource for all. The project will include repair, renovation and upgrades, much of which will be paid for with private funds and grants. The project the team learned: the Town Hall has serious structural issues that are costly to overcome; the HVAC and parts of other systems need replacing and air quality does not meet current standards; ADA access needs to be improved; major donors are willing to contribute; the opportunity for grants, federal and state funding could be significant and there is some urgency to take actions to maintain use of the theater. Many more details can be found at https://woodstockthrp.org. THRP has its own fund, fund T with FY21 ending Fund Balance of \$1,551,218.94

| Project Name | Climate Action Projects A |
|------------------------|---------------------------|
| Responsible Department | General Government |
| Project Type | Buildings |
| Project Rank | Desirable |

| Project Number | GOV2 |
|-----------------------|-------------|
| Owner | Bill Kerbin |
| Last Update | 1/1/2022 |
| Entity | Town |

Description and Justification

Project in support of Woodstock's Climate Emergency Declaration with a goal of achieving net zero greenhouse gas emissions by 2030. One third of the Town's emissions come from heating municipal buildings and will be the first focus of this effort. This project includes: installing heat pumps at the highway garage, old town garage, visitors center, WWTF, and West Woodstock Fire Station. Replacing insulation and put on a new roof at old town garage. Upgrade to LED lighting option. Weatherization and additional HVAC controls.

These initiatives are anticipated to reduce energy costs by \$20k per year in the operating budget. Guaranteed minimum savings if \$12k-\$15k per year; 10 year lease at 2% through the company and Woodstock would own the equipment after the 10 years with an 18-20 year life. GOV2 and SEW6 make up the total project.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Reserve Opening Balance | 30,000 | | | | | | | | 30,000 |
| Debt Financing | - | 385,935 | | | | | | | 385,935 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Town GF - Debt Service | - | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 | 171,860 | 429,649 |
| Total Sources | \$ 30,000 | \$ 428,900 | \$ 42,965 | \$ 42,965 | \$ 42,965 | \$ 42,965 | \$ 42,965 | \$ 171,860 | \$ 845,584 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Building Improvements | - | 415,935 | | | | | | | 415,935 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Debt Service | - | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 | 42,965 | 171,860 | 429,649 |
| Total Uses | \$ - | \$ 458,900 | \$ 42,965 | \$ 42,965 | \$ 42,965 | \$ 42,965 | \$ 42,965 | \$ 171,860 | \$ 845,584 |

| Running Project Total \$ | 30 | 0,000 \$ | - | \$ - | \$ - | \$ - | \$ - | \$ | \$ - | \$ - |
|--------------------------|----|----------|---|---------|---------|---------|---------|----|---------|---------|

Additional information - Grant Source details - General Ledger Account Numbers:

Total estimated cost is \$660,127 to be lease financed over 10 years for about \$75k per year. Will use \$30k reserve to reduce borrowing to \$630,127 for a payment of about \$72k per year. Should this project get cut or reduced, the new roof on the old town garage (\$34,500) is a critical project and will be added to HWY6 Highway Buildings for replacement in FY23. Transfer \$30k in reserve from HWY6 to GOV2 to support the new roof project. GOV2 is the Town General Fund portion of the overall project.

Related Project: SEW6

| Project Name | Climate Action Projects A | | | |
|------------------------|---------------------------|--|--|--|
| Responsible Department | General Government | | | |
| Project Type | Buildings | | | |
| Project Rank | Desirable | | | |

| Project Number | GOV2 |
|----------------|-------------|
| Owner | Bill Kerbin |
| Last Update | 1/1/2022 |
| Entity | Town |

| FY23 Items | Cost | Fund | Project # | | | | | |
|------------------------------|---------|--|-----------|---------------------------------------|--------------------|-------------------|-----|--|
| PW Heat Pump (new) | 75,000 | Town General | GOV2 | | Prorate DDC Contro | ols and P&P Bond: | | |
| Town Garage Roof | 34,500 | Town General | GOV2 | \$30k reserve available from HWY6 | GOV2 Projects: | 272,581 | 63% | |
| PW Heat Pump (old) | 56,385 | Town General | GOV2 | | SEW6 Projects: | 160,000 | 37% | |
| Fire Station 2 Heat Pump | 48,500 | Town General | GOV2 | | | | | |
| Weather Stripping Fire Stn 2 | 2,300 | Town General | GOV2 | | Prorate Debt: | | | |
| LED Lighting Fire Station 2 | 12,500 | Town General | GOV2 | | GOV2 Projects: | 385,935 | 61% | |
| Visitor Center Heat Pump | 9,396 | Town General | GOV2 | | SEW6 Projects: | 244,192 | 39% | |
| Town Garage LED and Weather | | | | | | | | |
| Stripping | 34,000 | Town General | GOV2 | 60% of debt financed for Town General | | | | |
| WWTF HVAC | 145,000 | Sewer | SEW6 | 40% of debt financed for Sewer | | | | |
| WWTF Weahter Stripping | 15,000 | Sewer | SEW6 | | | | | |
| DDC Controls | 221,010 | Pro-rate | GOV2/SEW6 | | | | | |
| P&P Bond | 6,536 | Pro-rate | GOV2/SEW6 | | | | | |
| Total | 660,127 | 660,127 10 year lease for \$630,127 after reduction for reserve; est \$72k pmt in total split between Town General and Sewer | | | | | | |

| Project Name | Welcome Center |
|------------------------|--------------------|
| Responsible Department | General Government |
| Project Type | Buildings |
| Project Rank | Desirable |

| Project Number | GOV3 |
|----------------|-------------|
| Owner | Bill Kerbin |
| Last Update | 12/13/2021 |
| Entity | Town |

| Description a | nd Justification |
|---------------|------------------|
|---------------|------------------|

| ı | Summary p | roiect to | track the cu | irrent debt oi | n the welcome | center and to sa | ve a place for futu | ire needs at the Welcome C | enter |
|---|-----------|-----------|--------------|----------------|---------------|------------------|---------------------|----------------------------|-------|
| | | | | | | | | | |

