TOWN OF WOODSTOCK, VERMONT

FINANCIAL STATEMENTS

JUNE 30, 2021 AND INDEPENDENT AUDITOR'S REPORTS

TOWN OF WOODSTOCK, VERMONT

JUNE 30, 2021

TABLE OF CONTENTS

	Page(s)
Independent Auditor's Report	1 - 2
Management's Discussion and Analysis	3 - 10
Basic Financial Statements:	
Government-wide Financial Statements -	
Government-wide Statement of Net Position	11 - 12
Government-wide Statement of Activities	13
Fund Financial Statements -	
Balance Sheet - Governmental Funds	14 - 16
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	17 - 19
Statement of Revenues and Expenditures - Budget and Actual - General Fund	20
Statement of Net Position - Proprietary Funds	21 - 22
Statement of Revenues, Expenses and Changes in Net Position - Proprietary Funds	23
Statement of Cash Flows - Proprietary Funds	24 - 25
Notes to Financial Statements	26 - 41
Supplementary Schedules:	
Schedule 1 - Schedule of Revenues and Expenditures - Budget and Actual - General Fund	42 - 54
Schedule 2 - Schedule of Revenues and Expenses - Budget and Actual - Sewer Fund	55 - 57
Schedule 3 - Combining Balance Sheet - Permanent Fund	58 - 59
Schedule 4 - Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Permanent Fund	60 - 61
Schedule 5 - Schedule of Town's Proportionate Share of Net Pension Liability - VMERS	62
Schedule 6 - Schedule of Town's Contributions - VMERS	63
Compliance Reports:	
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	64 - 65
Schedule of Findings	

Mudgett Jennett & Krogh-Wisner, P.C. Certified Public Accountants #435

INDEPENDENT AUDITOR'S REPORT

The Selectboard
Town of Woodstock, Vermont

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Woodstock, Vermont (the Town) as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Town's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Woodstock, Vermont as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof and the budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and schedules 5 and 6 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The accompanying schedules 1 through 4 are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying schedules 1 through 4 are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying schedules 1 through 4 are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 23, 2022 on our consideration of the Town's internal control over financial reporting; on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements; and on other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Montpelier, Vermont February 23, 2022

Model Junet ? Those Won P.

Management's Discussion and Analysis

The Town of Woodstock was chartered by New Hampshire Governor Benning Wentworth on July 10, 1761. It was named after Woodstock in Oxfordshire, England. The town was first settled in 1768.

A five-member Selectboard is elected and is responsible for providing municipal services such as administration, planning and zoning, public works and public safety.

The following is a discussion and analysis of the Town of Woodstock's (Town) financial performance, including an overview and analysis of the financial activities of the Town for the fiscal year ending June 30, 2021. Readers should consider this information in conjunction with the Town's financial statements which are located after this analysis.

GENERAL FUND BUDGETARY HIGHLIGHTS

On February 29, 2020, the voters of the Town of Woodstock convened at the Town Hall for the annual Town Meeting. A budget of \$5,902,498 (for fiscal year 2021 excluding special articles) was presented which included specific sums of money to operate the various Town departments. To defray operating costs, the amount needed to be raised by taxation was \$4,075,518. The amount to be raised by taxation was voted and adopted on March 3, 2020.

The approved budget decreased by \$136,010 under the fiscal year 2020 budget. The change was primarily due to decreases in the amount needed for administration, public safety services and public works.

The amount to be raised by taxation of \$4,075,518 was an increase of 3.96% over the previous year's amount.

FINANCIAL HIGHLIGHTS

Government-wide Highlights

The Town's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at June 30, 2021, by \$19,710,314. Net position for governmental activities increased by \$2,767,419 and net position for business-type activities increased by \$51,985. There were deferred inflows of resources of \$1,116,045.

Fund Highlights

At the end of the fiscal year, the Town's governmental funds reported a combined ending fund balance of \$10,817,137, an increase of \$6,787,277 compared to the prior year. The \$10,817,137 represents amounts restricted, committed, and assigned for specific purposes, such as future capital expenditures as well as an unassigned deficit in the General Fund of \$75,251. The proprietary funds reported net position at June 30, 2021, of \$1,961,564, an increase of \$51,985 for the year.

Debt

The Town's total long-term debt increased during the fiscal year to \$6,259,980. During fiscal year 2021, the Town retired debt of \$276,295.

OVERVIEW OF THE FINANCIAL STATEMENTS

The Governmental Accounting Standards Board (GASB) establishes accounting principles generally accepted in the United States of America. The Town's financial statements for the year ended June 30, 2021, are prepared and presented using the guidelines established by the GASB.

The Town's basic financial statements consist of the following three components:

- Management's Discussion and Analysis An introduction to the basic financial statements that is intended to be an easily read analysis of the Town's financial activities based on currently known facts, decisions or conditions.
- Basic Financial Statements This section of the report includes government-wide financial statements, fund financial statements and notes to the financial statements. The government-wide financial statements present the financial position and activities of the Town as a whole using accounting methods similar to those used by private-sector companies. The fund financial statements present financial information on specific activities of the Town. The notes to the financial statements provide additional disclosures to the information presented in the financial statements.
- Supplementary Schedules This section of the report includes schedules 1, 2, 3 and 4 which are not required by accounting principles generally accepted in the United States of America (U.S. GAAP) but are presented as supplementary information. These schedules contain budgetary basis schedules and combining information for the individual components of the Permanent Fund. This section also includes schedules 5 and 6, which report information required by U.S. GAAP for the Town's portion of VMERS historical pension information.

Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances. The statements provide both short-term and long-term information about the Town's financial position which helps readers determine whether the Town's financial position has improved or deteriorated during the fiscal year. These statements include all non-fiduciary activity on the full accrual basis of accounting. This means that all revenues and expenses are reflected in the financial statements even if the related cash has not been received or paid as of June 30. There are two government-wide statements:

- Statement of Net Position The statement presents information on all of the Town's assets, liabilities, deferred inflows of resources and deferred outflows of resources with the difference between assets plus deferred outflows less liabilities less deferred inflows with the difference reported as net position. Over time, increases or decreases in net position may indicate whether the financial position of the Town is improving or deteriorating and what impact deferred inflows and outflows of resources are making.
- Statement of Activities The statement presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements have separate columns for governmental activities and business-type activities. The Town's activities are classified as follows:

- Governmental Activities Activities reported here include general government, public safety, public works, economic and community development, and culture and recreation. Property taxes, federal, state and other local revenues finance these activities.
- Business-type Activities Activities reported here include the Unemployment Fund and Sewer Fund.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Woodstock, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the Town's funds can be divided into two categories: governmental and proprietary. Each of these categories uses different accounting approaches.

- Governmental funds Most of the basic services provided by the Town are reported in the governmental funds. These statements provide a detailed, short-term view of the functions reported as governmental activities in the government-wide financial statements. The government-wide financial statements are reported using the full accrual basis of accounting, but the governmental fund financial statements are reported using the modified accrual basis of accounting. This allows the reader to focus on assets that can be readily converted to cash and determine whether there are adequate resources to meet the Town's current needs.
- **Proprietary funds** Proprietary funds report activities that operate less like those of private-sector business and use the full accrual basis of accounting. Proprietary funds are reported as business-type activities on the government-wide financial statements. Since proprietary funds use full accrual basis accounting, there are no differences between amounts reported on the government-wide statements and the proprietary fund statements. The Town uses proprietary funds to account for its Sewer Fund and Unemployment Fund.

The governmental fund statements include reconciliations of the amounts reported on these statements (modified accrual accounting) with governmental activities on the government-wide statements (accrual accounting). The following indicates some of the reporting differences between the government-wide financial statements and the fund financial statements.

- Capital assets used in government-wide activities are not reported on governmental fund statements.
- Other long-term assets that are not available to pay for current period expenditures are not included in governmental fund statements but are included on the government-wide statements.
- Long-term liabilities, unless due and payable, are not included in the governmental fund financial statements. These liabilities are only included in the government-wide statements.
- Capital outlay spending results in capital assets on the government-wide statements but is reported as an expenditure in the fund financial statements.

Because the focus of governmental funds is different from that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. This comparison can help readers better understand the long-term impact of the Town's near-term financing decisions. The comparisons are:

- Reconciliation of the Balance Sheet of the Governmental Funds to the Statement of Net Position.
- Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds to the Statement of Activities.

The reconciliation of the government-wide financial statements to proprietary funds financial statements is not necessary. The business-type activities of the government-wide financial statements and the proprietary funds use the same accounting basis and measurement focus.

FINANCIAL ANALYSIS OF THE GOVERNMENT-WIDE FINANCIAL STATEMENTS

Net Position

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. However, the net position of governmental activities should be viewed independently from business-type activities. Revenues of the business-type activities are generally used to finance the operations of the Sewer Fund and the Unemployment Fund.

The following table reflects the government-wide net position compared to the prior year.

Net Position June 30, 2021 and June 30, 2020

	Governmenta	Activities	Business-type	e Activities	Total			
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>		
Current assets	\$ 11,780,599 \$	4,915,508 \$	118,095 \$	216,442 \$	11,898,694 \$	5,131,950		
Noncurrent assets	15,145,645	13,862,615	2,092,800	1,934,392	17,238,445	15,797,007		
Total assets	26,926,244	18,778,123	2,210,895	2,150,834	29,137,139	20,928,957		
Deferred outflows								
of resources	467,901	136,870	80,149	22,808	548,050	159,678		
Current liabilities	1,049,285	750,179	16,767	82,755	1,066,052	832,934		
Long-term liabilities	7,484,416	2,177,856	308,362	179,413	7,792,778	2,357,269		
Total liabilities	8,533,701	2,928,035	325,129	262,168	8,858,830	3,190,203		
Deferred inflows								
of resources	1,111,694	1,005,627	4,351	1,895	1,116,045	1,007,522		
Net Position:								
Net investment in								
capital assets	7,568,388	11,247,131	2,092,800	1,896,717	9,661,188	13,143,848		
Restricted - Expendable	7,304,086	2,494,017	106,381	106,381	7,410,467	2,600,398		
Unrestricted	2,876,276	1,240,183	(237,617)	(93,519)	2,638,659	1,146,664		
Total net position	\$ 17,748,750 \$	14,981,331 \$	1,961,564 \$	1,909,579 \$	19,710,314 \$	16,890,910		

The portion of the Town's governmental activities net position as of June 30, 2021, that reflects its investment in capital assets (e.g., land, buildings, equipment, and construction in progress), less any related debt used to acquire those assets is \$7,568,388 or 42.6%. The Town uses these capital assets to provide services to citizens; therefore, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

A portion of the Town's governmental activities net position (41.2% or \$7,304,086) represents restricted net position. These resources are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position of \$2,876,276 may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the Town of Woodstock is able to report positive balances in all of the three categories of net position for governmental activities and two of three positive categories for business-type activities.

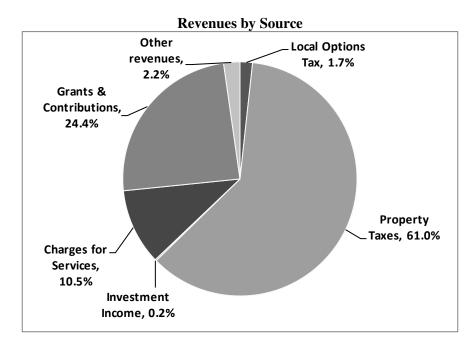
Changes in Net Position for the Fiscal Years Ended June 30, 2021 and 2020

	Governmental	Activities	Business-type	Activities	Total		
Revenues	2021	2020	2021	2020	2021	2020	
Program Revenues							
Grants and Contributions \$	2,237,591 \$	294,906	\$ - \$	- \$	2,237,591 \$	294,906	
Charges for Services	964,695	780,910	1,048,907	869,480	2,013,602	1,650,390	
Other	205,172	261,274	618	3	205,790	261,277	
General Revenues							
Property Taxes	5,593,088	4,506,115	-	-	5,593,088	4,506,115	
Local Options Tax	157,870	281,974	-	-	157,870	281,974	
Investment Income	17,261	29,476	5,095	16,217	22,356	45,693	
Total Revenues	9,175,677	6,154,655	1,054,620	885,700	10,230,297	7,040,355	
Expenses							
Governmental Activities							
General Government	1,582,028	1,365,140	-	-	1,582,028	1,365,140	
Public Works	2,171,876	1,934,581	-	-	2,171,876	1,934,581	
Public Safety	2,265,537	1,581,409	-	-	2,265,537	1,581,409	
Economic & Community							
Development	243,805	226,894	-	-	243,805	226,894	
Culture and Recreation	640,545	595,571	-	-	640,545	595,571	
Debt Service - Interest	66,016	46,365	-	-	66,016	46,365	
Business-type Activities							
Sewer	-	-	909,635	1,000,836	909,635	1,000,836	
Unemployment	-	-	-	-	-	-	
Total Expenses	6,969,807	5,749,960	909,635	1,000,836	7,879,442	6,750,796	
Changes in Net Position							
before Changes in Market							
Value (MV) and Transfers	2,205,870	404,695	144,985	(115,136)	2,350,855	289,559	
MV Increase(Decrease)	468,549	211,060	-	-	468,549	211,060	
Transfer In (Out)	93,000	(198,840)	(93,000)	198,840	-	-	
Changes in Net Position	2,767,419	416,915	51,985	83,704	2,819,404	500,619	
Net Position - Beginning	14,981,331	14,564,416	1,909,579	1,825,875	16,890,910	16,390,291	
Net Position - Ending	17,748,750 \$	14,981,331	\$ 1,961,564 \$	1,909,579 \$	19,710,314 \$	16,890,910	

Governmental Activities - In fiscal year 2021, property taxes provided 61.0% of revenues. Grants and Contributions accounted for 24.4%. The amount earned on investments was 0.2% of total governmental activities revenues. Charges for Services brought in 10.5% and the Local Option Tax was 1.7%.