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|----------|----------|----------|----------|----------|----------|--------------|-----------|
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Town GF - Debt Service | - | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | - | 35,106 |
| Total Sources | \$ - | \$ 5,851 | \$ 5,851 | \$ 5,851 | \$ 5,851 | \$ 5,851 | \$ 5,851 | \$ - | \$ 35,106 |

| Financing Uses (Expenses) | Prio | r Years | 2023 | | 2024 | 2025 | 2026 | 2027 | 2028 | Futu | re Years | Total |
|---------------------------|------|---------|-------|-----|----------|----------|-------------|-------------|-------------|------|----------|-------------|
| | | - | | | | | | | | | | - |
| | | - | | | | | | | | | | - |
| | | - | | | | | | | | | | - |
| | | - | | | | | | | | | | - |
| | | - | | | | | | | | | | - |
| | | - | | | | | | | | | | - |
| Debt Service | | - | 5, | 851 | 5,851 | 5,851 | 5,851 | 5,851 | 5,851 | | - | 35,10 |
| Total Uses | \$ | - | \$ 5, | 851 | \$ 5,851 | \$ 5,851 | \$ 5,851 | \$ 5,851 | \$ 5,851 | \$ | - | \$ 35,10 |
| | | | | | | | | | | | | |
| Running Project Total | \$ | - | \$ | - | \$ - | \$ - | \$ | \$ - | \$ - | \$ | - | \$ - |

| Additional information - Grant Source details - General Ledger Account Numbers: | | |
|---|--|--|
| | | |
| | | |
| | | |

| Project Name | Highway Vehicles |
|------------------------|------------------|
| Responsible Department | Highway |
| Project Type | Vehicles |
| Project Rank | Necessary |

| Project Number | HWY1 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/6/2021 |
| Entity | Town |

Description and Justification

This is a summary project for the vehicle fleet in the highway department. A detailed list by vehicle may be seen on the following page. All vehicles located at 2576 W Woodstock Road (highway garage). Current debt financing, as noted on the next page, is funded through the Town General Fund operating budget and about \$172k in FY23. The current replacement funding of \$20k/year is insufficient to cover the costs. Proposed here is a funding schedule where the combination of reserve funding from Town General Fund and Debt Serivce payments from Town General fund with the reserve funding increasing as the existing debt load decreases. Proposed debt is only reflected in FY23 but will be required in future years to fund the project.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|------------|------------|------------|------------|------------|--------------|--------------|
| Reserve Opening Balance | 96,241 | | | | | | | | 96,241 |
| Transfer In: 1 - Town GF | - | 20,000 | 50,000 | 75,000 | 100,000 | 125,000 | 150,000 | | 520,000 |
| Debt Financing | - | 360,000 | | | | | | | 360,000 |
| | - | | | | | | | | - |
| | • | | | | | | | | - |
| | - | | | | | | | | - |
| Town GF - Debt Service | | 248,686 | 233,047 | 147,332 | 147,332 | 76,670 | - | - | 853,068 |
| Total Sources | \$ 96,241 | \$ 628,686 | \$ 283,047 | \$ 222,332 | \$ 247,332 | \$ 201,670 | \$ 150,000 | \$ - | \$ 1,829,309 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------------|------------|------------|------------|------------|------|--------------|--------------|
| Vehicles | • | 65,000 | 200,000 | 90,000 | 90,000 | 200,000 | | | 645,000 |
| Vehicles | - | 185,000 | | 175,000 | 200,000 | 150,000 | | | 710,000 |
| Vehicles | - | 175,000 | | 350,000 | 250,000 | | | | 775,000 |
| Vehicles | - | | | | 120,000 | | | | 120,000 |
| | | | | | | | | | - |
| | - | | | | | | | | - |
| Debt Service | • | 248,686 | 233,047 | 147,332 | 147,332 | 76,670 | - | | 853,068 |
| Total Uses | \$ - | \$ 673,686 | \$ 433,047 | \$ 762,332 | \$ 807,332 | \$ 426,670 | \$ - | \$ - | \$ 3,103,068 |

| Running Project Total | \$ 96,241 | \$ 51,241 | \$ (98,759) | \$ (638,759 | \$ (1,198,759 |) \$ (1,423,759) | \$ (1,273,759) | \$ (1,273,759) | \$ (1,273,759) |
|-----------------------|--------------|-----------|-------------|-------------|---------------|------------------|----------------|----------------|----------------|

Additional information - Grant Source details - General Ledger Account Numbers:

Highway Reserve Accounts and FY21 Balances:

6-3400-222 Assigned - Utility Truck \$10,000

6-3400-203; 7-3400-203; and 8-3300-203 Manager's Pickup (Truck 1) \$4,887.81, \$210, \$3,501.93

6-3400-204 Assigned - HWY Ton Truck \$16,376.67

6-3400-203 Assigned - Bakhoe \$781.32

6-3400-201 Assigned - Trucks \$40,483.61 + \$20k in FY22

| Project Name | Highway Vehicles |
|------------------------|------------------|
| Responsible Department | Highway |
| Project Type | Vehicles |
| Project Rank | Necessary |

| Project Number | HWY1 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/6/2021 |
| Entity | Town |

| | | | Est. Net | | | | |
|------------------------------------|----------------|------------------|-------------|------------------|-----------------------|------------|--|
| | | Est. Replacement | Replacement | | | Debt | |
| Detail | Vehicle Number | Year | Cost | Debt financing? | Annual Payment | Retirement | Notes |
| | | | | | | | |
| 2014 Ford F-450 (1 ton) | Truck 5 | 2022 | 90,000 | | | | ordered 8/11/21 |
| 2014 Ford F-150 TRK 2014 (1/2 ton) | Truck 1 | 2023 | - | | | | Replace with Truck 11, no outflow |
| 2017 Ford F-150 TRUCK (1/2 ton) | Truck 11 | 2023 | 65,000 | | | | Takes Truck 1's place Replace with 3/4 Ton |
| | | | | | | | |
| | | | | Proposed, 5 year | | | \$225k with \$50k trade; This vehicle was originally |
| 2017 Freightliner DUMP TRUCK | Truck 8 | 2023 | 175,000 | 2.5% | 37,270.00 | FY27 | planned for FY22 and was delayed a year |
| | | | | | | | |
| | | | | Proposed, 5 year | | | Oldest piece of equipment in the fleet; carries |
| 1986 (Village Loader) DEERE LOADER | Vehicle 4-1 | 2023 | 185,000 | 2.5% | 39,400.00 | FY27 | the snowblower that cleans the streets |
| 2018 Freightliner DUMP TRUCK | Truck 3 | 2024 | 200,000 | | | | |
| 2019 Ford F-550 (1 ton) | Truck 4 | 2025 | 90,000 | Yes | 16,680.32 | FY24 | |
| 2019 John Deere 772GP Motor | | | | | | | |
| Grader | Vehicle 4-3 | 2025 | 175,000 | Yes | 47,000.00 | FY24 | |
| 2007 SWEEPER/BASIN CLEANER | Truck 12 | 2025 | 350,000 | | | | |
| 2020 Ford F550 (1.5 ton) | Truck 2 | 2026 | 90,000 | Yes | 10,248.07 | FY26 | |
| 2015 WESTERN STAR DUMP TRUCK | Truck 6 | 2026 | 200,000 | | | | replace with truck 9 |
| 2020 Western Star Dump Truck | | | | | | | |
| 4800SB | Truck 9 | 2026 | 250,000 | Yes | 33,177.64 | FY26 | Takes Truck 6's place |
| 2019 Deere 410 Loader (Backhoe) | Vehicle 4-4 | 2026 | 120,000 | Yes | 15,638.26 | FY23 | |
| 2021 Freightliner | Truck 7 | 2027 | 200,000 | Yes | 27,236.60 | FY26 | becomes spare/chloride trk |
| Town Loader | Vehicle 4-2 | 2027 | 150,000 | Yes | 22,034.73 | FY24 | |
| 2016 FTL Dump Truck - Spare | | 2027 | | | | | Replace with Truck 7 |

| Project Name | Highway Equipment |
|------------------------|-------------------|
| Responsible Department | Highway |
| Project Type | Equipment |
| Project Rank | Necessary |

| Project Number | HWY2 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/6/2021 |
| Entity | Town |

Description and Justification

Notes: plow blades are included with the cost of vehicles as that is the full fit up of each vehicle. Anything under capital threshold will be dealt with in the opearting budget. This includes the 2005 Deere Woodchipper (~\$50k replacement), the 2011 York Rake, the Trailer Mounted Air Compressor, and the 2002 Line Striper from the full asset list. FY23 budget is to purchase a plow mounted york rake which is gentler on the unpaved roads minimizing damage caused by snow removal when the road is not frozen. The rake is also used to clean up after the grader. FY24 will replace the snowblower. Annual \$20k reserve is sufficient at this point to cover future costs.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Reserve Opening Balance | 44,174 | | | | | | | | 44,174 |
| Transfer In: 1 - Town GF | - | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 140,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ 44,174 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 184,174 |

| Financing Uses (Expenses) | Pri | or Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-----|----------|----------|-----------|----------|------|----------|------|--------------|------------|
| Equipment | | - | 8,000 | 75,000 | 8,000 | | 9,000 | | 75,000 | 175,000 |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| Total Uses | \$ | - | \$ 8,000 | \$ 75,000 | \$ 8,000 | \$ - | \$ 9,000 | \$ - | \$ 75,000 | \$ 175,000 |
| | • | | • | • | • | • | • | • | • | • |
| | | | | 4 | | 4 | | | | 4 |

| Running Project Total | \$ 44,174 | \$ 56,174 | \$ 1,174 | \$ 13,174 | \$ 33,174 | \$ 44,174 | \$ 64,174 | \$ 9,174 | \$ 9,174 |
|-----------------------|--------------|-----------|----------|-----------|-----------|-----------|-----------|----------|-------------|
| | | | | | | | | | |

Additional information - Grant Source details - General Ledger Account Numbers:

Highway Reserve Accounts and FY21 Balances: 6-3400-213 Assigned - Snow Blower \$12,500 7-3400-202 Assigned - Snow Blower \$31,674

| Project Name | Bridges |
|-------------------------------|----------------|
| Responsible Department | Highway |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | HWY3 |
|-----------------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/6/2021 |
| Entity | Town |

Description and Justification

Working with the RPC to develop inventory and needs assessment

Mechanic Street Foot Bridge: Bottom Flange of supporting I-Beams Laminating, Rotted beyond repair and needs replacement (rough estimate from Daniel's Const. 10/2021)

Potential for infrastructure bill funding

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Reserve Opening Balance | 125,219 | | | | | | | | 125,219 |
| Transfer In: 1 - Town GF | - | 25,000 | 30,000 | 35,000 | 40,000 | 45,000 | 50,000 | | 225,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ 125,219 | \$ 25,000 | \$ 30,000 | \$ 35,000 | \$ 40,000 | \$ 45,000 | \$ 50,000 | \$ - | \$ 350,219 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------|------|------------|------------|------|------|--------------|------------|
| Infrastructure | - | | | 150,000 | 100,000 | | | | 250,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Uses | \$ - | \$ - | \$ - | \$ 150,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ 250,000 |

Running Project Total \$ 125,219 | \$ 150,219 | \$ 180,219 | \$ 65,219 | \$ 5,219 | \$ 50,219 | \$ 100,219 | \$ 100,219 | \$ 100,219

Additional information - Grant Source details - General Ledger Account Numbers:

Highway Reserve Accounts and FY21 Balances:

6-3400-207 Assigned - Bridge Construction \$115,218.54

Added \$10k from 1-5029-958 Pleasant St. Bridge Deck '22 in FY22

| Project Name | Roads |
|------------------------|----------------|
| Responsible Department | Highway |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | HWY4 | | | | | |
|----------------|----------------|--|--|--|--|--|
| Owner | Elijah Lemieux | | | | | |
| Last Update | 12/6/2021 | | | | | |
| Entity | Town | | | | | |

Description and Justification

Working with the RPC to develop inventory and needs assessment

FY22 budget includes \$50,000 for paving in operating and an additional \$86,000 special article was voted in. These are not included here in anticipation that they will be spent in full in FY22. FY23-FY27 planned spending averages approximately \$128k/year - Combination of annual spending plus reserve will target \$130k