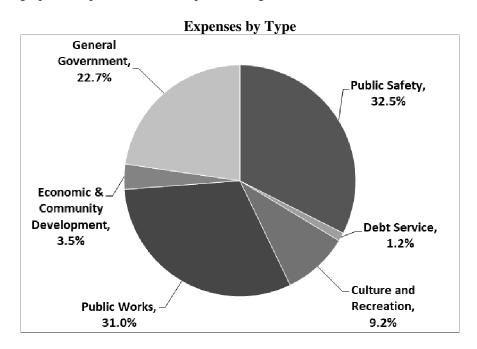
Business-type Activities - Charges for Services accounted for 99.5% of revenues.

The chart on the following page is a graphical representation of revenues for governmental activities.



For fiscal year 2021, governmental activities expenses exceeded program revenues by \$3,562,349 compared to \$4,412,870 for fiscal year 2020.

The following is a graphical representation of expenses for governmental activities.



While Town expenses cover many services, the largest expenses are for public works, public safety, and general government.

FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, the Town of Woodstock uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Town of Woodstock's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financial requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$10,817,137. This fund balance is made up of restricted, committed, assigned, and an unassigned negative in the General Fund of \$75,251.

General Fund - The General Fund is the chief operating fund of the Town. At the end of the current fiscal year, restricted fund balance totaled \$4,600,679. The fund balance of the Town General Fund increased by \$4,801,569 during the fiscal year and reported a total fund balance of \$4,525,428 at June 30, 2021.

Proprietary Funds - The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. In addition to determining the amount of General Fund balance available for appropriation, the Town also makes a similar calculation for the Sewer Fund and Unemployment Fund.

Unrestricted net assets of the Town's Sewer Fund amount to a negative \$237,617, an increase of \$144,098 during the most recent fiscal year. Restricted net position of the Town's Unemployment Fund amounts to \$106,381, which is unchanged from fiscal year 2020. Other factors concerning these two funds have already been addressed in the discussion of the Town's business-type activities.

CAPITAL ASSETS

The Town's investment in capital assets for its governmental and business-type activities as of June 30, 2021, amounts to \$16,148,394 (net of depreciation). This amount represents an increase of \$1,438,626 from the prior year. This investment in capital assets includes land and improvements, buildings and improvements, vehicles and equipment, infrastructure, and construction in process.

Capital Assets as of June 30, 2021 and June 30, 2020 (Net of Depreciation)

	_	Government	ental Activities Business-type Activities			Business-type Activities			<u> </u>
		<u>2021</u>	<u>2020</u>		<u>2021</u>		<u>2020</u>	<u>2021</u>	<u>2020</u>
Land	\$	642,570 \$	\$ 642,570	\$	36,164	\$	36,164 \$	678,734 \$	678,734
Land Improvements		217,976	8,410		-		-	217,976	8,410
Construction in process		1,005,634	-		355,355		463,082	1,360,989	463,082
Infrastructure		7,112,091	7,327,217		61,210		63,417	7,173,301	7,390,634
Buildings & improvements		2,621,411	2,725,272		-		-	2,621,411	2,725,272
Sewer treatment plant		-	-		1,598,542		1,325,289	1,598,542	1,325,289
Vehicles and equipment		2,296,396	1,895,668		40,076		44,588	2,336,472	1,940,256
Office equip & computers		159,516	176,239		1,453		1,852	160,969	178,091
Total assets	\$	14,055,594	\$ 12,775,376	\$	2,092,800	\$	1,934,392 \$	16,148,394 \$	14,709,768

Additional information on the Town's capital assets can be found in Note 4, "Capital Assets."

DEBT ADMINISTRATION

Long-term Debt - On June 30, 2021, the Town of Woodstock had total long-term debt outstanding of \$6,259,980. Of this amount, \$4,500,000 represents a bond payable at an interest rate of 2.68%, \$420,000 represents a bond payable at an interest rate of 4.67%, \$401,400 represents a bond payable at an interest rate of 2.49%, \$132,000 represents a bond payable at an interest rate of 3%, \$243,645 represents a note payable at an interest rate of 3.15%, \$177,185 represents a note payable at an interest rate of 2.5%, \$127,338 represents a note payable at an interest rate of 2.95%, \$75,459 represents a note payable at an interest rate of 1.95%, \$47,562 represents a note payable at an interest rate of 2.5%, \$44,804 represents a note payable at an interest rate of 2.92%, \$40,587 represents a note payable at an interest rate of 2.6%, and \$50,000 represents a note payable at an interest rate of 2.78%.

FISCAL YEAR 2022 BUDGET

For fiscal year 2022, the amount to be raised by taxes increased 23.1% or by \$942,576 over last year's budget. No amount will be used from the surplus, for the purpose of tax stabilization for fiscal year 2022. The Special Articles approved for fiscal year 2022 are \$790,200 less than those budgeted in fiscal year 2021. The fiscal year 2022 budget adopted at the Town Meeting in March 2021 will maintain services at the fiscal year 2021 levels.

Requests for Information

This financial report is designed to provide a general overview of the Town of Woodstock's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Municipal Manager, Town of Woodstock, PO Box 488, Woodstock VT 05091.

TOWN OF WOODSTOCK, VERMONT GOVERNMENT-WIDE STATEMENT OF NET POSITION JUNE 30, 2021

(Page 1 of 2)

	Governmental Activities]	Business-type Activities	<u>Totals</u>
ASSETS:				
Current assets -				
Cash and cash equivalents	\$ 8,281,611	\$	648,064	\$ 8,929,675
Investments	2,384,418		-	2,384,418
Receivables:				
Delinquent taxes	336,399		-	336,399
Accounts and grants	173,951		72,131	246,082
Other assets	2,120		-	2,120
Internal balances	602,100		(602,100)	-
Total current assets	11,780,599		118,095	11,898,694
Noncurrent assets -				
Notes receivable	1,090,051		-	1,090,051
Capital assets	20,449,872		8,275,498	28,725,370
less - accumulated depreciation	(6,394,278)		(6,182,698)	(12,576,976)
Total noncurrent assets	15,145,645		2,092,800	17,238,445
Total assets	26,926,244		2,210,895	29,137,139
DEFERRED OUTFLOWS OF RESOURCES:				
Deferred pension expense	467,901		80,149	548,050
LIABILITIES:				
Current liabilities -				
Accounts payable	543,839		8,245	552,084
Accrued expenses	84,681		8,522	93,203
Due to Village of Woodstock	45,469		-	45,469
Current portion of capital lease payable	83,442		_	83,442
Current portion of long-term debt	291,854		-	291,854
Total current liabilities	1,049,285		16,767	1,066,052
Noncurrent liabilities -				
Accrued compensated absences	269,307		119,390	388,697
Capital lease payable	143,784		-	143,784
Long-term debt	5,968,126		_	5,968,126
Net pension liability	1,103,199		188,972	1,292,171
Total noncurrent liabilities	7,484,416		308,362	7,792,778
Total liabilities	8,533,701		325,129	8,858,830

TOWN OF WOODSTOCK, VERMONT GOVERNMENT-WIDE STATEMENT OF NET POSITION JUNE 30, 2021

(Page 2 of 2)

	(Governmental	I	Business-type	
	_	Activities	. <u> </u>	Activities	<u>Totals</u>
DEFERRED INFLOWS OF RESOURCES:					
Unavailable revenue - grants and loans		995,846		-	995,846
Unavailable revenue - next year taxes		90,449		-	90,449
Deferred pension credits		25,399		4,351	29,750
Total deferred inflows of resources		1,111,694		4,351	1,116,045
NET POSITION:					
Net investment in capital assets		7,568,388		2,092,800	9,661,188
Restricted		7,304,086		106,381	7,410,467
Unrestricted		2,876,276		(237,617)	2,638,659
Total net position	\$	17,748,750	\$	1,961,564	\$ 19,710,314

TOWN OF WOODSTOCK, VERMONT GOVERNMENT-WIDE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2021

			F	Program Revenues							Net (Expense) Revenue and Changes in Net Position					
			Grants and	(Charges for				Governmental	F	Business-type	•				
		Expenses	Contribution	<u>s</u>	Services		<u>Other</u>		Activities	_	Activities	_	<u>Totals</u>			
FUNCTIONS/PROGRAMS:																
Governmental activities -																
General government	\$	1,582,028	\$ 1,765,192	\$	276,967	\$	11,145	\$	471,276	\$	-	\$	471,276			
Public safety		2,265,537	208,770		679,928		9,067		(1,367,772)		-		(1,367,772)			
Public works		2,171,876	246,388		-		182,464		(1,743,024)		-		(1,743,024)			
Economic and community																
development		243,805	17,191		-		2,496		(224,118)		-		(224,118)			
Culture and recreation		640,545	50		7,800		-		(632,695)		-		(632,695)			
Debt service - interest		66,016							(66,016)				(66,016)			
Total governmental activities		6,969,807	2,237,591		964,695		205,172		(3,562,349)				(3,562,349)			
Business-type activities -																
Sewer		909,635			1,048,907		618				139,890		139,890			
Total business-type activities		909,635			1,048,907		618				139,890		139,890			
	\$	7,879,442	\$ <u>2,237,591</u>	\$	2,013,602	\$	205,790		(3,562,349)		139,890		(3,422,459)			
	GENEI	RAL REVE	NUES - PROPERT	ΥT	CAXES				5,593,088		-		5,593,088			
			- LOCAL O	PTI	ON TAX				157,870		-		157,870			
			- INVESTM	IEN'	T INCOME)			17,261		5,095		22,356			
			- NET INCE	REA	SE (DECR)	EAS	SE) IN FAIR									
			VALUE	OF	INVESTM	EN.	ΓS		468,549		-		468,549			
7	TRANS	SFERS IN (OUT)						93,000		(93,000)					
									6,329,768		(87,905)		6,241,863			
	CHANG	GE IN NET I	POSITION						2,767,419		51,985		2,819,404			
Ν	NET PO	OSITION, Ju	ly 1, 2020						14,981,331		1,909,579		16,890,910			
1	NET PO	OSITION, Ju	ne 30, 2021					\$	17,748,750	\$	1,961,564	\$	19,710,314			

TOWN OF WOODSTOCK, VERMONT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2021

(Page 1 of 3)

							Economic				
		Capital		(Community	&	Community	/	Town Hall		Totals
	General	Reserve	Permanent	D	evelopment	D	evelopment	. 1	Rejuvenation	(Governmental
	Fund	Fund	Fund	_	Fund	R	eserve Fund	<u> </u>	Fund	_	Funds
ASSETS											
Cash and cash equivalents	\$ 8,096,667	\$ -	\$ 184,944	\$	-	\$	-	\$	-	\$	8,281,611
Investments	-	-	2,384,418		-		-		-		2,384,418
Receivables - Delinquent taxes	336,399	-	-		-		-		-		336,399
- Accounts, grants and notes	156,169	-	-		995,000		17,782		-		1,168,951
- Vermont Community Loan Fund	-	-	95,051		-		-		-		95,051
Due from other funds	-	1,581,776	-		-		480,211		1,551,219		3,613,206
Other assets	2,120										2,120
Total assets	§ <u>8,591,355</u>	\$ 1,581,776	\$ 2,664,413	\$	995,000	\$	497,993	\$	1,551,219	\$	15,881,756
LIABILITIES, DEFERRED INFLOWS											
OF RESOURCES AND FUND EQUITY											
LIABILITIES:											
Accounts payable	\$ 540,147	\$ -	\$ -	\$	-	\$	3,692	\$	-	\$	543,839
Accrued payroll and benefits	84,681	-	-		-		-		-		84,681
Due to other funds	3,011,106	-	-		-		-		-		3,011,106
Due to Village of Woodstock	45,469										45,469
Total liabilities	3,681,403						3,692				3,685,095

TOWN OF WOODSTOCK, VERMONT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2021

(Page 2 of 3)

					Economic		
		Capital		Community	& Community	Town Hall	Totals
	General	Reserve	Permanent	Development	Development	Rejuvenation	Governmental
	Fund	<u>Fund</u>	Fund	Fund	Reserve Fund	Fund	Funds
DEFERRED INFLOWS OF RESOURCES:							
Unavailable revenue - grants	846	-	-	-	-	-	846
Unavailable revenue - loans receivable	-	-	-	995,000	-	-	995,000
Unavailable revenue - unpaid taxes	293,229	-	-	-	-	-	293,229
Unavailable revenue - next year taxes	90,449						90,449
Total deferred inflows of resources	384,524			995,000			1,379,524
FUND EQUITY:							
Fund balances -							
Restricted	4,600,679	894	2,664,413	-	-	1,551,219	8,817,205
Committed	-	38,100	-	-	-	-	38,100
Assigned	-	1,542,782	-	-	494,301	-	2,037,083
Unassigned	(75,251)						(75,251)
Total fund balances	4,525,428	1,581,776	2,664,413		494,301	1,551,219	10,817,137
Total liabilities, deferred inflows							
of resources and fund equity	\$ 8,591,355	\$ <u>1,581,776</u>	\$ 2,664,413	\$ 995,000	\$ 497,993	\$ 1,551,219	\$ 15,881,756

TOWN OF WOODSTOCK, VERMONT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2021

(Page 3 of 3)

RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS TO THE GOVERNMENT-WIDE STATEMENT OF NET POSITION:

Amount reported on Balance Sheet - Governmental Funds - total fund balances	\$ 10,817,137
Amounts reported for governmental activities in the Government-wide Statement of Net Position are different because -	
Capital assets used in governmental funds are not financial resources and are therefore not reported in the funds.	
Capital assets	20,449,872
Accumulated depreciation	(6,394,278)
Liabilities not due and payable in the year are not reported in the governmental funds.	
Long-term debt	(6,259,980)
Capital lease payable	(227,226)
Accrued compensated absences	(269,307)
Unavailable property taxes are reported as a deferred inflow of resources in the governmental funds	
if not collected within 60 days; this revenue is not deferred on the government-wide statements.	293,229
Balances related to net pension asset or liability and related deferred outflows/inflows of resources are not reported in the governmental funds.	
Deferred pension expense	467,901
Deferred pension credits	(25,399)
Net pension liability	(1,103,199)
Net position of governmental activities - Government-wide Statement of Net Position	\$ 17,748,750

TOWN OF WOODSTOCK, VERMONT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2021

(Page 1 of 3)

					Economic		
		Capital		Community	& Community	Town Hall	Totals
	General	Reserve	Permanent	Development	Development	Rejuvenation	Governmental
	<u>Fund</u>	Fund	Fund	Fund	Reserve Fund	Fund	Funds
REVENUES:							
Taxes	\$ 5,763,333 \$	-	\$ -	\$ -	\$ 157,870	\$ -	\$ 5,921,203
Intergovernmental	593,316	-	-	-	-	-	593,316
Licenses, permits, fines, and fees	261,592	-	-	-	-	-	261,592
Charges for goods and services	680,648	-	-	-	-	-	680,648
Investment income	5,657	-	9,227	-	-	2,377	17,261
Net increase (decrease) in investments	-	-	468,549	-	-	-	468,549
Donations	-	-	-	-	-	1,644,274	1,644,274
Miscellaneous	33,600				2,497		36,097
Total revenues	7,338,146		477,776		160,367	1,646,651	9,622,940
EXPENDITURES:							
General government	1,115,474	-	1,700	-	-	95,432	1,212,606
Public safety	2,049,444	-	-	-	-	-	2,049,444
Public works	1,495,394	-	-	-	-	-	1,495,394
Economic and community development	-	-	-	-	243,805	-	243,805
Culture and recreation	447,580	-	-	-	-	-	447,580
Welcome Center	39,571	-	-	-	-	-	39,571
Grants	81,345	-	-	-	-	-	81,345
Special Articles	450,663	-	-	-	-	-	450,663
Capital reserve spending	79,938	-	-	-	-	-	79,938
Loss repair	2,771	-	-	-	-	-	2,771
Capital outlay	1,819,615	-	-	-	-	-	1,819,615
Debt service - Principal	276,295	-	-	-	-	-	276,295
- Interest	55,459	-	-	-	-	-	55,459

TOWN OF WOODSTOCK, VERMONT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2021

(Page 2 of 3)

					Economic		
		Capital		Community	& Community	Town Hall	Totals
	General	Reserve	Permanent	Development	Development	Rejuvenation	Governmental
	Fund	Fund	<u>Fund</u>	Fund	Reserve Fund	Fund	Funds
EXPENDITURES (CONTINUED):							
Capital lease - Principal	80,467	-	-	-	-	-	80,467
- Interest	10,557			<u> </u>			10,557
Total expenditures	8,004,573		1,700		243,805	95,432	8,345,510
EXCESS OF REVENUES OR (EXPENDITURES)	(666,427)		476,076		(83,438)	1,551,219	1,277,430
OTHER FINANCING SOURCES (USES):							
Note proceeds	5,211,823	-	-	-	-	-	5,211,823
Capital lease proceeds	103,900	-	-	-	-	-	103,900
Insurance reimbursements	101,099	-	-	-	-	-	101,099
Sale of general capital assets	25	-	-	-	-	-	25
Interfund transfers in	465,163	507,014	-	-	-	-	972,177
Interfund transfers out	(414,014)	(387,863)	(77,300)				(879,177)
Total other financing sources (uses)	5,467,996	119,151	(77,300)				5,509,847
NET CHANGE IN FUND BALANCES	4,801,569	119,151	398,776	-	(83,438)	1,551,219	6,787,277
FUND BALANCES, July 1, 2020 (DEFICIT)	(276,141)	1,462,625	2,265,637		577,739		4,029,860
FUND BALANCES, June 30, 2021	4,525,428 \$	1,581,776 \$	2,664,413	\$	\$ 494,301	\$ 1,551,219	\$ 10,817,137

TOWN OF WOODSTOCK, VERMONT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2021

(Page 3 of 3)

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES:

Net change in fund balances - total governmental funds	\$ 6,787,277
Amounts reported for governmental activities in the Government-wide Statement of Activities are different because -	
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.	
Additions to capital assets, net of dispositions	1,910,022
Depreciation	(629,804)
Property tax revenue in governmental funds includes revenue of the prior year but excludes unavailable revenue of the current year as taxes uncollected within 60 days are unavailable at year end.	
Prior year	(463,474)
Current year	293,229
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position.	
Net (increase) decrease in compensated absences	(26,731)
Proceeds from notes payable	(5,211,823)
Proceeds from capital lease	(103,900)
Principal payments on long-term debt	276,295
Principal payment on capital lease	80,467
Changes in net pension asset or liability and related deferred outflows/inflows of resources will increase or decrease the amounts reported in the government-wide statements, but are only recorded as an expenditure when paid in the governmental funds.	
Net (increase) decrease in net pension obligation	(144,139)
Change in net position of governmental activities - Government-wide Statement of Activities	\$ 2,767,419

TOWN OF WOODSTOCK, VERMONT STATEMENT OF REVENUES AND EXPENDITURES -BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2021

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
REVENUES:	-		
Taxes	\$ 5,703,131	\$ 5,763,333	\$ 60,202
Licenses and permits	59,750	115,469	55,719
Intergovernmental	177,900	593,316	415,416
Charges for services	644,230	680,648	36,418
Fines and forfeits	137,000	146,123	9,123
Investment income	25,000	5,657	(19,343)
Miscellaneous	28,500	33,600	5,100
Total revenues	6,775,511	7,338,146	562,635
EXPENDITURES:			
General government	1,301,290	1,136,625	(164,665)
Public safety	2,200,620	3,099,562	898,942
Public works	1,911,580	2,262,119	350,539
Culture and recreation	485,590	475,251	(10,339)
Welcome Center	30,850	39,571	8,721
Special Articles	445,513	450,663	5,150
Capital reserve spending	157,000	350,285	193,285
Loss repair	-	2,771	2,771
Tropical Storm Irene	57,350	106,380	49,030
Grants		81,346	81,346
Total expenditures	6,589,793	8,004,573	1,414,780
EXCESS OF REVENUES OR (EXPENDITURES)	185,718	(666,427)	(852,145)
OTHER FINANCING SOURCES (USES):			
Note proceeds	-	5,211,823	5,211,823
Capital lease proceeds	-	103,900	103,900
Insurance reimbursements	-	101,099	101,099
Sale of general capital assets	-	25	25
Transfers in	217,000	465,163	248,163
Transfers out	(388,600)	(414,014)	(25,414)
Total other financing sources (uses)	(171,600)	5,467,996	5,639,596
NET CHANGE IN FUND BALANCE	\$ 14,118	\$ 4,801,569	\$ 4,787,451

TOWN OF WOODSTOCK, VERMONT STATEMENT OF NET POSITION - PROPRIETARY FUNDS JUNE 30, 2021

(Page 1 of 2)

ASSETS:	Sewer <u>Fund</u>	Unemployment Fund	Totals Proprietary <u>Funds</u>
Current assets -			
Cash and cash equivalents	\$ 541,683	\$ 106,381	\$ 648,064
Accounts receivable (Net of allowance for			
doubtful accounts of \$5,000)	72,131		72,131
Total current assets	613,814	106,381	720,195
Noncurrent assets -			
Capital assets	8,275,498	-	8,275,498
less - accumulated depreciation	(6,182,698)		(6,182,698)
Total noncurrent assets	2,092,800		2,092,800
Total assets	2,706,614	106,381	2,812,995
DEFERRED OUTFLOWS OF RESOURCES:			
Deferred pension expense	80,149		80,149
LIABILITIES:			
Current liabilities -			
Accounts payable	8,245	-	8,245
Accrued payroll	8,522	-	8,522
Due to other funds	602,100		602,100
Total current liabilities	618,867	<u> </u>	618,867
Noncurrent liabilities -			
Net pension liability	188,972	-	188,972
Accrued compensated absences	119,390		119,390
Total noncurrent liabilities	308,362	<u> </u>	308,362
Total liabilities	927,229	<u> </u>	927,229

TOWN OF WOODSTOCK, VERMONT STATEMENT OF NET POSITION - PROPRIETARY FUNDS JUNE 30, 2021

(Page 2 of 2)

			Totals
	Sewer	Unemployment	Proprietary
	<u>Fund</u>	Fund	Funds
DEFERRED INFLOWS OF RESOURCES:			
Deferred pension credits	4,351		4,351
NET POSITION:			
Net investment in capital assets	2,092,800	-	2,092,800
Restricted	-	106,381	106,381
Unrestricted	(237,617)		(237,617)
Total net position	\$ 1,855,183	\$ <u>106,381</u>	\$ 1,961,564

TOWN OF WOODSTOCK, VERMONT STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2021

	Sewer <u>Fund</u>	Un	nemployment Fund	Totals Proprietary Funds
OPERATING REVENUES:				
User fees	\$ 1,017,932	\$	-	\$ 1,017,932
Miscellaneous	86			86
Total operating revenues	1,018,018			1,018,018
OPERATING EXPENSES:				
Operations and maintenance	661,766		-	661,766
Vehicles	13,280		-	13,280
Administration	83,941		-	83,941
Depreciation	141,265			141,265
Total operating expenses	900,252			900,252
Operating income (loss)	117,766			117,766
NONOPERATING REVENUES (EXPENSES):				
Tap fees	30,975		-	30,975
(Increase) decrease in net pension liability	(9,383)		-	(9,383)
Interest income	5,095			5,095
Total nonoperating revenues (expenses)	26,687			26,687
INCOME (LOSS) BEFORE TRANSFERS	144,453		-	144,453
OTHER FINANCING SOURCES (USES):				
Insurance reimbursements	532		-	532
Interfund transfers out	(93,000)			(93,000)
Total other financing sources (uses)	(92,468)			(92,468)
CHANGE IN NET POSITION	51,985		-	51,985
NET POSITION, July 1, 2020	1,803,198		106,381	1,909,579
NET POSITION, June 30, 2021	\$ 1,855,183	\$	106,381	\$ 1,961,564

TOWN OF WOODSTOCK, VERMONT STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2021

(Page 1 of 2)

	Sewer <u>Fund</u>	Unemployment Fund	Totals Proprietary Funds
CASH FLOWS FROM OPERATING ACTIVITIES:			
Cash received from customers	987,848	\$ -	\$ 987,848
Cash paid to suppliers for goods and services	(337,951)	-	(337,951)
Cash paid to employees for services	(384,668)		(384,668)
Net cash provided (used) by operating activities	265,229		265,229
CASH FLOWS FROM CAPITAL AND			
RELATED FINANCING ACTIVITIES:			
Fees from sewer connections	30,975	-	30,975
Additions to property, plant and equipment	(299,673)	-	(299,673)
Payment on bonds payable	(37,675)		(37,675)
Net cash provided (used) by capital and			
related financing activities	(306,373)		(306,373)
CASH FLOWS FROM NONCAPITAL			
FINANCING ACTIVITIES:			
Change in due from other funds	131,636	-	131,636
Insurance reimbursements	532	-	532
Transfers (to) from other funds, net	(93,000)		(93,000)
Net cash provided (used) by noncapital financing activities	39,168		39,168
CASH FLOWS FROM INVESTING ACTIVITIES:			
Interest income	5,095	-	5,095
Net cash provided (used) by investing activities	5,095		5,095
NET INCREASE (DECREASE) IN CASH AND			
CASH EQUIVALENTS	3,119	-	3,119
CASH AND CASH EQUIVALENTS, July 1, 2020	538,564	106,381	644,945
CASH AND CASH EQUIVALENTS, June 30, 2021	541,683	\$ 106,381	\$ 648,064

TOWN OF WOODSTOCK, VERMONT STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2021

(Page 2 of 2)

					Totals
	Sewer	Unen	nployment	.]	Proprietary
	Fund		Fund		Funds
RECONCILIATION OF OPERATING INCOME (LOSS)					
TO NET CASH PROVIDED (USED) BY					
OPERATING ACTIVITIES:					
Operating income (loss)	\$ 117,766	\$	-	\$	117,766
Adjustments to reconcile operating income (loss) to					
net cash provided (used) by operating activities -					
Depreciation	141,265		-		141,265
Change in the following assets/liabilities:					
(Increase) decrease in accounts receivable	(30,170)		-		(30,170)
Increase (decrease) in accounts payable	(27,590)		-		(27,590)
Increase (decrease) in accrued expenses	(723)		-		(723)
Increase (decrease) in accrued compensated absences	64,681				64,681
Net cash provided (used) by operating activities	\$ 265,229	\$		\$	265,229

1. Summary of significant accounting policies:

The Town of Woodstock, Vermont (the Town) is a unit of local government organized under the statutes of the State of Vermont. The Town is governed by a Selectboard (the Board). The Town provides various services as authorized and funded by state government or Town voters.

A. Reporting entity - The Town is a primary unit of government under reporting criteria established by the Governmental Accounting Standards Board (GASB). Those criteria include a separately elected governing body, separate legal standing, and fiscal independence from other state and local governmental entities. Based on these criteria, there are no other entities which are component units of the Town.

The financial statements of the Town have been prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) as applied to governmental units. The GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The GASB periodically updates its codification of the existing *Governmental Accounting and Financial Reporting Standards* which, along with subsequent GASB pronouncements (Statements and Interpretations), constitutes U.S. GAAP for governmental units.

B. Government-wide and fund financial statements - The basic financial statements include both government-wide and fund financial statements. The government-wide financial statements (the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the Town. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

In the government-wide Statement of Net Position, the financial position of the Town is consolidated and incorporates capital assets as well as long-term debt and obligations. The government-wide Statement of Activities reflects both the gross and net costs by category. Direct expenses that are clearly identifiable with the category are offset by program revenues of the category. Program revenues include charges for services provided by a particular function or program and grants that are restricted to meeting the operational or capital requirements of the particular segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds, if any, are summarized in a single column. The Town did not have any fiduciary funds for the year ended June 30, 2021.

C. <u>Basis of presentation</u> - The accounts of the Town are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, deferred outflows/inflows of resources, fund balances or net position, revenues and expenditures or expenses, as appropriate.

1. Summary of significant accounting policies (continued):

C. Basis of presentation (continued) -

The Town reports the following major governmental funds:

<u>General Fund</u> - The General Fund is the general operating fund of the Town. It is used to account for all financial resources, except those required to be accounted for in another fund.

<u>Capital Reserve Fund</u> - The Capital Reserve Fund accounts for funds reserved for a specific purpose. The Capital Reserve Fund was established to fund the Town's long-term capital budget. Committed funds represent amounts set aside for specific items approved by voters with a separate article; assigned funds represent amounts that have been set aside for specific items by the Selectboard.

<u>Permanent Fund</u> - The Permanent Fund is used to account for resources held in trust by the Town for the benefit of the Town or its citizenry.

<u>Community Development Fund</u> - This fund accounts for the Town's revolving loan funds. The proceeds are used to issue loans that will enhance community development.

<u>Economic & Community Development Reserve Fund</u> - This fund accounts for the Town's 1% local options tax used to fund economic and community development within the Town.

<u>Town Hall Rejuvenation Fund</u> - This fund accounts for donations restricted for specific Town Hall improvements.

The Town reports the following major proprietary fund:

Sewer Fund - The Sewer Fund is used to account for the Town's sewer operations.

The Town also reports the Unemployment Fund, a nonmajor proprietary fund, to provide funds to liquidate any unemployment claims, as the Town is self-insured for unemployment.

D. <u>Measurement focus and basis of accounting</u> - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as they become both measurable and available. "Measurable" means the amount of the transaction that can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures generally are recorded when the fund liability is incurred, if measurable, as under accrual accounting. However, debt service expenditures are recorded only when payment is made.

1. Summary of significant accounting policies (continued):

D. Measurement focus and basis of accounting (continued) -

The proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Property taxes are recorded as revenue in the year for which taxes have been levied, provided they are collected within 60 days after year end. Licenses and permits, fines and forfeitures and miscellaneous revenues are recorded as revenues when received because they are generally not measurable prior to collection. Investment earnings and certain intergovernmental grants are recorded as earned.

Ambulance service revenue is recognized as billed. Accounts receivable for ambulance services are reviewed and adjusted for collectability on an annual basis. Allowances for doubtful accounts are established as considered necessary.

Local option tax revenue associated with the current fiscal period is considered to be susceptible to accrual and has been recognized as revenue in the current fiscal period.

- E. <u>Budgets and budgetary accounting</u> The Town approves budgets for the General Fund and Sewer Fund at an annual Town Meeting. The tax rate and user fees are determined by the Selectboard based on the education and municipal grand lists and the approved operating budget. The accounting method used for budget presentation is the same method used for the financial presentation of operations under U.S. GAAP. Formal budgetary integration is employed as a management control during the year for the General Fund and Sewer Fund. The Town does not legally adopt budgets for other funds. All budgeted amounts lapse at year end.
- F. <u>Property taxes</u> Property taxes attach as an enforceable lien on property owned as of April 1st. Listers establish a grand list of all property and the Selectboard sets the tax rate required to raise the tax revenue authorized by Town voters. Property taxes for the fiscal year ended June 30, 2021, were payable in two installments due November 2020 and May 2021.
- G. <u>Use of estimates</u> The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and deferred outflows/inflows of resources as well as disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures or expenses during the reporting period. Actual results could differ from those estimates.
- H. <u>Risk management</u> The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and others; environmental liability; and natural disasters. The Town manages these risks through commercial insurance packages and participation in public entity risk pools covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Town. There were no settlements in excess of the insurance coverage in any of the past three fiscal years.

1. Summary of significant accounting policies (continued):

H. Risk management (continued) -

The Town is self-insured for unemployment insurance and \$106,381 has been set aside in the Unemployment Fund to liquidate any unemployment claims. While a calculation of maximum potential unemployment claims has not been made, management believes that the amount in this Fund is sufficient to cover claims asserted in the normal course of business.

- I. <u>Cash, cash equivalents and investments</u> The Town considers all cash accounts and certificates of deposit, where the principal is not at risk for loss due to early withdrawal, to be cash and cash equivalents. Investments and unrealized gains and losses are reflected in the individual fund and government-wide financial statements. Investments of the Town are reported at fair value using quoted prices in active markets for identical assets. This is considered a level 1 input valuation technique under the framework established by U.S. GAAP for measuring fair value. The Town does not own investments valued with level 2 or level 3 inputs, which would use quoted prices for similar assets, or in inactive markets, or other methods for estimating fair value.
- J. <u>Prepaid items</u> Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.
- K. <u>Capital assets</u> Capital assets, which include land, buildings, equipment, vehicles and infrastructure, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and in the proprietary funds financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of more than \$3,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. The Town does not retroactively report infrastructure assets. The Town began capitalizing newly acquired or constructed general infrastructure assets since the implementation of GASB Statement No. 34. Donated capital assets are recorded at acquisition value. Major outlays for capital assets and improvements are capitalized as projects are constructed. Net interest costs are capitalized on projects during the construction period. Normal maintenance and repairs that do not add to the value of an asset or materially extend an asset's life are not capitalized. Capital assets are depreciated using the straight-line method over the useful lives shown below:

Buildings and improvements

Vehicles and equipment

Office equipment and computers

Infrastructure

20 - 40 years

4 - 15 years

5 - 20 years

15 - 40 years

L. <u>Deferred outflows/inflows of resources</u> - In addition to assets and liabilities, deferred outflows of resources and deferred inflows of resources are reported as separate sections in the applicable statement of net position or balance sheet. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources in the current period. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources in the current period.

1. Summary of significant accounting policies (continued):

M. <u>Compensated absences</u> - Employees are granted vacation leave based upon their number of years of employment with the Town. Upon retirement, termination or death, certain employees are compensated for up to a maximum of 30 days of unused vacation (subject to certain limitations) at their then current rates of pay, provided that the employee gives a minimum notice of two weeks if the employee resigns.

Full-time employees accumulate one sick day for each full calendar month of employment service. Unused sick leave may accumulate from year to year but may not exceed 128 sick leave days. Upon retirement, termination or death, certain employees are compensated for up to a maximum of 128 days of sick leave (subject to certain limitations) at their then current rates of pay, provided that the employee gives a minimum notice of two weeks if the employee resigns.

An estimated liability for accrued compensated absences is reported in the government-wide and proprietary funds financial statements. Governmental funds report compensated absences as an expenditure when the benefit is paid.

- N. <u>Long-term obligations</u> Governmental activities, business-type activities, and proprietary funds report long-term debt and other long-term obligations as liabilities in the applicable statement of net position. Governmental funds report the amount of debt issued as other financing sources and the repayment of debt as debt service expenditures.
- O. <u>Fund equity</u> In the fund financial statements, governmental funds may report five categories of fund balances: nonspendable, restricted, committed, assigned and unassigned.

Nonspendable fund balance includes amounts associated with inventory, prepaid expenditures, long-term loans or notes receivable, and trust fund principal to be held in perpetuity.

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

Committed fund balance includes amounts that can be used only for specific purposes determined by the Town's highest level of decision making authority, the voters, as a result of articles passed at Annual or Special Meetings.

Assigned fund balance includes amounts that are intended to be used by the Town for specific purposes as authorized by the Selectboard.

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in another classification. Deficits are also classified as unassigned.

The Town's policy is to apply expenditures to the fund balance in the order of restricted, committed, assigned and unassigned unless the Selectboard specifies otherwise.

2. Deposits and investments:

<u>Fair value and classification</u> - Deposits and investments are stated at fair value as described in note 1.I. The Town's investments at June 30, 2021, include mutual funds with a fair value of \$2,384,418.

2. Deposits and investments (continued):

<u>Custodial credit risk</u> - Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Town will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of another party. The Town does not have a policy for custodial credit risk. As of June 30, 2021, the Town's depository accounts were fully insured or collateralized.

3. Notes receivable:

At June 30, 2021, the Town had \$995,000 outstanding on a note receivable, with a security interest in the real and personal property, due March 2045 with no interest.

The Town has a 10-year \$86,300 note receivable from the Vermont Community Loan Fund, due January 2028 with an interest rate of 3%. The balance at June 30, 2021, including accrued interest was \$95,051.

4. Capital assets:

Capital asset activity for the year ended June 30, 2021, was as follows:

	Balance						Balance
	July 1, 2020	<u>Increase</u>	<u>Decrease</u>	Rec	lassifications	J	une 30, 2021
Governmental activities -							
Capital assets, not depreciated:							
Land	\$ 642,570	\$ -	\$ -	\$	-	\$	642,570
Construction in process		924,018			81,616		1,005,634
Total capital assets, not depreciated	642,570	924,018		-	81,616		1,648,204
Capital assets, depreciated:							
Land improvements	10,922	216,896	-		-		227,818
Buildings and improvements	5,188,393	78,976	-		(81,616)		5,185,753
Vehicles and equipment	3,908,477	762,291	492,006		-		4,178,762
Office equipment and computers	683,389	26,887	-		-		710,276
Infrastructure	8,499,059			_			8,499,059
Total capital assets, depreciated	18,290,240	1,085,050	492,006	-	(81,616)		18,801,668
Less accumulated depreciation for:							
Land improvements	2,512	7,330	-		-		9,842
Buildings and improvements	2,463,121	101,221	-		-		2,564,342
Vehicles and equipment	2,012,809	262,517	392,960		-		1,882,366
Office equipment and computers	507,150	43,610	-		-		550,760
Infrastructure	1,171,842	215,126		_			1,386,968
Total accumulated depreciation	6,157,434	629,804	392,960	_			6,394,278
Total capital assets, depreciated, net	12,132,806	455,246	99,046	-	(81,616)		12,407,390
Capital assets, net, governmental activities	12,775,376	1,379,264	99,046				14,055,594

4. Capital assets (continued):

	Balance		_		_			_	Balance
	July 1, 2020		<u>Increase</u>		<u>Decrease</u>	Re	classifications	<u>J</u>	une 30, 2021
Business-type activities -									
Capital assets, not depreciated:									
Land	36,164		-		-		-		36,164
Construction in progress	463,082		299,673				(407,400)		355,355
Total capital assets, not depreciated	499,246		299,673				(407,400)		391,519
Capital assets, depreciated:									
Sewer treatment plant	4,727,027		-		-		407,400		5,134,427
Vehicles and equipment	400,757			-		-		400,757	
Office equipment and computers	12,773	12,773			-		-		12,773
Infrastructure	2,336,022								2,336,022
Total capital assets, depreciated	7,476,579						407,400		7,883,979
Less accumulated depreciation for:									
Sewer treatment plant	3,401,738		134,147		-		-		3,535,885
Vehicles and equipment	356,169		4,512		-		-		360,681
Office equipment and computers	10,921		399		-		-		11,320
Infrastructure	2,272,605		2,207						2,274,812
Total accumulated depreciation	6,041,433		141,265						6,182,698
Total capital assets, depreciated, net	1,435,146		(141,265)				407,400		1,701,281
Capital assets, net, business-type activities	1,934,392		158,408						2,092,800
Capital assets, net	\$ 14,709,768	\$	1,537,672	\$	99,046	\$		\$	16,148,394

Depreciation expense of \$629,804 in the governmental activities was allocated to expenses of the general government (\$34,554), public safety (\$140,990), public works (\$447,366), and culture and recreation (\$6,894) programs based on capital assets assigned to those functions. Depreciation expense of \$141,265 in the business-type activities was fully allocated to the sewer function.

5. Interfund receivable and payable balances:

Interfund receivable and payable balances at June 30, 2021, are primarily the result of pooled cash in the General Fund and the Sewer Fund and are as follows:

	Interfund	Interfund
	Receivables	<u>Payables</u>
Governmental funds -		
General Fund	\$ -	\$ 3,011,106
Capital Reserve Fund	1,581,776	-
Town Hall Rejuvenation	1,551,219	-
Economic & Community Development		
Reserve Fund	480,211	
	3,613,206	3,011,106
Proprietary fund -		
Sewer Fund	-	602,100
	\$ 3,613,206	\$ 3,613,206

6. Interfund transfers:

Interfund transfers constitute the transfer of resources from the fund that receives the resources to the fund that utilizes them. Interfund transfers for the year ended June 30, 2021, are as follows:

	<u>Transfers In</u>	Transfers Out
Governmental funds -		
General Fund	\$ 465,163	\$ 414,014
Capital Reserve Fund	507,014	387,863
Permanent Fund		77,300
	972,177	879,177
Proprietary fund -		
Sewer Fund		93,000
	\$ 972,177	\$ 972,177

Transfers from the General Fund and the Sewer Fund to the Capital Reserve Fund totaling \$507,014 were for assigned amounts detailed in footnote 12. Transfers of \$387,863 from the Capital Reserve Fund to the General Fund have also been detailed in footnote 12. Transfers of \$77,300 from the Permanent Fund to the General Fund were for budgeted disbursements of assets from the Permanent Fund.

7. Related party:

The Town shares common personnel, office facilities and equipment with the Village of Woodstock. The Village of Woodstock also has a significant amount of its cash pooled in the Town General Fund. Shared costs are billed and paid within normal payment cycles. As of June 30, 2021, amounts due to the Village of Woodstock totaled \$45,469.