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|------------|------------|------------|------------|------------|--------------|------------|
| Reserve Opening Balance | 28,224 | | | | | | | | 28,224 |
| Transfer In: 1 - Town GF | - | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 | | 768,000 |
| | - | | | | | | | | ı |
| | - | | | | | | | | 1 |
| | - | | | | | | | | • |
| | - | | | | | | | | 1 |
| | - | | | | | | | | - |
| Total Sources | \$ 28,224 | \$ 128,000 | \$ 128,000 | \$ 128,000 | \$ 128,000 | \$ 128,000 | \$ 128,000 | \$ - | \$ 796,224 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|-----------|------------|------------|-----------|------------|------|--------------|------------|
| Infrastructure | - | 40,000 | 200,000 | 60,000 | 75,000 | 150,000 | | | 525,000 |
| Infrastructure | - | 20,000 | | 60,000 | | | | | 80,000 |
| Infrastructure | - | 10,000 | | 25,000 | | | | | 35,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Uses | \$ - | \$ 70,000 | \$ 200,000 | \$ 145,000 | \$ 75,000 | \$ 150,000 | \$ - | \$ - | \$ 640,000 |

| | | 1 | | | | | - | _ | | - | _ | | _ | 1 | _ | |
|-----------------------|---|--------|-----------|----|--------|---|---------|-----------|---|--------|---|---------|---|---------|------------|---------|
| Running Project Total | Ś | 28.224 | \$ 86.224 | ŀŚ | 14.224 | Ś | (2.776) | \$ 50.224 | Ś | 28.224 | Ś | 156.224 | Ś | 156.224 | S : | 156.224 |
| 3 3 | | - 7 | | | | | (, -, | | | - / | | , | | / | | / |

Additional information - Grant Source details - General Ledger Account Numbers:

Highway Reserve Accounts and FY21 Balances:

6-3400-205 Assigned - Road Improvements \$3,224.49

6-3400-218 Assigned - Road Construction \$25,000

| Project Name | Roads |
|------------------------|----------------|
| Responsible Department | Highway |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | HWY4 | | | | | |
|----------------|----------------|--|--|--|--|--|
| Owner | Elijah Lemieux | | | | | |
| Last Update | 12/6/2021 | | | | | |
| Entity | Town | | | | | |

| | | Est. Replacement | Est. Replacement | | |
|-----------------------------|---------------------|------------------|---------------------|------------------------|--|
| Road | Need | Yr. | Cost | Current Reserve | Notes |
| | | | | | planned for June; Add sidewalk/drainage/curbing work on River Street for FY23 (see |
| River Street | Pave | 2022 | 90,000 | | HWY5) |
| Mountain Ave | Pave | 2022 | 8,000 | | |
| Mechanic St & Parking Lots | Pave | 2023 | 40,000 | | |
| Ford Street | Pave | 2023 | 20,000 | | |
| Church Street Ext. | Pave | 2023 | 10,000 | | |
| Hartland Hill | Mill & Pave | 2024 | 200,000 | | Extend to town line? |
| High Street | Mill & Pave | 2025 | 60,000 | | |
| Golf Ave | Pave | 2025 | 60,000 | | |
| Cross St. | Pave | 2025 | 25,000 | | |
| Maple Street | Pave | 2026 | 75,000 | | |
| Prospect Street/Church Hill | Partial Mill & Pave | 2027 | 150,000 | | coordinate with sidewalk work |
| | | | | | |
| | | | | | |

| Project Name | Sidewalks |
|------------------------|----------------|
| Responsible Department | Highway |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | HWY5 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 11/27/2021 |
| Entity | Town |

Description and Justification

Working with the RPC to develop inventory and needs assessment

1-5025 Sidewalk Maintenance includes \$30k for Maintenance 1-5025-727 and \$60k for construction 1-5025-728 in the FY22 budget. The \$60k line is included here as an annual Town General Fund financing source. In the event additional reserve funding is decided on to be set aside a transfer line will be added here.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Reserve Opening Balance | 88 | | | | | | | | 88 |
| Town GF - Operating | - | 150,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | | 450,000 |
| | - | | | | | | | | 1 |
| | - | | | | | | | | 1 |
| | - | | | | | | | | 1 |
| | - | | | | | | | | 1 |
| | - | | | | | | | | - |
| Total Sources | \$ 88 | \$ 150,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ - | \$ 450,088 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------------|------|------|------|------|------|--------------|------------|
| Infrastructure | - | 150,000 | | | | | | | 150,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Uses | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |

| Running Project Total | \$ 88 \$ | 88 | \$ 60,088 | \$ 120,088 | \$ 180,088 | \$ 240,088 \$ | 300,088 | \$ 300,088 | \$ 300,088 |
|-----------------------|-------------|----|-----------|---------------|---------------|------------------|---------|---------------|---------------|

Additional information - Grant Source details - General Ledger Account Numbers:

Highway Reserve Accounts and FY21 Balances:

6-3400-214 Assigned - Sidewalk Construction \$88.13

FY22 opearting budget: 1-5025-728 Sidewalk/Curb Construction \$60k

| Project Name | Sidewalks |
|-------------------------------|----------------|
| Responsible Department | Highway |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | HWY5 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 11/27/2021 |
| Entity | Town |

| Location | Condition | Est. Cost | Est. Year | Current Reserve | Notes |
|-------------------------|-----------|------------|-----------|-----------------|--|
| Elm Street East Side | poor | | 2022-2023 | | |
| Upper Pleasant Street | poor | | 2022-2023 | | |
| Prospect Street | poor | | 2024 | | |
| South Street | poor | | 2024 | | |
| Church Street | poor | | 2025 | | |
| | | | | | Add sidewalk/drainage/curbing work on River Street for FY23; River Street paving |
| River Street (see HWY4) | | 150,000.00 | 2023 | | planned for Summer 2022 |
| | | | | | |
| | | | | | |

| Project Name | Highway Buildings |
|------------------------|-------------------|
| Responsible Department | Highway |
| Project Type | Buildings |
| Project Rank | Necessary |

| Project Number | HWY6 | | | | | |
|-----------------------|----------------|--|--|--|--|--|
| Owner | Elijah Lemieux | | | | | |
| Last Update | 12/6/2021 | | | | | |
| Entity | Town | | | | | |

Description and Justification

Summary project for all Highway Buildings including: Village Highway Garage (in disrepair); New Town Garage (2006-2008); Old Town Garage which needs a new roof (currently leaking) the roof replacement is included in GOV2 climate action projects; Pole Barn; Generator (about 15 years old); the Salt Shed; the Storwater Well that goes with the Salt Shed.

Consider funding a study for the Village Highway Garage in the near future - \$50k loaded in FY24 for this project.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Reserve Opening Balance | 8,000 | | | | | | | | 8,000 |
| Transfer In: 1 - Town GF | - | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | | 102,000 |
| | - | | | | | | | | ı |
| | - | | | | | | | | ı |
| | - | | | | | | | | ı |
| | - | | | | | | | | - |
| Town GF - Debt Service | - | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | | | 350,000 |
| Total Sources | \$ 8,000 | \$ 87,000 | \$ 87,000 | \$ 87,000 | \$ 87,000 | \$ 87,000 | \$ 17,000 | \$ - | \$ 460,000 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|-----------|------------|-----------|-----------|------------|------|--------------|------------|
| Construction | - | | | | | 30,000 | | 50,000 | 80,000 |
| Engineering | - | | 50,000 | | | | | | 50,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Debt Service | - | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | | | 350,000 |
| Total Uses | \$ - | \$ 70,000 | \$ 120,000 | \$ 70,000 | \$ 70,000 | \$ 100,000 | \$ - | \$ 50,000 | \$ 480,000 |

Running Project Total \$ 8,000 \$ 25,000 \$ (8,000) \$ 9,000 \$ 26,000 \$ 13,000 \$ 30,000 \$ (20,000) \$ (20,000)

Additional information - Grant Source details - General Ledger Account Numbers:

Highway Reserve Accounts and FY21 Balances:

6-3400-223 Assigned - Lower Hwy Gar \$15,000 plus \$15k in FY22 from 1-5029-963 Lower Hwy Garage Roof --> Move to GOV2

6-3400-220 Assigned - Rt 4 Garage Generator \$6,000 plus \$2k in FY22 from 1-5029-959 Rt 4 Garage Generator

| Project Name | Culverts |
|------------------------|----------------|
| Responsible Department | Highway |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | HWY7 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 11/27/2021 |
| Entity | Town |

Description and Justification

Project for large culverts only (e.g. box culverts), regular repaid and maintenance covered under operating budget. Smaller items and repairs done through operating budget

Potential Grant funding for this project - Mecawee; likely an 80/20 match Infrastructure bill funding

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|------|------|------|------|--------------|------------|
| Grants | - | | 80,000 | | | | | | 80,000 |
| Transfer In: 1 - Town GF | - | 15,000 | 15,000 | | | | | | 30,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ - | \$ 15,000 | \$ 95,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 110,000 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------|------------|------|-----------|------|------|--------------|------------|
| Infrastructure | - | | 100,000 | | 80,000 | | | | 180,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Uses | \$ - | \$ - | \$ 100,000 | \$ - | \$ 80,000 | \$ - | \$ - | \$ - | \$ 180,000 |

| Running Project Total | \$ - | \$ 15,000 | \$ 10,000 | \$ 10,000 | \$ (70,000) | \$ (70,000) | \$ (70,000) | \$ (70,000) | \$ (70,000) |
|-----------------------|------|-----------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|

Additional information - Grant Source details - General Ledger Account Numbers:

| Project Name | Retaining Walls and Embankments |
|------------------------|---------------------------------|
| Responsible Department | Highway |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | HWY8 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/6/2021 |
| Entity | Town |

Description and Justification

Carleton Hill Road Embankment is eroding into the river needs a geo-technical study to deal with the slope; VTRANS estimates \$500k to fix. Other areas of need include College Hill, Slayton Terrace. Potential infrastructure bill financing in the future.

Debt financing proposed for Carleton Hill Road project; Estimated 20 year bond at 3% with debt service supported in the future annual operating budgets of the Town General Fund.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|--------------|--------------|
| Debt Financing | - | 500,000 | - | | | | | | 500,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Town GF - Debt Service | - | | 33,276 | 33,276 | 33,276 | 33,276 | 33,276 | 499,137 | 665,517 |
| Total Sources | \$ - | \$ 500,000 | \$ 33,276 | \$ 33,276 | \$ 33,276 | \$ 33,276 | \$ 33,276 | \$ 499,137 | \$ 1,165,517 |

| Financing Uses (Expenses) | Prior | Years | 2023 | | 2024 | 2025 | | 2026 | 2027 | 2028 | Fut | ure Years | Total |
|---------------------------|-------|-------|--------|-------|------------|-----------|----|--------|--------------|--------------|-----|-----------|-----------------|
| Engineering | | - | 50 | 0,000 | | | | | | | | | 50,000 |
| Infrastructure | | - | | | 450,000 | | | | | | | | 450,000 |
| | | - | | | | | | | | | | | - |
| | | - | | | | | | | | | | | - |
| | | - | | | | | | | | | | | - |
| | | - | | | | | | | | | | | - |
| Debt Service | | - | | | 33,276 | 33,276 | 5 | 33,276 | 33,276 | 33,276 | | 499,137 | 665,517 |
| Total Uses | \$ | - | \$ 50 | 0,000 | \$ 483,276 | \$ 33,276 | \$ | 33,276 | \$ 33,276 | \$ 33,276 | \$ | 499,137 | \$ 1,165,517 |
| | | | | | | | | | | | | | |
| Running Project Total | \$ | - | \$ 450 | 0,000 | \$ - | \$ - | \$ | | \$ | \$ | \$ | - | \$ - |

| Additional inform | Additional information - Grant Source details - General Ledger Account Numbers: | | | | | | | | | | |
|-------------------|---|--|--|--|--|--|--|--|--|--|--|
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |

| Project Name | Stormwater Collection System |
|------------------------|------------------------------|
| Responsible Department | Highway |
| Project Type | Infrastructure |
| Project Rank | Necessary |

| Project Number | HWY9 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/6/2021 |
| Entity | Town |