8. Police services:

The Town and the Village of Woodstock (the Village) have entered into an agreement for the Village to provide police services to the Town. The Town paid the Village \$282,519 for these services which are based on budgeted amounts and an additional amount of \$109,689 for a total of \$392,208 for police services.

9. Long-term debt:

Outstanding long-term debt as of June 30, 2021, is as follows:

Governmental activities -

Notes from direct borrowings:

Vermont Municipal Bond Bank - 2021 Series 1 for public safety building improvements, payable in annual principal and semi-annual interest payments through November 2051 at 2.68% interest.

\$ 4.500,000

Vermont Municipal Bond Bank - 2006 Series 1 (refunded by a 2014 Series 4), for construction of highway garage, payable in annual principal and semi-annual interest payments through November 2026 at 4.67% interest.

420,000

9. Long-term debt (continued):

Governmental activities (continued) -

Notes	from	direct	horrowings	(continued):
notes	пош	unect	DOLLOWINGS	(continued):

Notes from direct borrowings (continued): Bond payable, for remaining local portion of prior Tropical Storm Irene damage,	
payable in annual principal and interest payments through July 2030 at 2.49% interest.	401,400
Bond payable, for Little Theater improvements, payable in annual principal and semi-annual interest payments through May 2032 at 3.00% interest.	132,000
Note payable, for a fire truck, payable in annual principal and interest payments through September 2024 at 3.15% interest.	243,645
Note payable, for a Western Star truck, payable in annual principal and interest payments through February 2026 at 2.5% interest.	177,185
Note payable, for a Freightliner truck, payable in annual principal and interest payments through August 2025 at 2.95% interest.	127,338
Note payable, for Welcome Center, payable in annual principal and interest payments through July 2036 at 1.95% interest.	75,459
Note payable, for a 2020 F550 truck, payable in annual principal and interest payments through February 2026 at 2.5% interest.	47,562
Note payable, for a 2019 F550 truck, payable in annual principal and interest payments through September 2023 at 2.92% interest.	44,804
Note payable, for Town Hall Improvements, payable in annual principal and interest payments through December 2022 at 2.600% interest.	40,587
Note payable, for a 2019 Ford Ambulance, payable in annual principal and interest payments through April 2024 at 2.78% interest.	50,000
	\$ 6,259,980

Long-term debt activity for the year ended June 30, 2021, is as follows:

Governmental activities -	Balance July 1, 2020	Additions	Retirement	: <u>S</u>	Balance June 30, 2021	Due Within One Year
0 0 7 0						
Notes from direct borrowings:						
Public safety building	\$ -	\$ 4,500,000	\$ -	\$	4,500,000	\$ -
Highway garage	490,000	-	70,000		420,000	70,000
Tropical Storm Irene	490,600	-	89,200		401,400	44,600
Little Theater	143,000	-	11,000		132,000	11,000
Fire truck	-	300,000	56,355		243,645	58,130
Western star truck	-	177,185	-		177,185	33,748
Freightliner truck	-	127,338	-		127,338	25,984

9. Long-term debt (continued):

	Balance July 1,			Balance June 30,	Due Within
	2020	Additions	Retirements	2021	One Year
Governmental activities (continue	d) -				
Notes from direct borrowings (cont	inued):				
Welcome Center	83,961	-	8,502	75,459	4,296
2020 F550 truck	-	47,562	-	47,562	9,059
2019 F550 truck	-	59,738	14,934	44,804	14,935
Town Hall improvements	60,180	-	19,593	40,587	20,102
2019 Ford Ambulance	50,000	-	-	50,000	-
Equipment note - Manager F150	6,711		6,711		
	1,324,452	5,211,823	276,295	6,259,980	291,854
Business-type activities -					
Notes from direct borrowings:					
Sewer fund bond	37,675		37,675		
	\$ 1,362,127	\$ 5,211,823	\$ 313,970	\$ 6,259,980	\$ 291,854

Debt service requirements to maturity are as follows:

	Governmental Activities Notes from Direct Borrowings						
	<u>Principal</u>		<u>Interest</u>				
Year ending June 30,							
2022	\$ 291,854	\$	97,872				
2023	443,483		140,458				
2024	476,786		130,158				
2025	415,653		119,107				
2026	353,679		108,212				
2027-2031	1,077,998		476,686				
2032-2036	799,091		379,376				
2037-2041	751,436		282,442				
2042-2046	750,000		178,563				
2047-2051	750,000		73,988				
2052	150,000		2,115				
	\$ 6,259,980	\$	1,988,977				

In prior years, the Vermont Municipal Bond Bank (VMBB) refunded the 2006 Series 1 bond which resulted in interest savings to the Town of \$41,105. This savings allocation, to be received between fiscal year 2015 and fiscal year 2027, has been reflected as a reduction of interest in the debt service requirements table.

The Town's outstanding bonds and notes reported in the governmental and business-type activities of the Town are classified as direct borrowings. With the exception of the \$50,000 note for the 2019 Ford

9. Long-term debt (continued):

Ambulance these bonds and notes are unsecured. The \$50,000 ambulance note lists the 2019 Ford Ambulance as collateral in the event of default by the Town. In the event of default by the Town the outstanding bonds and notes, previously discussed in this note, become immediately due. The Town has committed to pay these bonds and notes in full with revenues from tax levies or from other resources that can lawfully be used to pay these expenditures. Additionally, in the event the Town is in default on their payment obligations issued from the Vermont Municipal Bond Bank (VMBB), the State Treasurer has the ability to intercept State funding until the default is cured.

10. Capital lease:

The Town has entered into several lease agreements as lessee for financing the acquisition of vehicles and equipment. These leases hold first security interests in the related vehicles and equipment being financed in the event of default by the Town. Note that these leases are classified as direct borrowings. These lease agreements qualify as capital leases for accounting purposes and, therefore, the cost and depreciation of the assets are included with the other capital assets of the Town. The cost of the assets acquired by these capital leases is the present value of the future lease payments plus the value of any asset trade-ins. The future minimum lease obligation and the net present value of these minimum lease payments as of June 30, 2021, are as follows:

Year ending June 30,	
2022	\$ 91,025
2023	64,582
2024	64,582
2025	22,033
Total minimum lease payments	242,222
Less: amount representing interest	(14,996)
	\$ 227,226

11. Long-term obligations:

Long-term obligations activity for the year ended June 30, 2021, was as follows:

	Balance					Balance	Due
	July 1,					June 30,	Within
	2020	Additions Retirements		S	2021	One Year	
Governmental activities -							
Accrued compensated absences	\$ 242,576	\$ 26,731	\$	-	\$	269,307	\$ -
Long-term debt	1,324,452	5,211,823		276,295		6,259,980	291,854
Capital lease obligations	203,793	103,900		80,467		227,226	83,442
Net pension liability	643,647	459,552				1,103,199	
	2,414,468	5,802,006		356,762		7,859,712	375,296

11. Long-term obligations (continued):

	Balance					Balance	Due
	July 1,					June 30,	Within
	2020	Additions	<u>R</u>	etirements	<u>s</u>	2021	One Year
Business-type activities -							
Accrued compensated absences	54,709	64,681		-		119,390	-
Long-term debt	37,675	-		37,675		-	-
Net pension liability	124,704	64,268				188,972	
	\$ 217,088	\$ 128,949	\$	37,675	\$	308,362	\$

12. Fund balances:

The June 30, 2021, fund balances of the governmental funds are as follows:

D. C. C.		General <u>Fund</u>		Capital Reserve Fund		Permanent Fund	D	Economic Community Development eserve Fund	<u>I</u>	Town Hall Rejuvenation		<u>Totals</u>
Restricted:	ф	4.042	φ		\$		ф		Φ		ф	1.042
Fireworks Listers' education	\$	4,043 210	\$	894	Э	-	\$	-	\$	-	\$	4,043
		96,426		894		-		-		-		1,104 96,426
Grand list reappraisal ESB construction		4,500,000		-		-		-		-		4,500,000
Town Hall improvements		4,500,000		-		-		-		1,551,219		1,551,219
Benefit of the Town		-		-		2,664,413		-		1,331,219		2,664,413
Belletit of the Town		4 600 670		- 004						1.551.210		
		4,600,679		894		2,664,413				1,551,219		8,817,205
Committed: Capital projects and equipment				38,100								38,100
Assigned: Economic and community								404 201				404 201
development		-		-		-		494,301		-		494,301
Capital projects and equipment Capital projects and		-		1,103,654		-		-		-		1,103,654
equipment - sewer		_		439,128		_		_		_		439,128
1.1				1,542,782				494,301				2,037,083
Unassigned		(75,251)										(75,251)
	\$	4,525,428	\$	1,581,776	\$	2,664,413	\$	494,301	\$	1,551,219	\$	10,817,137

For the year ended June 30, 2021, the changes in the Capital Reserve Fund's fund balances, that are broken out between general and sewer categories, are detailed on the following page.

12. Fund balances (continued):

		Balance July 1, _2020	Transfers In	Transfers Out		Balance June 30, 2021_
Fund balance - general:						
Restricted - general -	ф	004	φ	ф	Φ	904
Listers' education	\$	894		\$ -	\$	894
Grand list reappraisal		44,488	16,643	61,131		
Total restricted fund						
balance - general		45,382	16,643	61,131		894
Committed - general -						
Vail Field improvements		160,058	50,000	171,958		38,100
Assigned - general -						
Recycling		453	_	_		453
Town hall construction		35,865	50,000	50,000		35,865
Town plan consulting		7,000	1,000	-		8,000
Zoning		59,315	-	_		59,315
Office equipment		8,646	1,500	-		10,146
Town Clerk vault		40,900	3,500	2,000		42,400
Computer equipment		13,395	2,000	10,000		5,395
Lister's equipment		9,207	-	_		9,207
Town Clerk office equipment		1,500	-	-		1,500
Trucks		20,484	20,000	_		40,484
Backhoe		781	_	_		781
Manager's pick-up		4,887	_	_		4,887
Highway pick-up		16,377	_	_		16,377
Bridge construction		165,219	_	50,000		115,219
Snow blower		12,500	_	_		12,500
The green archway		3,000	_	_		3,000
Culverts		7,774	-	7,774		-
Emergency infrastructure		35,200	10,000	-		45,200
Sidewalk construction		88	-	-		88
Road construction		15,000	10,000	-		25,000
Catch basins		10,000	5,000	-		15,000
Generator - Route 4 garage		4,000	2,000	-		6,000
Storm drains pipe repair		10,000	5,000	-		15,000
Utility truck		10,000	-	-		10,000
Lower highway garage roof		-	15,000	-		15,000
Ambulance		59,604	62,000	10,000		111,604
Ambulance - VLCT		2,600	-	-		2,600
Cardiac monitors		21,252	20,000	-		41,252
Portable computer		5,000	2,500	-		7,500
Ambulance computer		4,000	2,000	-		6,000
Ambulance 2-way radios		6,000	4,000	-		10,000

12. Fund balances (continued):

	Balance July 1, 2020	Transfers In	Transfers Out	Balance June 30, 2021
Fund balance - general (continued):		<u> </u>		
Assigned - general (continued) -				
Generator - Fire Department	20,175	3,000	20,000	3,175
Fire truck	-	10,000	-	10,000
Bunker gear	27,334	12,500	-	39,834
Fire pager replacement	10,874	2,000	-	12,874
Fire Department air pack tanks	8,000	2,000	-	10,000
Fire Department air pack frames	23,600	15,000	-	38,600
Fire Department 2-way radios	4,000	2,000	-	6,000
Fire Department hose	-	7,500	-	7,500
LED lighting	4,000	-	-	4,000
ESB boiler replacement	-	2,000	-	2,000
EMS building study	6,000	10 100	-	6,000
Communications	32,117	12,100	-	44,217
Communications computer	5,462	2 000	-	5,462
Cemetery improvements	9,000 96,092	2,000	- 5 000	11,000
Restoration of records	,	-	5,000	91,092
Road improvements Salt and sand	3,224 2,647	-	-	3,224 2,647
Receiver/transmitter B	5,000	3,000	-	8,000
Unused sick and vacation	3,000	50,000	-	50,000
Selectboard contingency	63,485	8,771	-	72,256
	03,403	0,771		12,230
Total assigned fund	011 057	247 271	154 774	1 102 654
balance - general	911,057	347,371	154,774	1,103,654
Total fund balance - general	1,116,497	414,014	387,863	1,142,648
Fund balance - sewer:				
Assigned - sewer -	20.000			20.000
Study	20,000	-	-	20,000
Pick-up truck	9,000	3,000	-	12,000
Dechlorination equipment	1,214	2 000	-	1,214
Ton truck (F-350)	13,000	3,000	-	16,000
Tractor	106,336	5,000	-	111,336
Manager's pick-up - sewer	3,502	-	-	3,502
Test/monitor wells	4,508	25 000	-	4,508
Sludge disposal truck	7,378	25,000	-	32,378
Repairs and maintenance - sewer	33,011	20,000	-	53,011
Line flusher	40,000	-	-	40,000
TV camera	10,000	2,000	-	10,000 2,000
Influent pump Sewer line maintenance	3,696	2,000	-	
Dechlorination equipment	4,000	<u>-</u>	<u>-</u>	3,696 4,000
Unused sick and vacation	- ,000	35,000	-	35,000
Selectboard contingency	90,483	-	_	90,483
Scientifical Contingency	70,403			90,403

12. Fund balances (continued):

	Balance July 1, 2020	Transfers <u>In</u>	Transfers Out	Balance June 30, 2021
Fund balance - sewer (continued):				
Assigned - sewer (continued) -				
Total assigned fund balance - sewer	346,128	93,000		439,128
Total Capital Reserve Fund Balance	\$ 1,462,625	\$ 507,014	\$ 387,863	\$ 1,581,776

13. Pension plan:

Vermont Municipal Employees' Retirement System -

<u>Plan description</u>: The Town contributes to the Vermont Municipal Employees' Retirement System (VMERS or the Plan) a cost-sharing multiple-employer public employee retirement system with defined benefit and defined contribution plans, administered by the State of Vermont. The State statutory provisions, found in Title 24, Chapter 125, of the V.S.A., govern eligibility for benefits, service requirements and benefit provisions. The general administration and responsibility for the proper operation of VMERS is vested in the Board of Trustees consisting of five members. VMERS issues annual financial information which is available and may be reviewed at the VMERS' office, 109 State Street, Montpelier, Vermont, 05609-6200, by calling (802) 828-2305 or online at http://www.vermonttreasurer.gov.

Benefits provided: VMERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefits do vary between the three groups included in the Plan, but are determined for the members of each group as a percentage of average compensation in a certain number of the highest consecutive years of service. Eligibility for benefits requires five years of service.

Contributions: Defined Benefit Plan members are required to contribute 3.0% (Group A), 5.375% (Group B), 10.5% (Group C) or 11.85% (Group D) of their annual covered salary, and the Town is required to contribute 4.5% (Group A), 6.0% (Group B), 7.75% (Group C) or 10.35% (Group D) of the employees' compensation. Defined contribution plan members are required to contribute 5.0% of their annual covered salary and the Town is required to contribute an equal dollar amount. The contribution requirements of plan members and the Town are established and may be amended by the Board of Trustees. The Town's contributions to VMERS for the years ended June 30, 2021, 2020, and 2019, were \$134,424, \$77,063, and \$95,632, respectively. The amounts contributed were equal to the required contributions for each year.

Pension liabilities, deferred outflows of resources, deferred inflows of resources: These financial statements include the Town's proportionate share of the VMERS' net pension liability, deferred outflows of resources for pension expense, deferred inflows of resources from investment earnings and contributions, and the related effects on government-wide net position and activities. The State of Vermont has provided the following information to all employers participating in VMERS, which is based on its calculation of the Town and Village of Woodstock's combined 0.70663% proportionate share of VMERS Defined Benefit Plan. In addition, Town management has estimated 0.43609% and 0.07470% of the total VMERS net

13. Pension plan (continued):

Vermont Municipal Employees' Retirement System (continued) -

Pension liabilities, deferred outflows of resources, deferred inflows of resources (continued):

pension liability to be attributable to governmental activities and business-type activities of the Town, respectively. As discussed in note 1, the Town reports sewer fund activity in a proprietary fund. Village of Woodstock management has estimated that the Village of Woodstock has a 0.19584% proportionate share of the total VMERS net pension liability.

	Governmental Activities	usiness-type Activities
Town share of VMERS net pension liability	\$ 1,103,199	\$ 188,972
Deferred outflow of resources - Deferred pension expense	\$ 467,901	\$ 80,149
Deferred inflow of resources - Deferred pension credits	\$ 25,399	\$ 4,351

<u>Additional information</u>: VMERS obtains an annual actuarial valuation for the pension plan. Detailed information is provided in that report for actuarial assumptions of inflation rates, salary increases, investment rates of return, mortality rates, discount rates, and the calculations used to develop annual contributions and the VMERS net position.

The Town adopted GASB Statement No. 68 in fiscal year 2015 and is developing the ten years of required supplementary information in schedules 5 and 6. This historical pension information includes the Town's Proportionate Share of Net Pension Liability of VMERS and Town's contributions to VMERS.

14. Vermont State Revolving Fund:

In April 2021, the Town entered into a \$343,330 loan agreement with the Vermont State Revolving Fund administered through the Vermont Municipal Bond Bank. Management anticipates this loan will increase to \$2.8 million and will finance the South Woodstock Waste Water Treatment Facility improvements that began during the year ended June 30, 2020. Management anticipates these improvements to be complete sometime in the fall of 2023. The Town had not borrowed on this loan as of June 30, 2021. As of February 23, 2022 the Town had not borrowed on this loan.

15. Subsequent events:

The Town has evaluated subsequent events through February 23, 2022, the date on which the financial statements were available to be issued.

Schedule 1 Page 1 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
REVENUES:	-		
Taxes -			
Current (net of taxes abated)	\$ 5,426,631	\$ 5,459,483	\$ 32,852
In lieu of taxes and land use	276,500	303,850	27,350
Total Taxes	5,703,131	5,763,333	60,202
Licenses and permits -			
Licenses and fees	47,750	100,588	52,838
Boards and agencies	12,000	14,881	2,881
Total Licenses and permits	59,750	115,469	55,719
Intergovernmental -			
Highway state aid	177,900	233,428	55,528
Grants		359,888	359,888
Total Intergovernmental	177,900	593,316	415,416
Charges for services -			
False alarms and permits	15,500	7,995	(7,505)
Building safety enforcement	1,500	-	(1,500)
Ambulance services	557,500	602,403	44,903
Police fees	69,730	70,250	520
Total Charges for services	644,230	680,648	36,418
Fines and forfeits -			
Delinquent tax penalties and interest	137,000	146,123	9,123
Total Fines and forfeits	137,000	146,123	9,123
Investment income	25,000	5,657	(19,343)
Miscellaneous -			
Rental income	23,500	22,300	(1,200)
Miscellaneous	5,000	11,300	6,300
Total Miscellaneous	28,500	33,600	5,100
Total revenues	6,775,511	7,338,146	562,635

Schedule 1 Page 2 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES:	<u> </u>		<u>(C11001)</u>
General Government -			
Town Selectboard:			
Legislating -			44.000
Salaries and wages	5,000	4,000	(1,000)
Benefits	400	363	(37)
Community television	1,200	- 5 526	(1,200)
Dues, subscriptions, and meetings	6,000	5,536	(464)
Total Legislating	12,600	9,899	(2,701)
Printing orders and proceedings -			
Printing and binding	5,000	4,204	(796)
Legal -			
Professional services	20,000	47,924	27,924
Total Town Selectboard	37,600	62,027	24,427
Town Executive Department:			
Managing municipality -			
Salaries and wages	82,000	81,268	(732)
Benefits	33,400	43,873	10,473
Dues, subscriptions, and meetings	2,000	2,641	641
Total Town Executive Department	117,400	127,782	10,382
Town Administration:			
Office supplies	3,200	3,707	507
Operating supplies	4,000	2,953	(1,047)
Postage	5,000	4,422	(578)
Equipment maintenance	3,500	1,515	(1,985)
Machinery and equipment	3,000	1,005	(1,995)
Communication	4,000	8,075	4,075
Advertising	3,900	4,521	621
Total Town Administration	26,600	26,198	(402)
Town Finance Department:			
Treasurer -	12.000	12.006	0.6
Salaries and wages	12,000	12,086	86
Benefits	1,000	903	(97)
Travel and transportation	2,000	-	(2,000)
Dues, subscriptions, and meetings	100	-	(100)
Total Treasurer	15,100	12,989	(2,111)

Schedule 1 Page 3 of 13

	Original and Final <u>Budget</u>	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):			
General Government (continued) - Town Finance department (continued):			
Accounting and Bookkeeping -			
Salaries and wages	86,300	69,000	(17,300)
Benefits	26,900	37,809	10,909
Other purchased services	1,500	50	(1,450)
Professional services	4,250	7,784	3,534
Software upgrades	500	-	(500)
Total Accounting and Bookkeeping	119,450	114,643	(4,807)
Auditing -			
Professional services	15,000	19,120	4,120
Tax Listing -			
Salaries and wages	78,000	75,394	(2,606)
Benefits	30,000	42,085	12,085
Operating supplies	200	31	(169)
Dues, subscriptions, and meetings	700	206	(494)
Professional services	200	391	191
Travel and transportation	250	16	(234)
Other purchased services	300	364	64
Repairs and maintenance	800	909 575	109
Licensed state support	350	575	225
Total Tax Listing	110,800	119,971	9,171
Total Town Finance Department	260,350	266,723	6,373
Town Administration Department: Town Clerk -			
Salaries and wages	65,600	69,002	3,402
Assistant Town Clerk wages	29,000	33,829	4,829
Benefits	52,000	50,104	(1,896)
Record retention	1,000	1,669	669
Other purchased services	300	105	(195)
Dues, subscriptions, and meetings	800	173	(627)
Machinery and equipment	500	193	(307)
Copier lease	2,440	2,263	(177)
Office supplies	400	342	(58)
Total Town Clerk	152,040	157,680	5,640

Schedule 1 Page 4 of 13

	Original and Final	Actual (Budgetary	Variance Over
	Budget	Basis)	(Under)
EXPENDITURES (CONTINUED):			
General Government (continued) -			
Town Administration Department (continued):			
Board of Civil Authority -			
Salaries and wages, including volunteers	1,000	458	(542)
Election wages	3,000	1,397	(1,603)
Office/printing supplies	4,000	3,476	(524)
Total Board of Civil Authority	8,000	5,331	(2,669)
Total Town Administration Department	160,040	163,011	2,971
Municipal Planning and Zoning:			
Salaries and wages	65,750	80,145	14,395
Benefits	31,200	18,132	(13,068)
Advertising	5,750	3,566	(2,184)
Dues, subscriptions, and meetings	6,250	10,292	4,042
Travel and transportation	4,000	293	(3,707)
Professional services	500	568	68
Conservation Commission	1,000	395	(605)
Equipment purchase	250	134	(116)
GIS mapping	100		(100)
Total Municipal Planning and Zoning	114,800	113,525	(1,275)
Town Plant and Equipment:			
Building and maintenance - Town Hall -			
Custodial services	10,000	12,950	2,950
Operating supplies	7,500	2,880	(4,620)
Small tools and equipment	1,000	-	(1,000)
Other purchased services	15,000	5,068	(9,932)
Repair and maintenance	15,000	30,661	15,661
Utilities	34,000	32,032	(1,968)
Loan repayment - boiler	21,000	21,157	157
Improvements	500		(500)
Total Town Plant and Equipment	104,000	104,748	748
Selectboard Contingency:			
Unclassified	25,000	23,432	(1,568)
House numbers	500	248	(252)
Economic development reserve fund	270,000	-	(270,000)
Insurance	185,000	248,931	63,931
Total Selectboard Contingency	480,500	272,611	(207,889)
Total General Government expenditures	1,301,290	1,136,625	(164,665)

Schedule 1 Page 5 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):			(011001)
Public Safety -			
Town Constables:			
Crime investigation control -			
Salaries and wages	7,000	6,735	(265)
Benefits	500	515	15
Operating supplies	100	365	265
Office supplies	50	-	(50)
Repair and maintenance supplies	50	-	(50)
Animal control	700	504	(196)
Communications	750	750	-
Other purchased services	50	50	-
Machinery and equipment	100	100	-
Mileage - Blue Light	500	500	
Total Town Constables	9,800	9,519	(281)
Town Communications Department:			
Salaries and wages	230,000	250,349	20,349
Training wages	2,000	407	(1,593)
Residency stipend	1,000	19	(981)
EMT stipend	1,200	23	(1,177)
Benefits	90,000	89,591	(409)
Office supplies	900	143	(757)
Repairs and maintenance supplies	1,500	3,232	1,732
Small tools and equipment	800	816	16
Communications	6,000	5,842	(158)
Tower rent	3,000	3,182	182
Tower maintenance	1,500	-	(1,500)
Repairs and maintenance	3,000	519	(2,481)
Machinery and equipment	900	-	(900)
Training and tuition	300	872	572
Travel and transportation	400	-	(400)
Operating supplies	1,100	400	(700)
Total Town Communications Department	343,600	355,395	11,795
Town Fire Department:			
Firefighting -			
Salaries and wages	87,500	66,245	(21,255)
Benefits	25,000	18,433	(6,567)
Operating supplies	78,000	79,329	1,329
Dues, subscriptions, and meetings	900	1,290	390
Professional services	2,000	1,425	(575)
Medical testing	750	-	(750)
CDL licensing	500	163	(337)
Travel and transportation	200	-	(200)

Schedule 1 Page 6 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):			
Public Safety (continued) -			
Town Fire Department (continued):			
Firefighting (continued) -			
Fire prevention	1,000	525	(475)
Education	3,500	2,594	(906)
Hydrant rental	26,500	19,710	(6,790)
Winter hydrant maintenance	3,600	3,800	200
Total Firefighting	229,450	193,514	(35,936)
Fire communications -			
Alarm registration	200	-	(200)
Communications	3,800	5,351	1,551
Repairs and maintenance	2,500	1,374	(1,126)
Machinery and equipment	1,000	231	(769)
Total Fire communications	7,500	6,956	(544)
Fire truck and equipment -	=2 000	6 7 00 7	(C 40 5)
Fire truck capital lease	72,000	65,805	(6,195)
Car 1 - Lease Purchase	2,900	2,901	l 1541
Operating supplies	1,500	3,041	1,541
Repairs and maintenance Fuel	6,500	6,949	449 595
Engine and tanker maintenance	1,500 9,500	2,095 3,646	(5,854)
Total Fire truck and equipment	93,900	84,437	(9,463)
Fire fighting equipment -	1.500	1 0 4 0	240
Operating supplies	1,500 800	1,848 723	348
Rescue equipment Air pack maintenance and equipment	3,000	1,805	(77) (1,195)
Bunker gear	2,500	2,500	(1,193)
Hose and hose adapters	1,000	2,300	(1,000)
Small tools and equipment	400	350	(50)
Equipment maintenance and reserve	1,500	577	(923)
Equipment purchase	3,000	2,420	(580)
Total Fire fighting equipment	13,700	10,223	(3,477)
Woodstock Station #2 -			
Maintenance supplies	150	423	273
Repairs and maintenance	2,000	942	(1,058)
Propane	2,500	2,951	451
Electricity	700	2,213	1,513
Utilities	4,000	3,505	(495)
Total Woodstock Station #2	9,350	10,034	684
Total Town Fire Department	353,900	305,164	(48,736)