Description and Justification

Summary project for the evaluation, capital maintenance, renewal and replacement of stormwater collection system infrastructure. This includes the underground stormwater pipes and catch basins. Hoyle Tanner is working on an evaluation of the collection system that will inform this project and the priorities in future years. Approximately \$38/foot cost

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|-----------|
| Reserve Opening Balance | 20,000 | | | | | | | | 20,000 |
| Transfer In: 1 - Town GF | - | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | | 60,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ 20,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ - | \$ 80,000 |

| Financing Uses (Expenses) | Prior Yea | rs | 2023 | | 2 | 024 | 202 | 25 | 2 | 026 | 202 | 27 | 202 | .8 | Future Y | ears | To | otal |
|---------------------------|-----------|----|------|---|----|-----|-----|----|----|-----|-----|----|-----|----|----------|------|----|------|
| Infrastructure | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | , | | | | | | | | | | , | | | | - |
| Total Uses | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

| Running Project Total | \$ 20,000 | \$ 30,000 | \$ 40,000 | \$ 50,000 | \$ 60,000 | \$ 70,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 |
|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|

Additional information - Grant Source details - General Ledger Account Numbers:

Highway Reserve Accounts and FY21 Balances:

6-3400-219 Assigned - Catch Basins \$15,000 plus \$5k in FY22 from 1-5029-962 Catch Basin Repair

6-3400-221 Assigned - Storm Drain Pipe Repair \$15,000 plus \$5k in FY22 from 1-5029-961 Street Drain Pipe Repair

Anticipate spending \$20k of the reserve balance in FY22

| Project Name | South Woodstock WWTF Upgrade |
|------------------------|------------------------------|
| Responsible Department | Sewer |
| Project Type | Sewer Infrastructure |
| Project Rank | Urgent |

| Project Number | SEW1 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/20/2021 |
| Entity | Sewer |

Description and Justification

The current plant is being replaced on the same site. This is a State mandated project. The project costs have increased to \$3.8 million from the original estimates of approximately \$2.3m. Application for a \$2.8m bond are underway assuming 20 years and 2% Interest. Town staff are currently seeking grants to make up this shortfall. Financing source to offset debt payments is listed here as coming from user fees understanding that as of this writing there is an ongoing debate about the ultimate source of financing.

| Financing Sources (Revenues) | Prior \ | ears/ | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|---------|--------|--------------|--------------|------------|------------|------------|------------|--------------|--------------|
| Debt Financing | | - | 2,800,000 |) | | | | | | 2,800,000 |
| Grants | | - | | 1,000,000 | | | | | | 1,000,000 |
| Sewer Fund | | - | | 171,200 | 171,200 | 171,200 | 171,200 | 171,200 | 2,568,000 | 3,424,000 |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| | | - | | | | | | | | - |
| Total Sources | \$ | - | \$ 2,800,000 | \$ 1,171,200 | \$ 171,200 | \$ 171,200 | \$ 171,200 | \$ 171,200 | \$ 2,568,000 | \$ 7,224,000 |
| | | | | | | | | | | |
| Financing Uses (Expenses) | Prior \ | ears / | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
| Engineering | | - | 300,000 | | | | | | | 300,000 |
| Construction | | - | 1,500,000 | 2,000,000 | | | | | | 3,500,000 |
| Debt Service | | - | | 171,200 | 171,200 | 171,200 | 171,200 | 171,200 | 2,568,000 | 3,424,000 |
| · | 1 | | 1 | 1 | 1 | | | 1 | | |

| Debt Service | - | | 171,200 | 171,200 | 171,200 | 171,200 | 171,200 | 2,568,000 | 3,424,000 |
|-----------------------|------|--------------|--------------|------------|------------|------------|------------|--------------|--------------|
| | II. | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | • | | | | | | | | 1 |
| Total Uses | \$ - | \$ 1,800,000 | \$ 2,171,200 | \$ 171,200 | \$ 171,200 | \$ 171,200 | \$ 171,200 | \$ 2,568,000 | \$ 7,224,000 |
| | | • | • | • | • | - | - | - | |
| Running Project Total | \$ - | \$ 1,000,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

| Additional information - Grant Source details - General Ledger Account Numbers: |
|---|
| |
| |
| |
| |
| |
| |

| Project Name | Maxham Meadow WWTF Upgrade |
|------------------------|----------------------------|
| Responsible Department | Sewer |
| Project Type | Sewer Infrastructure |
| Project Rank | Necessary |

| Project Number | SEW2 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 11/11/2021 |
| Entity | Sewer |

Description and Justification

October 2021 Selectboard approved engineering study to begin planning for needed upgrade to the Main Wastewater Treatment Facility (Maxham Meadow Way). This is a state mandated project and has not been scoped yet. In FY22 engineers will detail the work necessary after which it will be possible to get an estimated cost. The full asset list includes detailed inventory of the major equipment at the facility, this will all be covered as part of the engineering study for the upgrade. In the event that it is not, a separate project will be created to schedule renewal and replacement of major equipment. Cost range has been quoted at \$9-\$18M; assume \$13.5M for planning purposes.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|------|------|------|------|------|--------------|------------|
| Grants | - | 75,000 | | | | | | | 75,000 |
| Sewer Fund | = | 75,000 | | | | | | | 75,000 |
| | - | | | | | | | | - |
| | = | | | | | | | | - |
| | - | | | | | | | | - |
| | = | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ - | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |

| Financing Uses (Expenses) | Prior | Years | 2023 | 3 | 202 | 4 | | 2025 | | 2026 | | 2027 | 2 | 028 | Future | Years | | Total |
|---------------------------|-------|-------|------|---------|-----|---|----|------|----|------|----|------|----|-----|--------|-------|----|---------|
| Engineering | | - | 1 | .50,000 | | | | | | | | | | | | | | 150,000 |
| Construction | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| | | - | | | | | | | | | | | | | | | | - |
| Total Uses | \$ | - | \$ 1 | 50,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 150,000 |
| Running Project Total | s | | l ¢ | _ | Ś | | Ġ | | Ś | | Ġ | | ¢ | | Ġ | | Ġ | |

Additional information - Grant Source details - General Ledger Account Numbers:

| Additional information - Grant Source details - General Leager Account Numbers. | |
|---|--|
| Sewer Reserve Accounts and FY21 Balances: | |
| | |
| | |
| | |

| Project Name | Sewer Underground Infrastructure |
|------------------------|----------------------------------|
| Responsible Department | Sewer |
| Project Type | Sewer Infrastructure |
| Project Rank | Necessary |

| Project Number | SEW3 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 11/28/2021 |
| Entity | Sewer |

Description and Justification

Summary project for the evaluation, capital maintenance, renewal and replacement of sewer underground infrastructure (collection system). This includes 13 miles of underground piping and manholes. The project would involved updating the mapping of the system and evaluation of the condition of the infrastructure which would subsequently lead to planning for future sliplining and replacement. Evaluation will include jetting/flushing the lines before evaluating them with a camera. Hoyle Tanner is working on an RFP for this project currently. There are some new camera technologies that are less expensive than the traditional camera lines. Cost still to be determined

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------|------|------|------|------|------|--------------|-----------|
| Reserve Opening Balance | 23,696 | | | | | | | | 23,696 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ 23,696 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 23,696 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------|------|------|------|------|------|--------------|-------|
| | - | | | | | | | | ı |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | |
| Total Uses | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | • | | • | | • | • | | |

| Running Project Total | \$ 23,696 |
|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|

Additional information - Grant Source details - General Ledger Account Numbers:

Sewer Reserve Accounts and FY21 Balances:

8-3300-101 Committed - II Study \$20,000

8-3300-502 Committed - Sewer Line Maint \$3,696

| Project Name | Sewer Vehicles |
|------------------------|----------------|
| Responsible Department | Sewer |
| Project Type | Vehicles |
| Project Rank | Necessary |

| Project Number | SEW4 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/9/2021 |
| Entity | Sewer |

Description and Justification

Summary project for renewal and replacement of sewer vehicles. The tractor in the current fleet will be replaced with a skid steer loader and attachments at a lower replacement cost. Because existing reserve funds in the Sewer Fund are committed for specific purposes they must be spent for those purposes. The FY23 replacement of the Line Flusher has \$40k in reserve to offset the \$160k cost and the F350 has no current reserve. Five year lease financing proposed for these two items together. Assum 3% interest.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|-----------|-----------|-----------|-----------|----------|--------------|------------|
| Reserve Opening Balance | 185,336 | | | | | | | | 185,336 |
| Transfer In: 3 - Sewer | - | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | | 36,000 |
| Debt Financing | - | 120,000 | | | | | | | 120,000 |
| Debt Financing | - | 60,000 | | | | | | | 60,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Sewer Fund | - | 39,304 | 39,304 | 39,304 | 39,304 | 39,304 | | | 196,520 |
| Total Sources | \$ 185,336 | \$ 225,304 | \$ 45,304 | \$ 45,304 | \$ 45,304 | \$ 45,304 | \$ 6,000 | \$ - | \$ 597,856 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------------|------------|-----------|-----------|-----------|------|--------------|------------|
| Vehicles | - | 160,000 | 150,000 | 12,000 | | | | 300,000 | 622,000 |
| Vehicles | - | 60,000 | 45,000 | | | | | | 105,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Debt Service | - | 39,304 | 39,304 | 39,304 | 39,304 | 39,304 | | | 196,520 |
| Total Uses | \$ - | \$ 259,304 | \$ 234,304 | \$ 51,304 | \$ 39,304 | \$ 39,304 | \$ - | \$ 300,000 | \$ 923,520 |
| | | | • | | · | · | | | |

Running Project Total \$ 185,336 \$ 151,336 \$ (37,664) \$ (43,664) \$ (37,664) \$ (31,664) \$ (25,664) \$ (325,664) \$

Additional information - Grant Source details - General Ledger Account Numbers:

Sewer Reserve Accounts and FY21 Balances:

8-3300-204 Committed - Ton Truck \$16,000 plus \$3k in FY22 from 3-5029-937 F350 Ton Truck

8-3300-201 Committed - Pickup Truck \$12,000 plus \$3k in FY22 from 3-5029-945 F150 Pickup

8-3300-202 Committed - Sludge Truck \$32,378 (will be spent on FY22 sludge hauler purchase)

8-3300-205 Committed - Tractor \$111,336; 8-3300-302 Committed - Line Flusher \$40,000

| Project Name | Sewer Vehicles |
|------------------------|----------------|
| Responsible Department | Sewer |
| Project Type | Vehicles |
| Project Rank | Necessary |

| Project Number | SEW4 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 12/9/2021 |
| Entity | Sewer |

| Vehicle | Replacement Year | Replacement Cost | Condition | Notes |
|-------------------------------|------------------|------------------|-----------|--|
| Sludge Hauler 1999 | 2022 | 225,000 | | 15-20 year life |
| Flusher Trailer 1994 | 2023 | 160,000 | poor | 15-20 year life |
| Ford F350 Truck 2016 | 2023 | 80,000 | fair | \$20k trade |
| CASE Tractor with Loader 2003 | 2024 | 150,000 | good | will replace with Skid Steer Loader; 15-20 year life |
| Ford F150 Truck 2017 | 2024 | 45,000 | good | |
| Soil Builder 2003 | | | | will not replace |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

| Project Name | Sewer Equipment |
|------------------------|-----------------|
| Responsible Department | Sewer |
| Project Type | Equipment |
| Project Rank | Necessary |

| Project Number | SEW5 |
|----------------|----------------|
| Owner | Elijah Lemieux |
| Last Update | 11/28/2021 |
| Entity | Sewer |

Description and Justification

Summary project for sewer equipment separate from large, individual WWTF projects and vehicles. Purchase a pump for the pump station, existing pumps are 20 years old and haven't been rebuilt. FY23 plan to put a new pump in and then rotate out to rebuild the next pump. One pump station with two pumps in it. The sampler that is currently in SEW4 will hopefully be part of the larger SEW2 project