Schedule 1 Page 7 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):	Duaget	<u> </u>	(Chaci)
Public Safety (continued) -			
Town Ambulance Department:			
Operations -			
Salaries and wages, including volunteer services	479,500	480,567	1,067
Associates' salaries	263,000	137,707	(125,293)
Benefits	205,550	203,063	(2,487)
Office supplies	3,000	2,510	(490)
Operating supplies	30,000	35,438	5,438
Repairs and maintenance supplies	500	320	(180)
Paramedic supplies	3,500	4,977	1,477
Billing software	4,000	4,721	721
Other purchased services	3,500	2,622	(878)
Dues, subscriptions, and meetings	1,000	863	(137)
Uncollectible accounts	20,000	57,387	37,387
Personal protection equipment	1,000	2,551	1,551
Rental quarters	5,220	18,807	13,587
Communications	600	-	(600)
Contract services	-	14,325	14,325
Paramedic intercept	7,000	4,950	(2,050)
Vermont patient 3% tax	1,000	442	(558)
Medical testing	300	172	(128)
Medical insurance allowance	100		(100)
Total Operations	1,028,770	971,422	(57,348)
Vehicle maintenance -			
Small tools and equipment	750	661	(89)
Repair and maintenance	8,000	12,276	4,276
Car 1 - Lease Purchase	2,900	2,901	1
Communications	1,500	371	(1,129)
Fuel	4,500	5,560	1,060
Total Vehicle maintenance	17,650	21,769	4,119
Training -	5 000	0.46	(4.05.4)
Salaries and wages	5,000	946	(4,054)
Benefits	400	63 5 222	(337)
Operating supplies	2,000	5,232	3,232
Small tools and equipment	100	59	(41)
Dues, subscriptions and meetings	300	1 020	(300)
Professional services	900	1,020	120
State EMS training	9,000	2,316	(6,684)
Travel and transportation	1,000		(1,000)
Total Training	18,700	9,636	(9,064)
Communications - Office phone and internet	1,700	2,541	841

Schedule 1 Page 8 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):	<u> Daager</u>	<u>Dusisy</u>	<u>(Chaci)</u>
Public Safety (continued) -			
Town Ambulance Department (continued):			
Communications (continued) -			
Vehicle cell phones	1,700	1,522	(178)
Pagers	3,000	-	(3,000)
Portable radios	3,000	585	(2,415)
Vehicle mobile radios	500	-	(500)
Total Communications	9,900	4,648	(5,252)
Total Town Ambulance Department	1,075,020	1,007,475	(67,545)
Emergency Services Department:			
Maintenance supplies	2,000	2,190	190
ESB building concept	-	182,829	182,829
ESB New Building	-	810,967	810,967
Equipment repair and maintenance	8,000	3,547	(4,453)
Building custodian	4,600	11,039	6,439
Propane	4,600	6,839	2,239
Electricity	8,350	6,184	(2,166)
Utilities	3,500	6,206	2,706
Total Emergency Services Department	31,050	1,029,801	998,751
Town Police Department:			
Salaries and wages	78,000	72,908	(5,092)
Employer paid benefits	22,500	27,429	4,929
Training wages	1,400	2,215	815
Stipend	2,200	-	(2,200)
Training paid benefits	200	-	(200)
Uniform service	1,300	979	(321)
Repairs and maintenance of vehicles	2,500	1,634	(866)
Small tools and equipment 4x4 Vehicle lease	500 7,800	693	193 (7,800)
4x4 Vehicle lease 4x4 Radio, lights, radar	800	-	(800)
Extended warranty	1,200	-	(1,200)
Communications	300	436	136
Fuel	2,750	2,750	-
Dues, subscriptions and meetings	150	100	(50)
Tuition	750	545	(205)
Total Town Police Department	122,350	109,689	(12,661)
Amounts paid to Village for police services	264,900	282,519	17,619
Total Town Police Services	387,250	392,208	4,958
Total Public Safety expenditures	2,200,620	3,099,562	898,942

Schedule 1 Page 9 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):	Dauget	<u>Dasisj</u>	(Chaci)
Public Works -			
Highways and Streets:			
Highway maintenance -			
Salaries and wages	389,800	412,667	22,867
Overtime	55,000	42,099	(12,901)
Benefits	210,000	210,534	534
Office supplies	500	28	(472)
Rubbish removal	17,000	15,982	(1,018)
Operating supplies	32,000	32,520	520
Emergency work	1,000	-	(1,000)
Snow dump pollution monitor	4,000	-	(4,000)
Small tools and equipment	1,500	1,814	314
Communications	3,100	3,815	715
Other purchased services	55,000	42,152	(12,848)
Professional services	1,000	6,674	5,674
Rentals Translation (feel)	2,500	42.022	(2,500)
Travel and transportation (fuel)	60,000	43,033	(16,967)
Spot gravel	80,000	126,065	46,065
Road stabilization	29,500 8,000	15,664	(13,836) 45,985
Street line pointing	10,000	53,985	(10,000)
Street line painting Pavement patch	18,500	16,710	(1,790)
Tree maintenance	15,000	13,105	(1,790)
Stormwater management	24,000	11,800	(12,200)
Crosswalk maintenance	12,000	5,746	(6,254)
Salt and sand	210,000	137,499	(72,501)
Total Highway maintenance	1,239,400	1,191,892	$\frac{(72,301)}{(47,508)}$
•	1,237,400	1,171,072	(+7,500)
Maintenance of storm drains -			
Culverts and drains	32,500	27,292	(5,208)
Construction and maintenance of bridges -			
Repair and maintenance supplies	6,000	1,574	(4,426)
Bridge rehabilitation and miscellaneous	36,000	1,970	(34,030)
Engineering services	1,000	-	(1,000)
Total Construction and maintenance of bridges	43,000	3,544	(39,456)
Traffic control -			
Operating supplies	7,000	3,287	(3,713)
Street lights - Utilities and maintenance	40,000	38,043	(1,957)
Equipment maintenance and purchase - Repairs and maintenance supplies	75,000	54,306	(20,694)

Schedule 1 Page 10 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):	Duaget	<u>Dasisj</u>	<u>(Olider)</u>
Public Works (continued) -			
Highways and Streets (continued):			
Equipment maintenance and purchase (continued) -		120.090	120.000
Truck purchases Loader purchase	-	139,980 103,900	139,980 103,900
Small tools and equipment	33,100	10,374	(22,726)
Communications	-	174	174
Operating supplies	12,000	12,423	423
Backhoe lease	20,650	150,359	129,709
Loader lease	25,000	22,035	(2,965)
Grader lease	42,550	42,547	(3)
Ton truck lease	16,680	16,680	157.240
Dump truck leases Pickup lease	42,000 6,800	199,240 6,777	157,240
Other purchased services	3,000	504	(23) (2,496)
Total Equipment maintenance and purchase	276,780	759,299	482,519
Total Equipment maintenance and purchase	270,780	139,299	402,319
Sidewalk maintenance -			
Sidewalk maintenance	30,000	13,755	(16,245)
Sidewalk construction	60,000	60,000	- (1.5.2.17)
Total Sidewalk maintenance	90,000	73,755	(16,245)
Public Works building -			
Repairs and maintenance	3,850	4,782	932
Utilities	35,000	22,751	(12,249)
Bond payment - Principal	70,000	70,000	-
- Interest	22,000	15,206	(6,794)
Total Public Works building	130,850	112,739	(18,111)
Total Highway and Streets expenditures	1,859,530	2,209,851	350,321
Cemetery:			
Other purchased services	17,500	17,370	(130)
Repairs and maintenance	1,000	1,370	370
Total Cemetery expenditures	18,500	18,740	240
Sanitation:			
Sanitation	33,550	33,528	(22)
Total Public Works expenditures	1,911,580	2,262,119	350,539
Culture and Recreation -			
Woodstock Council on Aging	11,000	11,000	-
Parades	3,000	1,764	(1,236)
Pentangle	36,000	36,000	-

	Original and Final	Actual (Budgetary	Variance Over
EVDENDITUDES (CONTINUED).	Budget	Basis)	(Under)
EXPENDITURES (CONTINUED): Culture and Recreation (continued) -			
Little Theatre - Principal	11,000	11,000	_
- Interest	4,700	4,969	269
Woodstock Recreation Department	228,500	228,500	-
Grants, subsidies and contributions, Town Library	154,000	154,000	_
Fireworks	7,500	-	(7,500)
July 4th celebration	10,000	-	(10,000)
Billings Park	-	6,735	6,735
Chamber office	12,450	17,784	5,334
Total Culture and Recreation funding	478,150	471,752	(6,398)
Public Health Services:			
Salaries and wages	6,650	3,250	(3,400)
Benefits	490	249	(241)
Water testing supplies	100	-	(100)
Dues, subscriptions, and meetings	100	-	(100)
Travel and transportation	100		(100)
Total Public Health Services	7,440	3,499	(3,941)
Total Culture and Recreation expenditures	485,590	475,251	(10,339)
Welcome Center -			
Maintenance supplies	2,500	322	(2,178)
Custodial services	19,000	31,211	12,211
Propane	1,300	1,042	(258)
Electricity	1,250	1,046	(204)
Miscellaneous utilities	1,800	1,100	(700)
Building improvements	1,000	-	(1,000)
Building repairs and maintenance	4,000	4,850	850
Total Welcome Center expenditures	30,850	39,571	8,721
Special Articles -			
Trustee of Public Fund Wages	900	600	(300)
Trust fund audit	1,500	-	(1,500)
Woodstock Area Job Bank	3,000	3,000	-
Woodstock Council on Aging	40,400	40,400	-
Visiting Nurses	25,000	25,000	-
SE Community Action SEVCA	3,000	3,000	-
Windsor County Partners	2,500	2,500	-
WISE Pontangle	2,500	2,500	-
Pentangle Norman Williams Public Library	42,000	42,000	-
Norman Williams Public Library Ottauguechee Health Foundation	51,250 30,000	51,250 30,000	-
Ottauquechee Health Foundation Public Health Council of the UV	·	·	-
rublic meatur Council of the UV	1,466	1,466	-

Schedule 1 Page 12 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):			(811001)
Special Articles (continued) -			
Spectrum Teen Center	1,250	1,250	-
Regional Energy Coordinator	37,000	36,700	(300)
Health Care & Rehabilitation Service of Vermont	3,247	3,247	-
Historical Society Education Program	10,000	10,000	-
Paving	145,000	145,000	-
Green Mountain RSVP	500	-	(500)
Welcome Center	35,000	43,250	8,250
Community television	8,000	8,000	-
Senior Solutions	2,000	1,500	(500)
Total Special Articles expenditures	445,513	450,663	5,150
Capital Reserve Spending -			
Restoration of records	5,000	-	(5,000)
Select board contingency	-	3,700	3,700
Town Hall improvements	52,000	90,955	38,955
Bridges	50,000	-	(50,000)
Vail field improvements	-	216,896	216,896
Culverts and stormwater	10,000	- 975	(10,000) 975
Ambulance equipment Emergency services building generator	20,000	20,264	264
Fire department equipment	20,000	6,404	6,404
Communications	_	1,175	1,175
Ambulance purchase	10,000	2,079	(7,921)
Computer equipment replacement	10,000	7,837	(2,163)
Total Capital Reserve Spending expenditures	157,000	350,285	193,285
Loss Repair -			
Property damage - highway truck	-	2,771	2,771
Total Loss Repair expenditures		2,771	2,771
Tropical Storm Irene -			
Bond repayment	44,600	89,200	44,600
Bond interest	12,750	17,180	4,430
Total Tropical Storm Irene	57,350	106,380	49,030
Grants -			
Electric vehicle charging - River Park	_	164	164
Better back roads	-	41,800	41,800
Woodstock river loop	-	13,142	13,142
Keys to Valley Initiative		26,240	26,240
Total Grants expenditures		81,346	81,346
Total expenditures	6,589,793	8,004,573	1,414,780

TOWN OF WOODSTOCK, VERMONT SCHEDULE OF REVENUES AND EXPENDITURES -BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2021

Schedule 1 Page 13 of 13

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXCESS OF REVENUES OR (EXPENDITURES)	185,718	(666,427)	(852,145)
OTHER FINANCING SOURCES (USES):			
Note proceeds	-	5,211,823	5,211,823
Capital lease proceeds	-	103,900	103,900
Insurance reimbursements	-	101,099	101,099
Sale of general capital assets	-	25	25
Transfers in	217,000	465,163	248,163
Transfers out	(388,600)	(414,014)	(25,414)
Total other financing sources (uses)	(171,600)	5,467,996	5,639,596
NET CHANGE IN FUND BALANCE	\$ 14,118	\$ 4,801,569	\$ 4,787,451

Schedule 2 Page 1 of 3

OPERATING REVENUES:	Original and Final <u>Budget</u>	Actual (Budgetary Basis)	Variance Over (Under)
User fees	\$ 1,014,275	\$ 1,017,932	\$ 3,657
Miscellaneous	- -	86	86
Total operating revenues	1,014,275	1,018,018	3,743
OPERATING EXPENSES:			
Sewer administration -			
Salaries and wages	59,700	52,625	(7,075)
Benefits	21,500	19,437	(2,063)
Office supplies	1,500	1,989	489
Dues, subscriptions and meetings	500	241	(259)
Legal services	250	-	(250)
Communications	2,000	2,162	162
Professional services	12,000	7,487	(4,513)
Computer expense	500	<u> </u>	(500)
Total Sewer administration	97,950	83,941	(14,009)
Sewer operations -			
Salaries and wages	29,250	29,922	672
Benefits	16,500	13,368	(3,132)
Operating supplies	7,500	1,117	(6,383)
Professional services	1,000	1,347	347
Engineering services	20,000	-	(20,000)
Rentals	500	-	(500)
Repairs and maintenance	26,000	6,391	(19,609)
Machinery and equipment	4,000	-	(4,000)
Sewer line maintenance equipment	600	-	(600)
Sewer line cleaning	10,000	5,765	(4,235)
I.I. Improvements	500		(500)
Total Sewer operations	115,850	57,910	(57,940)
Maintenance of plant -			
Salaries and wages	174,500	181,885	7,385
Benefits	80,000	152,112	72,112
Office supplies	2,100	1,912	(188)
Operating supplies	50,000	34,357	(15,643)
Repairs and maintenance supplies	7,500	6,268	(1,232)
Contingencies	11,000	2,636	(8,364)
Professional services	37,000	4,938	(32,062)