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|-----------|------|------|------|------|------|--------------|-----------|
| Reserve Opening Balance | 19,214 | | | | | | | | 19,214 |
| Transfer In: 3 - Sewer | - | 18,000 | | | | | | | 18,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Sources | \$ 19,214 | \$ 18,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 37,214 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|-----------|-----------|------|------|------|------|--------------|-----------|
| Equipment | - | 22,000 | 12,000 | | | | | | 34,000 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Total Uses | \$ - | \$ 22,000 | \$ 12,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 34,000 |
| | · | • | • | • | | • | • | • | • |
| | | · — — | | 1 . | | 1 . | 1 . | 1 . | |

| Running Project Total | \$ 19,214 \$ | 15,214 \$ | 3,214 \$ | 3,214 \$ | 3,214 \$ | 3,214 \$ | 3,214 \$ | 3,214 \$ | 3,214 |
|-----------------------|-----------------|-----------|----------|----------|----------|----------|----------|----------|-------|

Additional information - Grant Source details - General Ledger Account Numbers:

Sewer Reserve Accounts and FY21 Balances:

8-3300-304 Influent Pump \$2,000 with additional \$2k added in FY22

8-3300-301 Committed - Dechlorin Equip \$1,213.94

8-3300-303 Committed - TV Camera \$10,000

8-3400-301 Assigned - Dechlorin Equip \$4,000

| Project Name | Climate Action Projects B |
|------------------------|---------------------------|
| Responsible Department | General Government |
| Project Type | Buildings |
| Project Rank | Desirable |

| Project Number | SEW6 |
|-----------------------|-------------|
| Owner | Bill Kerbin |
| Last Update | 1/1/2022 |
| Entity | Sewer |

Description and Justification

Project in support of Woodstock's Climate Emergency Declaration with a goal of achieving net zero greenhouse gas emissions by 2030. One third of the Town's emissions come from heating municipal buildings and will be the first focus of this effort. This project includes heat pumps, LED lighting, weatherization and corrective action in regard to the lack of ventilation in the headworks room and office/lab at the Main WWTF. These are significant code violations and safety concerns. In addition to proper ventilation, these initiatives are anticipated to reduce energy costs by \$20k per year in the operating budget. Guaranteed minimum savings if \$12k-\$15k per year; 10 year lease at 2% through the company and Woodstock would own the equipment after the 10 years with an 18-20 year life. GOV2 and SEW6 make up the total project.

| Financing Sources (Revenues) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|------------------------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Debt Financing | - | 244,192 | | | | | | | 244,192 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | | | | | | | | | - |
| Sewer Fund | - | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 | 108,740 | 271,850 |
| Total Sources | \$ - | \$ 271,377 | \$ 27,185 | \$ 27,185 | \$ 27,185 | \$ 27,185 | \$ 27,185 | \$ 108,740 | \$ 516,042 |

| Financing Uses (Expenses) | Prior Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | Future Years | Total |
|---------------------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|--------------|------------|
| Building Improvements | - | 244,192 | | | | | | | 244,192 |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| | - | | | | | | | | - |
| Debt Service | - | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 | 27,185 | 108,740 | 271,850 |
| Total Uses | \$ - | \$ 271,377 | \$ 27,185 | \$ 27,185 | \$ 27,185 | \$ 27,185 | \$ 27,185 | \$ 108,740 | \$ 516,042 |

Additional information - Grant Source details - General Ledger Account Numbers:

Total estimated cost is \$660,127 to be lease financed over 10 years for about \$75k per year. Will use \$30k reserve to reduce borrowing to \$630,127 for a payment of about \$72k per year. Should this project get cut or reduced, the new roof on the old town garage (\$34,500) is a critical project and will be added to HWY6 Highway Buildings for replacement in FY23. Transfer \$30k in reserve from HWY6 to GOV2 to support the new roof project. SEW6 is the Sewer portion of the overall project.

Related project: GOV2

Running Project Total

| Project Name | Climate Action Projects B |
|------------------------|---------------------------|
| Responsible Department | General Government |
| Project Type | Buildings |
| Project Rank | Desirable |

| Project Number | SEW6 |
|-----------------------|-------------|
| Owner | Bill Kerbin |
| Last Update | 1/1/2022 |
| Entity | Sewer |

| FY23 Items | Cost | Fund | Project # | | | | |
|------------------------------|---------|------------------------|------------------|--|------------------------|-------------------|-----|
| PW Heat Pump (new) | 75,000 | Town General | GOV2 | | Prorate DDC Contr | ols and P&P Bond: | |
| Town Garage Roof | 34,500 | Town General | GOV2 | \$30k reserve available from HWY6 | GOV2 Projects: | 272,581 | 63% |
| PW Heat Pump (old) | 56,385 | Town General | GOV2 | | SEW6 Projects: | 160,000 | 37% |
| Fire Station 2 Heat Pump | 48,500 | Town General | GOV2 | | | | |
| Weather Stripping Fire Stn 2 | 2,300 | Town General | GOV2 | | Prorate Debt: | | |
| LED Lighting Fire Station 2 | 12,500 | Town General | GOV2 | | GOV2 Projects: | 385,935 | 61% |
| Visitor Center Heat Pump | 9,396 | Town General | GOV2 | | SEW6 Projects: | 244,192 | 39% |
| Town Garage LED and Weather | | | | | | | |
| Stripping | 34,000 | Town General | GOV2 | 60% of debt financed for Town General | | | |
| WWTF HVAC | 145,000 | Sewer | SEW6 | 40% of debt financed for Sewer | | | |
| WWTF Weahter Stripping | 15,000 | Sewer | SEW6 | | | | |
| DDC Controls | 221,010 | Pro-rate | GOV2/SEW6 | | | | |
| P&P Bond | 6,536 | Pro-rate | GOV2/SEW6 | | | | |
| Total | 660,127 | 10 year lease for \$63 | 0,127 after redu | ction for reserve; est \$72k pmt in total split betwee | n Town General and Sew | er | |