TOWN OF WOODSTOCK, VERMONT SCHEDULE OF REVENUES AND EXPENSES -BUDGET AND ACTUAL - SEWER FUND FOR THE YEAR ENDED JUNE 30, 2021

Schedule 2 Page 2 of 3

	Original	Actual	Variance
	and Final	(Budgetary	Over
	Budget	Basis)	(Under)
OPERATING EXPENSES (CONTINUED):			
Maintenance of plant (continued) -			
Small tools and equipment	2,000	734	(1,266)
Communications	5,000	2,446	(2,554)
Dues, subscriptions, and meetings	1,000	384	(616)
Insurance and fidelity bond premiums	44,000	52,982	8,982
Other purchased services	20,000	16,283	(3,717)
Repairs and maintenance	103,000	63,225	(39,775)
Taxes, licensing and regulations	2,400	895	(1,505)
Travel and transportation	200	686	486
Utilities	100,000	58,422	(41,578)
Test and monitor wells	100	-	(100)
Laboratory testing	18,000	12,937	(5,063)
Uniforms and protective gear	7,000	5,269	(1,731)
Engineering	10,000	5,485	(4,515)
Bond repayment	37,675	-	(37,675)
Total Maintenance of plant	712,475	603,856	(108,619)
Sewer vehicles -			
Repairs and maintenance supplies	10,000	9,247	(753)
Travel and transportation	16,000	4,033	(11,967)
Total Sewer vehicles	26,000	13,280	_(12,720)
Depreciation	<u> </u>	141,265	141,265
Total operating expenses	952,275	900,252	(52,023)
Operating income (loss)	62,000	117,766	55,766
NONOPERATING REVENUES (EXPENSES):			
Tap fees	-	30,975	30,975
(Increase) decrease in net pension liability	-	(9,383)	9,383
Interest income	1,000	5,095	4,095
Total nonoperating revenues (expenses)	1,000	26,687	25,687
INCOME (LOSS) BEFORE TRANSFERS	63,000	144,453	81,453

TOWN OF WOODSTOCK, VERMONT SCHEDULE OF REVENUES AND EXPENSES -BUDGET AND ACTUAL - SEWER FUND FOR THE YEAR ENDED JUNE 30, 2021

Schedule 2 Page 3 of 3

	Original and Final	(Actual (Budgetary	Variance Over
	Budget	`	Basis)	(Under)
OTHER FINANCING SOURCES (USES):				
Insurance reimbursements		_	532	532
Transfers to Capital Reserve Fund -				
Unused sick and vacation	(35,000)		(35,000)	-
Ton-truck	(3,000)		(3,000)	-
Pick-up truck 4x4	(3,000)		(3,000)	-
Repairs and maintenance	(20,000)		(20,000)	-
Influent pump	(2,000)		(2,000)	-
Tractor	(5,000)		(5,000)	-
Sludge truck	(25,000)		-	(25,000)
Sludge spreading truck	(25,000)	_	(25,000)	<u> </u>
Total transfers	(118,000)		(93,000)	(25,000)
Interfund transfers in	55,000	_	_	(55,000)
Total other financing sources (uses)	(63,000)	-	(92,468)	(79,468)
CHANGE IN NET POSITION	\$ -	\$	51,985	\$ 51,985

TOWN OF WOODSTOCK, VERMONT COMBINING BALANCE SHEET PERMANENT FUND JUNE 30, 2021

ASSETS	Common <u>Fund</u>	Cemetery Fund	Billings/ French Fund	Dreer <u>Fund</u>	Freeman <u>Fund</u>
Cash and cash equivalents Investments Vermont Community Loan Fund receivable	\$ 180 - -	\$ - 101,556 -	\$ 11,600 483,550	\$ - 25,928 -	\$ - 31,867 -
Total assets	\$ <u>180</u>	\$ <u>101,556</u>	\$ <u>495,150</u>	\$ 25,928	\$ 31,867
LIABILITIES AND FUND EQUITY					
LIABILITIES:	\$	\$	\$	\$	\$
FUND EQUITY: Fund balances - Restricted	180	101,556	495,150	25,928	<u>31,867</u>
Total liabilities and fund equity	\$ <u>180</u>	\$ <u>101,556</u>	\$ <u>495,150</u>	\$ <u>25,928</u>	\$ <u>31,867</u>

TOWN OF WOODSTOCK, VERMONT COMBINING BALANCE SHEET PERMANENT FUND JUNE 30, 2021

ASSETS	Whitcomb Fund	Marbara Bagley Scholarship Fund	Gary Hersey Award <u>Fund</u>	Endowment Fund	Totals Permanent Fund
Cash and cash equivalents Investments Vermont Community Loan Fund receivable	\$ - 5,599 -	\$ - 63,181 	\$ 500 1,696 	\$ 172,664 1,671,041 95,051	\$ 184,944 2,384,418 95,051
Total assets	\$ <u>5,599</u>	\$ 63,181	\$ <u>2,196</u>	\$ 1,938,756	\$ 2,664,413
LIABILITIES AND FUND EQUITY					
LIABILITIES:	\$	\$	\$	\$	\$
FUND EQUITY: Fund balances - Restricted	<u>5,599</u>	63,181	<u>2,196</u>	1,938,756	2,664,413
Total liabilities and fund equity	\$ <u>5,599</u>	\$ <u>63,181</u>	\$ <u>2,196</u>	\$ <u>1,938,756</u>	\$ <u>2,664,413</u>

Schedule 4 Page 1 of 2

TOWN OF WOODSTOCK, VERMONT COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - PERMANENT FUND FOR THE YEAR ENDED JUNE 30, 2021

	Common Fund	Cemetery <u>Fund</u>	Billings/ French <u>Fund</u>	Dreer <u>Fund</u>	Freeman Fund
REVENUES:	\$ -	¢ 1.200	\$ 6,279	\$ 322	\$ 411
Investment income Net increase in fair	\$ -	\$ 1,298	\$ 6,279	\$ 322	\$ 411
value of investments	1,444	18,232	87,997	4,522	5,766
Total revenues	1,444	19,530	94,276	4,844	6,177
Total revenues	1,444	19,330	94,270	4,044	0,177
EXPENDITURES:					
Scholarships	-	-	-	-	-
Food shelf					1,200
Total expenditures					1,200
EXCESS OF REVENUES					
OR (EXPENDITURES)	1,444	19,530	94,276	4,844	4,977
OTHER FINANCING SOURCES (USES):					
Transfers in (out), net	(1,500)	(3,000)	(6,500)		
NET CHANGE IN FUND BALANCES	(56)	16,530	87,776	4,844	4,977
FUND BALANCES, July 1, 2020	236	85,026	407,374	21,084	26,890
FUND BALANCES, June 30, 2021	\$ 180	\$ 101,556	\$ 495,150	\$ 25,928	\$ 31,867

TOWN OF WOODSTOCK, VERMONT COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - PERMANENT FUND FOR THE YEAR ENDED JUNE 30, 2021

	W	/hitcomb Fund	S	Marbara Bagley cholarship Fund		Gary Hersey Award Fund		Endowment <u>Fund</u>		Totals Permanent Fund
REVENUES:	Φ.	0.7	Φ.	505	ф	22	Φ.		Φ.	0.005
Investment income	\$	87	\$	797	\$	33	\$	-	\$	9,227
Net increase in fair										
value of investments		1,218		11,196		<u>467</u>		337,707		468,549
Total revenues		1,305		11,993		500		337,707		477,776
EXPENDITURES:										
Scholarships		-		500		-		-		500
Food shelf										1,200
Total expenditures				500						1,700
EXCESS OF REVENUES										
OR (EXPENDITURES)		1,305		11,493		500		337,707		476,076
OTHER FINANCING SOURCES (USES):										
Transfers in (out), net								(66,300)		(77,300)
NET CHANGE IN FUND BALANCES		1,305		11,493		500		271,407		398,776
FUND BALANCES, July 1, 2020		4,294		51,688		1,696		1,667,349		2,265,637
FUND BALANCES, June 30, 2021	\$	5,599	\$	63,181	\$	2,196	\$	1,938,756	\$	2,664,413

TOWN OF WOODSTOCK, VERMONT SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF TOWN'S PROPORTIONATE SHARE OF NET PENSION LIABILITY - VMERS JUNE 30, 2021

	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015
Governmental Activities Proportion of the net pension liability	0.4361%	0.3710%	0.4054%	0.4100%	0.3747%	0.3688%	0.3439%
Proportionate share of the net pension liability	\$ 1,103,199	\$ 643,647	\$ 570,310	\$ 496,670	\$ 482,189	\$ 284,356	\$ 31,384
Covered-employee payroll	\$ 1,501,159	\$ 1,008,122	\$ 1,018,185	\$ 1,018,774	\$ 891,257	\$ 833,306	\$ 783,589
Proportionate share of the net pension liability as a percentage of its covered-employee payroll	73.4898%	63.8461%	56.0124%	48.7517%	54.1021%	34.1238%	4.0052%
VMERS net position as a percentage of the total pension liability	74.52%	80.35%	82.60%	83.64%	80.95%	87.42%	98.32%
Business-Type Activities Proportion of the net pension liability	0.0747%	0.0719%	0.0980%	0.0962%	0.0945%	0.0989%	0.0909%
Proportionate share of the net pension liability	\$ 188,972	\$ 124,704	\$ 137,931	\$ 116,502	\$ 121,550	\$ 76,259	\$ 8,294
Covered-employee payroll	\$ 257,141	\$ 195,320	\$ 246,251	\$ 238,969	\$ 224,667	\$ 223,478	\$ 220,053
Proportionate share of the net pension liability as a percentage of its covered-employee payroll	73.4896%	63.8460%	56.0124%	48.7519%	54.1023%	34.1237%	3.7691%
VMERS net position as a percentage of the total pension liability	74.52%	80.35%	82.60%	83.64%	80.95%	87.42%	98.32%

TOWN OF WOODSTOCK, VERMONT SCHEDULE OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF TOWN'S CONTRIBUTIONS VMERS JUNE 30, 2021

	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015
Governmental Activities Contractually required contribution	\$ 114,765	\$ 64,553	\$ 77,001	\$ 71,042	\$ 61,571	\$ 57,057 \$	51,232
Contributions in relation to the contractually required contribution	114,765	64,553	77,001	71,042	61,571	57,057	51,232
Contribution deficiency (excess)	\$ 	\$ 	\$ 	\$ 	\$ 	\$ \$	
Covered payroll	\$ 1,501,159	\$ 1,008,122	\$ 1,018,185	\$ 1,018,774	\$ 891,257	\$ 833,306 \$	783,589
Contributions as a percentage of covered payroll	7.6451%	6.4033%	7.5626%	6.9733%	6.9083%	6.8471%	6.5381%
Business-Type Activities Contractually required contribution	\$ 19,659	\$ 12,510	\$ 18,631	\$ 16,669	\$ 15,519	\$ 15,300 \$	14,387
Contributions in relation to the contractually required contribution	19,659	12,510	18,631	16,669	15,519	15,300	14,387
Contribution deficiency (excess)	\$ 	\$ 	\$ 	\$ 	\$ 	\$ \$	
Covered payroll	\$ 257,141	\$ 195,320	\$ 246,251	\$ 238,969	\$ 224,667	\$ 223,478 \$	220,053
Contributions as a percentage of covered payroll	7.6452%	6.4049%	7.5659%	6.9754%	6.9076%	6.8463%	6.5380%

Mudgett Jennett & Krogh-Wisner, P.C. Certified Public Accountants #435

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Selectboard Town of Woodstock, Vermont

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Woodstock, Vermont (the Town) as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated February 23, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Town's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify a certain deficiency in internal control, described in the accompanying Schedule of Findings as item 2021-001 that we consider to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

Model Junet 9 Those Wish P.C.

Montpelier, Vermont February 23, 2022

TOWN OF WOODSTOCK SCHEDULE OF FINDINGS FOR THE YEAR ENDED JUNE 30, 2021

2021-001 Incomplete year end balances and supporting schedules:

During the audit we noted that Town management did not do a complete year end close. While we observed an asset and depreciation schedule prepared by management, we noted incorrect and incomplete information within the schedule and no attempt by management to make a year-end adjustment to update the related balances in the general ledger. We also observed a long-term debt and capital lease liability listing but noted that this listing did not agree to the general ledger and that no adjustments had been made to update the related balances. We noted that property tax revenue and other year end balances relating to property taxes were misstated. Property tax revenue alone was understated by \$372,783. Lastly, while we observed a schedule prepared for the Town's Permanent Fund, we noted that the Town did not record any activity in this fund for the year. Audit adjustments were proposed to record and correct this activity.

We recommend that management prepare complete year end reconciling schedules and thoroughly review year end balances in the general ledger to verify that year end information is accurate and complete. We also recommend that a June 30 inventory of assets be performed by Town personnel and that this inventory listing be used by Town management to prepare a complete June 30 asset and depreciation schedule. Lastly, we would recommend that outside contractors, other than the auditor, be utilized to help Town management perform these functions. Alternatively, the Town could benefit from an additional staff member to facilitate in the financial reporting function.